

MONTEREY PARK *California*

Mid Year Review Report 2015 - 2016



Prepared by Finance

**Mid Year Review Report
For the 2015-16 Fiscal Year**

Table of Contents

	<u>Page</u>
REVIEW REPORT / KEY FUNDS SUMMARY	
Midyear Budget Report.....	i – x
REVENUE DETAIL SECTION	
Summary of Revenues & Transfer-In By Source	11 - 24
EXPENDITURE DETAIL SECTION	
General Fund Midyear Expenditure & Transfer Analysis.....	25
LONG-TERM FINANCIAL FORECAST SECTION	
General Fund.....	28 - 29
Retirement Fund.....	30 - 31
Gas Tax Fund.....	32 - 33
Park Facilities Fund	34 - 35
Proposition A Transit Fund.....	36 - 37
Measure R Fund	38 - 39
Proposition C Transit Fund.....	40 - 41
Asset Forfeiture Fund	42 - 43
Business Improvement Area #1 Fund.....	44 - 45
Air Quality Improvement Fund	46 - 47
Maintenance Benefit Assessment District Fund	48 - 49
Special Library Tax Fund	50 - 51
Public Safety Augmentation Fund	52 - 53
Public Safety Impact Fee Fund	54 - 55
CERCLA Liability Fund.....	56 - 57
Housing Fund.....	58 - 59
Water Utility Fund	60 - 61
Sewer Fund	62 - 63
Refuse Fund	64 - 65
Auto Shop Fund	66 - 67

Separation Benefits Fund.....	68 - 69
General Liability Fund.....	70 - 71
Workers' Compensation Fund.....	72 - 73
Technology Fund.....	74 - 75
OPEB Internal Service Fund.....	76 - 77

5-YEAR CAPITAL IMPROVEMENT PROGRAM SECTION

General Administration.....	78
Fire Department.....	79
Police Department.....	80
Community and Economic Development Department.....	81
Public Works Department.....	82
Project Totals by Fund and Fiscal Year.....	91
Carryover Projects Prior to 2015-2016.....	92

GOALS AND OBJECTIVE / PROGRAM MEASUREMENTS

City Clerk.....	100
Management Services Department.....	101
City Treasurer.....	104
Community & Economic Development Department.....	105
Human Resources & Risk Management Department.....	112
Police Department.....	115
Fire Department.....	124
Public Works Department.....	131
Monterey Park Bruggemeyer Library.....	145
Recreation & Community Services Department.....	151

Annie Yaung, Controller



City of Monterey Park Midyear Budget Report 2015-2016

January 20, 2016

The Nation and State Fiscal Development

The nation's economic recovery remains steady and unexceptional growth. Retail spending stays a firm pace of consumption and labor market is solid. The Federal Reserve raised interest rates in mid-December for the first time in nearly a decade. The Fed has also signaled that rate increases would be gradual, which should keep interest rates below historic averages for some time. In other economic news, dollars appreciated significantly against other foreign currencies, crude oil fell to its lowest level since 2009, and consumer spending continued rebounding.

International trade is the key trade industry for California economy and weakness in the world economy, including contractions in Japan and Germany, stagnation in France and a slowdown in China, could dampen exports from California. The Los Angeles County's unemployment rate is 5.9 percent, while the State's rate stands at 5.7 percent, which is significantly down from a year ago at 7.25 percent. California economic recovery is most likely the same as the nation's - slow, steady and unexceptional growth.

Local Economy

The City's financial prospects, similar to the State's, continue to be strengthening and growing. In 2015, Monterey Park's housing market showed a robust increase in single-family home prices due to its desirable location. House values in the City are expected to continue remaining relatively solid for 2016.

From the public sector perspective, economic development is an agency's ability or effort to seek to improve the economic well-being and quality of life for a community by creating and/or retaining jobs and supporting or growing the local tax base. Economic development has therefore become an increasingly important function for local government. The City continues to have renewed development interest in numerous projects, particular multi-unit housing, hotels, and commercial developments.

The City is currently working with the developer of the Monterey Park Market Place project to help facilitate the purchase of the project site and development of this regional power center. There are also three new hotels in the development plan in the North Atlantic area to meet the growing demands of the tourist industry in the San Gabriel Valley area. Staff continues to work with the hotels developers assisting them through the plan review process. There is an 80-unit single-family residential community in the City that is currently under construction. To date, 22 of the 80 single-family homes have been sold and the developer continues to build and sell the remaining units. In the last quarter of 2015, there had also been a number of new main stream restaurants that had opened in the community.

Monterey Park's Budget Review

The total 2015-16 adopted City budget, excluding the budget for the Successor Agency, totals \$90.1 million. It is a conservative and prudent spending plan, with a long-term planning focus and performance measurement linkage. The budget includes \$10.7 million for the City's major capital improvements and reflects MOU adjustments for safety and non-safety units as well as the mandated State minimum wage increases and a 3-day sick leave requirement for part-time personnel.

This Midyear Review incorporates the policy direction of the City Council for services and programs to address the needs of the community as identified during the first half of this fiscal year. After prioritizing many requests, staff is presenting the following budget amendment items listed in Table 1 for the City Council's approval. These requested items, totaled \$1,425,000, are proposed to be funded from the General Fund Capital Improvements Reserve (\$1,035,000), Shop Fund (\$50,000), and Measure R Fund (\$340,000).

Midyear Capital Improvement Requested Items (Table 1)			
Police locker room facilities	Remodel police men's and women's locker room for ADA compliance	\$450,000	GF
Basketball Courts at Garvey Ranch Park	Resurface, fence, install uprights and LED lights	60,000	GF
Lighting- Sequoia Park Basketball Courts	Install LED lights for basketball courts	25,000	GF
Fire Rescue Ambulance	Replace 2003 Rescue Ambulance for emergency services	150,000	GF
Conservation Garden	Establish a site to demonstrate various landscaping themes that achieve water conservation and yards beautification	250,000	GF
Langley Center ADA Sidewalks	Install sidewalk from Ynez to McPherrin with ADA ramps	100,000	GF
ELAC/Cesar Chavez Sidewalks	Replace existing damaged asphalt with concrete	270,000	Measure R
Street Paving Materials	Increase operationally required materials for street projects: asphalt, concrete, base rock, sand	70,000	Measure R
Graffiti Truck	Replace used vehicle with new truck	50,000	Shop
Total Midyear CIP Request		\$1,425,000	

In preparing for the 2016-2017 budget, the City continues striving to align expenses to key services, improve citywide infrastructure, and manage revenues. The City will be realistic with the cost to provide additional services, evaluate economic development opportunities and costs, and maintain our legal commitments.

General Fund Midyear Overview

The General Fund's total budget is \$38.2 million from which the City pays for services commonly associated with local government, specifically police and fire, library, parks, and public works services. The budget reflects Council authorized amendments, including minor benefit adjustments for non-safety MOUs, Cascades Walkway Repairs, El Nino Preparedness Project, Garvey Reservoir Project, and \$1.83 million transferred from the General Fund economic development reserve for improvements at South Garfield and Downtown areas. If the City Council approves the requested Midyear General Fund amendments, the final budget will be \$39.3 million for 2015-16.

General Fund Revenues

The estimated net General Fund revenues, \$36.5 million, plus Council authorized a transfer from the General Fund economic development reserve of \$1.83 million, total \$38.32 million for 2015-16. If the Council approves the proposed capital improvement items, the final estimated total will be \$39.35 million. The recurring revenue estimates for 2016-17 are \$38.1 million. Table 2 below is a summary of General Fund revenues. The City assumes further growth in property and sales taxes, which account for an average of 55% of the net General Fund revenues, in comparison to 2015-16. The Property tax revenue continues to reflect the ABx1 26 residual property tax distributions from the County.

General Fund Revenues
(Table 2)

(Amounts in 000s)	2015-2016	2015-2016	2016-2017
	Originally Approved	Estimated	Projected
Property Tax	\$15,273	\$15,165	\$15,468
Sales Tax	5,217	5,400	5,603
Utility Tax	3,267	3,260	3,330
Other Taxes	2,492	2,493	2,612
Licenses & Permits	2,421	2,398	2,706
Service Charges	4,908	5,093	5,596
Other Revenue	2,554	2,673	2,785
Transfer-Economic Development		1,833	
Transfer-CIP Reserve (Midyear)		1,035	
Total	\$36,132	\$39,350	\$38,100

Property Tax Property tax is calculated based on the assessed value. The City's total net taxable value for 2015-16 is \$6.6 billion, up \$276 million, a 4.4 percent increase from last year. Proposition 13 limited property taxes to 1 percent of a property's value and restricted the annual increases on assessed values. The City continues to receive the property residual distributions from the Successor Agency and the amount is approximately \$726,000.

The housing market continues to remain on solid footing for 2015, with sales for the full year nationwide on track to be the best in eight years. The median sale price of a single family home in the City was \$511,250. A 2 percent growth is projected for the City's property tax for 2016-17, with the majority of the increase coming from the Proposition 13 annual inflation adjustment, which accounted for 38% of all growth experienced in the City, and properties transfer of ownership as the real estate market continues to remain positive.

Sales Tax Sales tax is the second major source of revenue for the City. The City's sales tax provides around 14 percent of the City general fund revenues, vs. on average, around 30 percent for all cities and counties in California.

The estimated sales tax revenue for 2015-16 is above target. However, retail sales over the Internet continue to drain significant sales tax revenues from local coffers. As for 2016-17, the City assumes a 3 percent sales tax increase as the economy continues to recovery.

Utility Tax The City's utility tax rates are 3% for residential and 5.5% for commercial users. The tax is applied to the consumption of gas, telephone, and electric services. The utility tax revenue from telephone services continues to decrease. The UUT revenue is projected to remain flat for 2016-17.

Other Taxes This category consists of property transfer tax, franchise tax, and transient occupancy tax. The property transfer tax is the real estate transfer tax at a rate of \$1.10 per \$1,000 of value transferred. Cities and county share the tax equally. Franchise tax is imposed by the City on gas, electric, refuse companies, and cable television for the privilege of using City streets. Transient occupancy tax is imposed on occupants for privilege of occupying room(s) in hotel, motel, and inn in the City. The current tax rate is 12 percent and is projected to show a 6 percent increase for 2016-17.

Licenses and Permits The fees for licenses and permits are considered "regulatory." Business licenses are imposed for the privilege of conducting business within the City per Government Code §37101. For 2016-17, the City expects to maintain collections for licenses at the current level and a 20% increase for construction permits due to major developments.

Charge for Services This category includes charges for fee-supported City services and includes: police and fire services, library and recreation services, plan check, inspection, engineering services, and zoning review. The projected revenue for 2015-16 is about \$5.1 million. Total combined revenue for fees and charges is expected to be approximately \$5.6 million for fiscal year 2016-17. The projected increases are mainly in plan check and administrative charges.

The City's Cost Allocation Plan and Master Schedule of Fees and Charges serve as the basis for its service charges. The direct cost of providing the service as well as the indirect expenses of providing the service must be taken into account to ensure the reasonableness in financing city services.

Other Revenues This category includes investment earnings, rents, fines, and various miscellaneous revenue accounts. The City continues investing funds primarily in the Los Angeles County Treasury Pool and certificates of deposit. However, investment earnings are reduced by City-absorbed merchant service charges due to various online credit card services for consumers. Other Revenues in Refunds and Rebates category reflect mainly for various reimbursements from insurance companies and State mandate cost reimbursement programs.

General Fund Expenditures

Throughout the fiscal year, the City Council may approve budget amendments that could not have been anticipated at the time the budget was adopted. The original adopted General Fund

budget was \$35.9 million and the estimated net expenditures and transfers, including Council approved budget adjustments, are \$38.2 million. If the proposed one-time Midyear capital items are approved, the projected General Fund Budget would be \$39.3 million. Table 3 highlights the projected General Fund operating results, reflecting all approved supplemental and proposed Midyear amendments, for 2015-16.

**General Fund
2015-16 Projected Operating Results**
(Table 3)

Net Revenues	\$ 36,482,000
<i>Authorized Transfer - GF Economic Development Reserve</i>	<i>1,833,000</i>
<i>Proposed Midyear Transfer - GF Capital Improvements Reserve</i>	<i><u>1,035,000</u></i>
Total Revenues and Transfers	<u>39,350,000</u> ⁽¹⁾
Original Adopted Budget	\$ 35,912,000
<i>Council Approved CIP and Operational Items</i>	<i>494,000</i>
<i>Authorized Transfer - GF Economic Development Reserve</i>	<i>1,833,000</i>
<i>Proposed Midyear Transfer for Capital Improvement Items</i>	<i><u>1,035,000</u></i>
Total Budget with Amendments	<u>39,274,000</u> ⁽²⁾
 Projected General Fund Surplus ^{(1) - (2)}	 <u>\$ 76,000</u>

The actual change to the fund balance cannot be determined until an audit is completed for fiscal year 2015-16. It is certain that if there is any General Fund surplus, the surplus will be put back into the General Fund Capital Improvement Reserve for future capital improvement projects.

Proposed 2016-17 Budget

The projected expenditures and transfers for 2016-17 are \$38.1 million, an increase of 4.6 percent from the fiscal year 2015-16 adjusted budget. It reflects cost of living contingency labor expenditure for citywide MOUs and merit adjustments, operation cost adjustments, and additional General Fund pension contributions. The General Fund is balanced with a small anticipated operating surplus. Again, the City has adopted a conservative financial management practice, thus achieving a balanced result (Table 4).

**General Fund
2016-2017 Proposed Budget**
(Table 4)

<i>Revenue</i>	<i>\$ 38,100,000</i>
<i>Expenditures</i>	<i>(38,052,000)</i>
 General Fund Projected Surplus	 <u>\$ 48,000</u>

Table 5 below displays the projected operational cost increases, which will be incorporated into the 2016-17 Proposed Budget.

General Fund
2016-2017 Projected Expenditure Changes and Transfers
 (Table 5)

<i>Cost:</i>	<i>\$100,000, City Clerk</i>
<i>Explanation:</i>	<i>Municipal election</i>
<i>Cost:</i>	<i>\$780,000, Salaries</i>
<i>Explanation:</i>	<i>MOU adjustments - 3% one-time salary adjustments for Miscellaneous contracts and projected MOU negotiation for Safety units</i>
<i>Cost:</i>	<i>\$250,000, Salaries</i>
<i>Explanation:</i>	<i>Merit and medical benefits - citywide</i>
<i>Cost:</i>	<i>\$122,000, Supplies and Maintenance</i>
<i>Explanation:</i>	<i>2% increase in operating supplies and repairs & maintenance services</i>
<i>Cost:</i>	<i>\$50,000, Utilities</i>
<i>Explanation:</i>	<i>3% increase in electricity, gas, and telephone services</i>
<i>Cost:</i>	<i>\$400,000, Contract and Professional Services</i>
<i>Explanation:</i>	<i>3% increase for service contracts per annual CPI adjustment</i>
<i>Cost:</i>	<i>\$130,000, Internal Service Funding</i>
<i>Explanation:</i>	<i>Operations and reserve to meet outstanding liabilities for the Workers' Compensation (+5%), Technology (+5%), Motor Pool (+3%), General Liability (+8%), and Separation Benefits (+2%) funds.</i>
<i>Cost:</i>	<i>\$200,000, Additional General Fund Pension Contributions</i>
<i>Explanation:</i>	<i>GF supplemental for EE retirement costs</i>

General Fund Balance

The City follows the Governmental Accounting Standards Board (GASB) Statement No. 54 in reporting fund balances. At 6/30/2015, the total fund balance for the General Fund was \$17.7 million, which excluded nonspendable, restricted, and carryover purchase orders. The unassigned fund balance represents General Fund funds that are available for any purpose. In November 2015, the Council authorized utilizing \$1.83 million from the committed for economic development fund balance to fund the improvements for the South Garfield Specific Plan and the Downtown area.

The General Fund reserves are projected as follows.

<i>(Amounts in 000s)</i>	2014-15 Actual	2015-16 Projected	2016-17 Projected
Unassigned - Operations	\$ 3,554	\$ 3,554	\$ 3,554
Assigned - Capital Improvements	6,968	6,009 ⁽³⁾	6,057
Committed - Economic Dev.	1,834 ⁽²⁾		
Committed - Catastrophic Events	2,000	2,000	2,000
Committed - Working Capital	3,000	3,000	3,000
Committed - Unemployment	340	340	340
Total ⁽¹⁾	\$ 17,696	\$ 14,903	\$ 14,951

- 1) *Total excludes nonspendable (\$605,000 loan to PSIF and Park Facility), restricted (\$746,000 Siemens proceeds), and carryover purchase orders (\$2.5 million).*
- 2) *Council authorized 50% for the South Garfield Specific Plan and 50% for the Downtown improvements.*
- 3) *Amount is decreased by \$1,035,000 for the anticipated Midyear CIP proposed items.*

Other City Funding Sources

While we are reviewing our General Fund fiscal condition at the mid-year, it is equally important to note various special revenue funds, internal service funds, and enterprise funds due to fiscal impacts. Analyzing and understanding broad other City's funding resources supports our decision criteria for allocations of resources among key public services.

Enterprise Funds

The City has four Enterprise Funds: Water Operation, Water Treatment, Refuse, and Sewer. The City uses enterprise funds to provide a broad range of enterprise services, such as water supply, treatment and distribution, wastewater collection, and trash collection, disposal and recycling. All of these services are required to be in compliance with federal, state, and local regulations.

In October 2014, the City implemented new rates for water, sewer, and trash services and started plans for extraordinary investments to replace aging infrastructure, specifically water infrastructure for the need of safeguarding the City's drinking water. Yet, this water infrastructure investment comes at a time when consumers' water use patterns are changing due to prolonged droughts and mandatory usage restrictions. The City is not alone in seeing decreased water usage consumptions. From one perspective, the trend in reduced water usage can be viewed as a huge success in efforts to increase water efficiency; however, our water pricing is under the consumption-based rate system and the revenue inadequacy would have a significant negative impact on both the City's operations and infrastructure improvements.

The City reviews rates at least annually. In the 2014-15 financial statement, the City's Water Operation Fund reported an overall small revenue increase (+6%, \$500,000), while the operating expenses reported a 13% cost increase (\$1.1 million) in comparison to the 2013-14 expenses. The operating cost increase of \$1 million was for paying water assessment charges.

The City imports water from the San Gabriel Valley Municipal Water District (SGVMWD) and has recently received a notification that the assessment charge per acre-foot would be a 12% increase for 2015-16, a 14% for 2016-17, and then a 12% for 2017-18. In addition, each compound annual increase rate will result much higher assessment charges for the City.

In many respects, enterprise functions, such as water, sewer, and trash services, are more analogous to private businesses than other governmental activities. Each fund must ensure that its fee structure is maintained at a level sufficient to meet operating, debt service, and capital improvement costs. The City cannot continue dipping into the water fund reserves to pay for on-going water operational costs. In addition, the City is required to maintain a reasonable reserve level for debt service covenant compliance. The City's 2015 Annual Certificate for the La Loma and Water Main loans failed to meet the covenant debt coverage ratio requirement, which requires a 110% of the coverage ratio for the System Revenues be maintained by the City. In the debt agreement, if for any reason pledged System Revenues prove insufficient to comply with the requirement, which it is the situation for the City's 2015 annual certification, the City must agree to increase its revenues through increased user charges to meet this contract term. Staff will continue monitoring the funding development and report to the Council at our 2016-17 budget hearing.

Internal Service Funds

The City maintains six internal service funds to finance the operating costs and outstanding liabilities for workers' compensation, auto shop, technology, separation benefits, general liability, and post-employment medical benefits. Internal service funds are maintained through charges to departments. Each participating City department is funded a non-discretionary line item appropriation in its cost center budget. Each year, cash flows for each of the internal service funds were examined to identify areas where fund balances could be used to help offset rate increases.

Any significant deficit in the internal service funds is an indication of those funds are not being charged their proportionate share of costs. This is the case of the City's Workers' Compensation Fund and General Liability Fund which have a deficit net position. Substantial increases or transfers in the future are unavoidable to bring the funds to a positive net position. In addition, many of the City's motor pool vehicles and equipment have been put on hold due to the economic downturn for the past several years. Replacement of these aging vehicles and equipment will be a priority for the City.

For 2016-17, internal service funds' charges are: Workers' Compensation (+5%), Motor Pool (+3%), Technology (+5%), Separation Benefits (+2%), General Liability (+8%), and Post-Employment Medical Benefits (no increase). Because of a strong cash position in the Separation Benefits Internal Service Fund, staff is, again, requesting a one-time fund transfer of \$500,000 to the General Liability Internal Service Fund to shore its negative cash position due to several major claims.

Retirement Fund

The issue of public pensions includes a complex web of policy, fiscal and legal concerns. Employer contribution rates are as high as they have ever been and will continue increasing significantly in the next five years. The main reasons are because the CalPERS Board adopted changes to the demographic assumptions based on the most recent experience study report. All

employers are reporting that these higher contribution levels are putting a significant strain on budgets. Table 6 below illustrates the City's CalPERS employer's rates based on the most recent actuarial reports.

CalPERS Rates
(Table 6)

Plan	Actual 2015-16	Actual 2016-17	Projected 2017-18	Projected 2018-19	Projected 2019-20	Projected 2020-21
Safety	31.219%	34.545%	37.7%	40.8%	44.0%	44.8%
Miscellaneous	25.233%	26.764%	28.7%	30.6%	32.6%	33.0%

On the June 30, 2015 Comprehensive Annual Financial Statement (CAFR), the City implemented the Governmental Accounting Standards Board (GASB) Statement No. 68 and No. 71 and reported the net pension liability on the face of the Statement of Net Position. In addition, the New Pension Accounting Standards requires all agencies to lay out a plan on how and when they plan on reducing the net pension liability. The City has followed the guidance of the City Council and implemented unfunded liability reduction plans, including making a prepayment at the beginning of each fiscal year and using savings generated from the prepayment action to further pay down the unfunded liability.

With the implementation of the State Pension Reform Act of 2013, the pension expense growth is projected to decrease in the long-term. Achieving sustainability is increasing overtime, especially that the pension reform starts gradually to take hold. The City has over 30 full-time employees currently under this new pension reform tier. In addition, the City and all City employees work as partners to meet the funding challenges, which mean that all full-time employees pay 100% of the employee contributions.

Pension obligations are a long-term liability, and pension funding decisions should be viewed in the same light. In September 2015, the Governor approved SB 107, which allows the City's voter-approved pension override tax revenues to be entirely allocated to the City. This extraordinary news helps us to receive higher retirement revenues. Table 7 below depicts the projected annual collections as well as the required General Fund contributions for the next five (5) years.

Retirement Fund
(Table 7)

<i>(Amounts in 000s)</i>	<u>2015-16</u>	<u>2016-17</u>	<u>2017-18</u>	<u>2018-19</u>	<u>2019-20</u>	<u>2020-21</u>
Beginning Fund Balance	\$ 765	\$ 873	\$ 835	\$ 863	\$ 715	\$ 464
Retirement Fund Rev	5,816	5,933	6,211	6,397	6,589	6,787
GF Contribution	2,200	2,400	2,700	2,900	3,200	3,450
Total Sources	8,781	9,206	9,746	10,160	10,504	10,701
Expenditures	7,908	8,371	8,883	9,445	10,040	10,661
Ending Fund Balance	873	835	863	715	464	40
	=====	=====	=====	=====	=====	=====

Other Key Issues - Affordable Care Act Reporting Requirement

To comply with IRS Sec. 6056, the City is required to file new health care information returns (1094-C) on or before February 29, 2016 for the 2015 calendar year and also must furnish employee statements (1095-C) to employees on or before February 1, 2016.

To provide the required information, the City must track by month whether minimum essential coverage providing minimum value was offered to the employee and his/her spouse and dependents, as well as whether coverage was offered to the employee in a month the employee was not a full-time employee. Staff has completed the system program and is currently downloading payroll data, reconciling and testing filing to ensure reporting compliance.

In Closing

Monterey Park, as many local governments, is typically at the forefront in providing basic day-to-day services, such as enforcing the law, putting out fires, delivering clean water, safely disposing of sewage, promoting local businesses, and maintaining local roads. It matters for citizens to understand how the City is funded, and how well it is funded in order to carry out the City's mission and services to the community. While the City continues aggressively and proactively developing and implementing plans that will keep us fiscally responsive and as financially healthy as possible, we, the City Council and all City employees, are to jointly maintain discipline and focus on what is best for this community over the long term.

This midyear review sets the stage for our continuing efforts to prepare for the 2016-17 Budget. Projections at the midyear indicate that the City will have a balanced budget for 2016-17. As our standard practice, in early June, Finance will schedule budget hearings for the City Council to review and consider the proposed budget. We will follow the Council's directions to remain fiscally responsible, which means having stable revenues to continue maintenance on City's roads and streets, rehabilitate much needed infrastructure, support local businesses, and promote economic developments.

Respectfully,



Paul Talbot
City Manager

SUMMARY OF REVENUES AND TRANSFER-IN BY SOURCE

Description	Acct	Actual 2014-2015	Estimated 2015-2016	Estimated Actual 2015-2016	Estimated 2016-2017
<i>General Fund</i>					
Property Taxes:					
Current Secured	0010- 01010	7,694,756	7,753,000	7,956,000	8,224,000
Residual Property Tax Dist.	01015	2,627,724	1,160,300	726,000	726,000
VLF Compensation	01010	5,794,015	5,800,000	5,924,000	5,970,000
Current Unsecured	01020	277,450	288,300	277,000	280,000
Homeowner Exemption	01030	56,637	67,000	65,000	65,000
Prior Year Secured	01110	125,137	150,000	150,000	150,000
Prior Year Unsecured	01120	9,127	8,100	26,500	10,000
Interest & Penalties	01200	33,085	45,900	40,000	43,000
Total Property Taxes		16,617,931	15,272,600	15,164,500	15,468,000
Other Taxes:					
Admission Tax	01400	20,938	7,500	7,500	7,500
Sales Tax	01500	4,033,602	3,914,000	4,100,000	4,300,000
Sales Tax Compensation	01500	1,211,606	1,303,000	1,300,000	1,303,000
Transient Tax	01550	1,158,767	1,265,000	1,265,000	1,340,000
Franchise Tax	01600	1,028,025	989,400	990,000	1,030,000
Transfer Tax	01800	212,701	230,000	230,000	234,000
Utility Users Tax	01900	3,257,450	3,266,600	3,260,000	3,330,000
Vehicle In-lieu Tax	04410	26,649			
Total Other Taxes		10,949,738	10,975,500	11,152,500	11,544,500
Licenses & Permits:					
Licenses:					
Business Licenses	02010	1,340,197	1,140,000	1,140,000	1,160,000
Business Lic Processing Fees	02020	6,260	3,300	4,000	4,000
Tobacco Retailer Lic Fees	02025	1,568	1,800	1,500	1,600
Dog Licenses Regular	02410/02430	28,073	18,400	22,000	24,000
Dog Licenses Altered	02420/02450/02460	4,643	4,500	4,500	4,500
Total Licenses		1,380,741	1,168,000	1,172,000	1,194,100

SUMMARY OF REVENUES AND TRANSFER-IN BY SOURCE

Description	Acct	Actual 2014-2015	Estimated 2015-2016	Estimated Actual 2015-2016	Estimated 2016-2017
Construction Permits:					
Building Permits	02500	479,729	900,000	900,000	1,100,000
Electrical Permits	02600	101,718	170,000	130,000	180,000
Plumbing Permits	02700	70,949	95,000	90,000	110,000
Mechanical Permits	02900	52,634	60,000	75,000	90,000
Total Construction Permits		705,030	1,225,000	1,195,000	1,480,000
Other Permits:					
Firework Permits	03540	5,800	4,000	4,800	4,800
Yard Sale Permits	03550	1,548	1,800	1,600	1,900
Misc Permits	03590	18,041	19,400	22,000	22,000
Parking Permits	03650	1,644	2,100	2,100	2,100
Banner Permits	06290	1,088	800	800	800
Total Other Permits		28,121	28,100	31,300	31,600
Total Licenses & Permits		2,113,891	2,421,100	2,398,300	2,705,700
Fines:					
Traffic Fines	03580	218,299	210,000	200,000	220,000
Court Fines	03600	18,792	20,000	15,000	20,000
Parking Fines	03620/03630	356,993	450,000	361,000	420,000
Court Restitutions	06405				
Total Court and Traffic Fines		594,084	680,000	576,000	660,000
Use of Money & Property:					
Interest Income	03700/03750	235,348	250,000	300,000	330,000
Golf Course Rental	03800	129,773	145,000	131,000	135,000
MetroPCS (3500 Ramona)	03870	39,331	40,511	40,511	41,699
T-Mobile Rental (Fire Station 3)	03880	30,921	31,848	31,848	32,804
AT&T Rental (Fire Station 3)	03890	30,921	31,848	31,848	32,804
T-Mobile Rental (Sierra Vista)	03930	39,143	40,220	40,220	41,326
Nextel Rental (Ramona Blvd.)	03940	22,834			
Acosta Grower (Delta & Fox Sites)	03960	12,698	13,079	13,079	14,268
Martinez Nursery (La Loma Site)	03961	3,138			

SUMMARY OF REVENUES AND TRANSFER-IN BY SOURCE

Description	Acct	Actual 2014-2015	Estimated 2015-2016	Estimated Actual 2015-2016	Estimated 2016-2017
Specialty Restaurants	03970	178,828	160,000	180,000	182,000
Sublease Rent - SMSA (Pac Bell)	03980	10,806	11,130	11,130	11,460
Sublease Rent - Cox Communication	03990	7,557	7,764	7,620	7,702
Total Use of Money & Property		741,296	731,400	787,256	829,063
Charges for Services:					
Police Services:					
Witness Fees	03610	5,593	2,600	4,000	3,500
Prisoner Housing	03640	53,461	88,000	55,000	55,000
Vehicle Release	03670	64,804	66,000	66,000	66,000
DUI Recovery	03680	50,078	50,000	50,000	52,000
Fingerprint	06390/03710	14,212	15,000	17,000	17,000
Correction Notices	03720	3,855	4,000	4,000	4,500
Prisoner Booking Fees	03730/03760	0	400	400	400
Police Report	05990	3,654	3,200	3,600	3,600
Burglar Alarm	06400	11,929	30,000	18,000	20,000
Court Restitutions	06405	2,977			
Total Police Services		210,562	259,200	218,000	222,000
Fire Services:					
Fire Report Copy	06050	486	300	350	400
Fire Inspection	06320	107,183	100,000	100,000	120,000
Fire Plan Checks & Permits	06330/06340	122,803	132,000	141,000	155,000
Fire Response/Admin Citation	06350/06240	8,303	9,000	8,368	8,300
Business Fire Safety Inspection	06370	30,650	32,000	36,000	40,000
Ind Waste Permit/Inspection	06850	97,837	120,000	100,000	110,000
Ambulance Subscription	07950	93,302	95,000	92,300	93,000
Ambulance Transport	07960	1,034,905	1,000,000	1,050,000	1,050,000
Fire Emergency Response	07970	713			
Total Fire Services		1,496,181	1,488,300	1,528,018	1,576,700

SUMMARY OF REVENUES AND TRANSFER-IN BY SOURCE

Description	Acct	Actual 2014-2015	Estimated 2015-2016	Estimated Actual 2015-2016	Estimated 2016-2017
Community Development:					
Plan Check	06100	1,054,325	900,000	900,000	1,250,000
Comm Prop Insp	06120	52,701		50,000	50,000
Home Occup Insp	06160	14,592	15,000	15,000	15,500
Zoning	06200	43,352	40,000	70,000	70,000
Admin Citation - Code Compliance	06220/06130	28,067	35,000	30,000	35,000
Design Review	06250	13,345	20,000	15,000	20,000
Special Inspection	06450	3,384	5,000	3,000	3,200
Shopping Cart Plan Review	06451	1,050	900	840	1,260
Total Community Development Fees		1,210,817	1,015,900	1,083,840	1,444,960
Public Works Fees:					
Comm. Franchise in lieu fee	01610	132,256	125,000	138,000	142,000
Street Excavation	02910	10,175	8,000	10,000	12,000
Sewer Permits	02920	237	200	236	236
Driveway/Sidewalk	02930	2,688	2,500	3,000	3,200
Housemoving Permits	03520	1,536	2,000	1,600	1,800
Sale of Maps/Plans	06000/06010	1,450	1,500	1,500	1,600
Newsrack Permits	06710	1,440	1,500	1,500	1,500
Address Change	06140	1,914	3,500	3,100	3,100
Admin Citation - Public Works	06230	300	500	400	400
Engr Inspection	06210/06300	109,175	50,000	55,000	55,000
Engr Plan Check	06700	114,393	60,000	130,000	130,000
Soil Review	06910	8,634	15,000	10,000	12,000
Total Public Works Fees		384,197	269,700	354,336	362,836
Library Fees:					
Library Fines	07410	19,628	19,000	19,800	20,000
Audio Visual	07420	3,685	5,000	4,000	4,200
Lost Books	07430	1,710	2,000	2,000	2,000
Misc Library Revenue	07460	39	100	50	50
Card Replacement	07480	1,884	2,000	2,000	2,000
Damaged Items	07490	326	500	500	500
Total Library Fees		27,273	28,600	28,350	28,750

SUMMARY OF REVENUES AND TRANSFER-IN BY SOURCE

Description	Acct	Actual 2014-2015	Estimated 2015-2016	Estimated Actual 2015-2016	Estimated 2016-2017
Recreation / Community Services Fees:					
Rec. Facilities / Service Clubhouse	04020	88,682	67,000	70,000	70,000
Rec Registration	06090	33,261	20,000	30,000	35,000
Picnic Reservation	07050	19,830	20,000	22,000	25,000
Aquatics	07090	19,049	26,000	24,000	26,000
Child Care	07150	169,161	175,000	175,000	178,000
Barnes Pool Admission	07610	11,497	13,000	11,700	12,000
Elder Pool Admission	07620	5,018	4,000	5,500	5,800
Swim Lessons	07630	79,519	70,000	79,000	81,000
Barnes & Elder Pool Rental	07640	93,802	10,000	45,000	45,000
Other Rec. Revenue	08030	27			
Langley Activity	08025	61,392	45,000	62,000	62,000
Rec Registration	0159-06090	50,718	35,000	35,000	40,000
Summer Programs	0159-07010	33,649	62,000	50,000	52,000
Fall Programs	0159-07020	33,038	40,000	36,000	37,000
Winter Programs	0159-07030	41,845	41,000	42,000	43,000
Spring Programs	0159-07040	14,563	65,000	29,000	30,000
Adult Leagues	0159-07100	5,304	1,000	7,500	7,800
Total Recreation / Community Services Fees		760,355	694,000	723,700	749,600
Administrative Charges:					
From City Funds	06020	1,000,000	1,150,000	1,150,000	1,208,000
Total Administrative Charges		1,000,000	1,150,000	1,150,000	1,208,000
Other Services:					
City Clerk Research	06040	672	500	500	500
Returned Check Fee	08150	2,600	2,000	2,500	2,500
Coin Operated	07500	8			
ELAC Special Event	09210	7,004		4,094	
Total Other Services		10,284	2,500	7,094	3,000
Total Charges for Services		5,099,668	4,908,200	5,093,338	5,595,846

SUMMARY OF REVENUES AND TRANSFER-IN BY SOURCE

Description	Acct	Actual 2014-2015	Estimated 2015-2016	Estimated Actual 2015-2016	Estimated 2016-2017
Other Revenue:					
Surplus Property Sale	04000	562,114	8,000	8,000	15,000
Refunds/Rebates	08100	503,179	230,000	400,000	330,000
Misc Revenue	07530/09203/ 09200/09202	139	3,600	1,000	1,000
Utility Billing Round Up	08200	125	800	800	800
Street Maintenance - Water	08155	650,000	900,000	900,000	950,000
Total Other Revenue		1,715,557	1,142,400	1,309,800	1,296,800
Total General Fund		37,832,164	36,131,200	36,481,694	38,099,909
Special Revenue Funds					
Retirement Fund - 0012					
Property Taxes:					
Current Secured	01010	4,684,221	4,650,000	4,731,000	4,822,250
RPTTF/Pension Override	01015	1,077,888	300,000	868,952	886,331
Current Unsecured	01020	80,578	77,900	77,900	85,000
Homeowner Exemption	01030	55,990	51,800	55,000	55,000
Prior Year Secured	01110	65,744	98,400	66,000	67,000
Prior Year Unsecured	01120	5,907	900	5,050	5,000
Interest & Penalties	01200/03750	12,001	17,100	12,000	12,000
General Fund Supplement for Pension	01300	1,300,000	2,200,000	2,200,000	2,400,000
Total Retirement Fund		7,282,329	7,396,100	8,015,902	8,332,581
State Gas Tax Funds - 0022					
Gas Tax:					
Section 2103 (Prop 42 Replacement)	0022- 04530	688,056	675,419	600,000	660,000
Section 2105	0022- 04540	385,464	371,514	375,000	385,000
Section 2106	0022- 04500	232,042	185,042	230,000	232,000
Section 2107	0022- 04510	496,382	510,653	445,000	447,000
Section 2107.5	0022- 04520	15,000	7,500	7,500	7,500
Interest Income	0022- 03700	10,661	3,000	7,350	7,800
SB 821 Bikeway	0023- 05400		101,000	101,000	30,000
Total Gas Tax Fund		1,827,605	1,854,128	1,765,850	1,769,300

SUMMARY OF REVENUES AND TRANSFER-IN BY SOURCE

Description	Acct	Actual 2014-2015	Estimated 2015-2016	Estimated Actual 2015-2016	Estimated 2016-2017
Park Facility Fund - 0070					
Park Facilities Fees	09000	27,747	300,000	300,000	380,000
Proposition A Fund - 0109					
Proposition A Sales of Assets	04000				
Proposition A Local Return	05400	1,086,672	1,115,547	1,115,547	1,116,000
Proposition A Incentive Program	05430	113,243	114,000	109,161	110,000
Bus Fares	07680	61,198	60,000	60,000	60,000
MTA Tap Card Sales	07685	36,197	40,000	45,000	45,000
Interest Income	03700	10,440	7,000	10,000	9,000
Total Proposition A Fund		1,307,750	1,336,547	1,339,708	1,340,000
Measure R Fund - 0110					
Measure R	05400	676,178	693,996	620,000	640,000
Interest Income	03700	7,173	4,600	5,000	4,500
Total Measure R		683,351	698,596	625,000	644,500
Proposition C Fund - 0166					
Interest Income	03700	4,194	3,500	4,500	4,500
Total Proposition C		907,636	928,817	924,500	924,500
Asset Forfeiture Fund - 0160					
Asset Forfeiture-Justice	03690	31,964	45,000	32,000	32,000
Interest Income	03700	3,324	2,100	2,900	2,500
Asset Forfeiture-Treasury	03770	393,404	120,000	120,000	120,000
Asset Forfeiture-State	03780	11,408	50,000	23,000	23,000
Misc Revenues	08100	6,408			
Total Asset Forfeiture Fund		446,509	217,100	177,900	177,500

SUMMARY OF REVENUES AND TRANSFER-IN BY SOURCE

Description	Acct	Actual 2014-2015	Estimated 2015-2016	Estimated Actual 2015-2016	Estimated 2016-2017
Business Improvement Fund - 0077					
Business Improvement Fees	02110	77,865	62,200	65,000	68,000
Interest Income	03700	949	900	500	300
Refunds & Rebates	08100	1,949			
Total Business Improvement		80,763	63,100	65,500	68,300
Air Quality Improvement Fund - 0165					
Air Quality Allocation	05400	76,330	77,000	77,000	77,000
Interest Income	03700	1,143	750	1,180	1,000
Total Air Quality Improvement		77,473	77,750	78,180	78,000
Maint. District -1972 Act - 0176					
Special Assessment	01060	982,171	976,520	985,000	995,000
Library Tax Fund - 0131					
Library Tax	01060	504,988	504,500	505,000	506,000
Interest Income	03700	456	350	380	300
Total Library Tax Fund		505,443	504,850	505,380	506,300
Public Safety Augmentation Fund - 0182					
Sales Tax Public Safety Augmentation	01510	620,000	650,000	650,000	660,000
Public Safety Impact Fund - 0071					
Public Safety Impact Fee	03570/08100	178,761	450,000	450,000	450,000
Interest Income	03700				
Total Public Safety Impact Fee		178,761	450,000	450,000	450,000

SUMMARY OF REVENUES AND TRANSFER-IN BY SOURCE

Description	Acct	Actual 2014-2015	Estimated 2015-2016	Estimated Actual 2015-2016	Estimated 2016-2017
CERCLA Liability Fund - 0203					
CERCLA Fees	06950	132,168	124,000	132,000	133,000
Interest Income	03700	3,443	3,000	3,500	3,000
Total CERCLA Liability		135,611	127,000	135,500	136,000
Housing Program Fund - 0880					
SERAF Payment	01017	68,671	68,671	68,671	68,671
Interest Income	03700	10,302			
Grant Revenues	05400	9,650			
Rental Income-325 E. Pomona	05451	3,393			
Rental Income-371 E. Pomona	05452	1,582			
Rental Income-321 E. Pomona	05454	1,989			
Rental Income-534 N. Chandler	05455	35,604			
Other Revenue	07530	59			
Refunds and Rebates (Loan Payment)	08100	1,000			
Total Housing Program Fund - 0880		132,250	68,671	68,671	68,671
Grants Fund					
Library Grants:					
Literacy and Civics Ed. Grant	0142- 05400	122,350	93,026	93,026	93,026
Cal Literacy Grant	0163- 03700/05400	28,076	36,599	36,599	36,599
Nursery Rhyme App Grant	0429- 05400	5,000			
Literacy Trust Grant	0445- 05400	10,907	15,000	15,000	15,000
LSTA Pitch an Idea Grant	0449- 05400	20,000			
Library Broadband Proj Grant	0451- 05400		30,000	30,000	
Library Building Trust Grant	0411- 05400	2,140			
Total Library Grants		188,474	174,625	174,625	144,625
Recreation Grants:					
Park Discretionary (Maint.)	0178- 05400	67,296	61,061	61,061	70,000

SUMMARY OF REVENUES AND TRANSFER-IN BY SOURCE

Description	Acct	Actual 2014-2015	Estimated 2015-2016	Estimated Actual 2015-2016	Estimated 2016-2017
LA County Open Space Grant	0501- 05400	310,100			
LA Astronomical Society Grant	0502- 03700/05400	186			
LA County Needs Assessment Grant	0503- 05400		2,500	2,500	
Total Parks & Rec Grants		377,582	63,561	63,561	70,000
Police Grants:					
STC Grant	0132- 05400	5,720	6,050	6,050	6,050
POST Grant	0136- 04500	29,688	35,000	35,000	35,000
Interest Income	0192- 03700	414			
State - COPS	0192- 05400	106,230	100,164	100,164	100,164
Bullet Proof Vest Grant	0229- 05400	5,530	5,530	5,530	5,530
AB109 Task Force Grant	0306- 03700/05400		111,095	111,095	
Sr. Pedestrians & Bicycle Safety	0330- 05400	27,760			
Selective Traffic Enforcement Prog	0335- 05400	93,896			
Selective Traffic Enforcement Prog (2)	0337- 05400		186,000	150,000	36,000
Urban Area Initiative 2013	0461- 05400	21,300			
Urban Area Security Initiative-2014	0463- 05400	63,181			
Total Police Grants		353,719	443,839	407,839	182,744
Engineering/Parks Grants:					
Used Oil Recycling Grant	0184- 03700/05400	17,391	17,540	28,565	17,540
Beverage Container Recycling	0214- 03700/05400	16,648	16,042	16,487	16,487
Used Oil Competitive Grant (14/15)	0264- 05400	238,696			
Asphalt/Concrete Incentive	0421- 05400				45,000
Tree Planting County Grant	0448- 05400	64,566			
Total Engineering Grants		337,301	33,582	45,052	79,027
Transportation Grants:					
Surface Transportation Program (STP-L)	0175- 05400		300,000	300,000	
Air Quality Investment Program	0233- 05400/07680	2,835			
Safetea-Lu	0342- 05400		480,000	480,000	
MTA Grant (ELAC)	0346- 05400				
MTA Clean Fuel Bus Grant	0443- 05400		424,400	424,400	
CNG Fueling System Grant	0444- 05400	35,976			
MTA S. Garfield Transit Village Plan	0447- 05400	103,179			
MTA Bike Lane Grant	0450- 05400		331,800	331,800	
CMAQ Bus Shelters Grant	0452- 05400		203,000	203,000	

SUMMARY OF REVENUES AND TRANSFER-IN BY SOURCE

Description	Acct	Actual 2014-2015	Estimated 2015-2016	Estimated Actual 2015-2016	Estimated 2016-2017
CEC Fueling System Grant	0453- 05400		300,000	300,000	
Public Fleet Pilot Proj Grant	0455- 05400		10,000	10,000	
Highway Safety Improv Program Grant	0456- 05400		312,160	312,160	
Total Transportation Grants		141,990	2,361,360	2,361,360	0
Fire Grants:					
ELAC Instructional Serv Program	0349- 05400	91,307	40,000	40,000	40,000
Homeland Security 2013 SHSGP	0462- 05400	47,870			
Urban Area Security Initiative-2014	0463- 05400				
Ground Emergency Medical Transport	0465- 05400	234,128	90,000	90,000	90,000
Total Fire Grants		373,305	130,000	130,000	130,000
Community Development Grants:					
Sustainable Communities Planning	0440- 05400	3,232			
Total Community Development Grants		3,232	0	0	0
HUD Grants:					
CDBG	0169- 05400	751,365	625,234	625,234	625,234
HOME Fund	0152- 05400/ 03700/05451/52/53/54/55	523,140	241,612	241,612	242,000
EDI Grant/Interest Income	0211- 03700	2,736	2,500	2,800	3,000
Total HUD Grants		1,277,242	869,346	869,646	870,234
Other Special Grants (Trust Funds):					
Maintenance Grant (0075)	0344- 05400	83,573	103,634	71,221	72,000
Gen Plan Review Trust	0352- 05400	11,658	33,574	33,574	33,574
Passport Trust Grant (0075)	0415- 05400	(6,123)			
Records Management Fee Trust (0075)	0442- 05400	22,958	27,759	27,759	27,759

SUMMARY OF REVENUES AND TRANSFER-IN BY SOURCE

Description	Acct	Actual 2014-2015	Estimated 2015-2016	Estimated Actual 2015-2016	Estimated 2016-2017
Total Other Special Grants		112,066	164,967	132,554	133,333
Total Grant Funds		3,164,911	4,241,280	4,184,637	1,609,963
Total Special Revenue Funds		18,360,309	19,890,459	20,271,728	18,140,615
Enterprise Funds					
Sewer Fund - 0042					
Sewer Reconstruction Fee	01000				
Sewer Revenue	05200	1,714,098	1,750,000	2,350,000	2,580,000
Total Sewer Fund		1,714,098	1,750,000	2,350,000	2,580,000
Refuse Fund - 0043					
Refuse Charges	05300/05350	6,033,120	6,655,400	6,655,000	7,150,000
Waste Mgmt Surcharge	05360	338,285	406,600	340,000	365,000
Total Refuse Fund		6,371,405	7,062,000	6,995,000	7,515,000
Water Fund					
Water Operation Fund:					
Interest Income	0092- 03750	2,192			
Sales of Surplus Property	0092- 04000	18,485			
Water Sales	0092- 07510	8,185,091	9,207,600	9,000,000	9,650,000
Connection Fee	0092- 07550	98,776	169,800	120,000	120,000
Meter Installation	0092- 07520	172,248	220,000	172,000	172,000
Other Revenue	0092- 07530/7540	80,080	20,000	170,000	170,000
Total Water Operation Fund		8,556,872	9,617,400	9,462,000	10,112,000
Water Treatment Fund:					
Water Treatment Surcharge	0093- 07590	3,014,468	3,398,100	3,225,000	3,450,000

SUMMARY OF REVENUES AND TRANSFER-IN BY SOURCE

Description	Acct	Actual 2014-2015	Estimated 2015-2016	Estimated Actual 2015-2016	Estimated 2016-2017
WQA EPA Settlement	0093- 07575	1,258,626	1,200,000	1,502,620	900,000
Other - Insurance Reimb.	0093- 07530	704			
Total Water Treatment Fund		4,273,798	4,598,100	4,727,620	4,350,000
Total Enterprise Funds		20,916,173	23,027,500	23,534,620	24,557,000
<u>Internal Services Funds</u>					
Auto Shop Fund - 0060					
Refunds & Rebates	08100/04000	8,325			
Vehicle Charges	08700	1,750,170	1,804,344	1,799,933	1,853,931
Total Shop Fund		1,758,495	1,804,344	1,799,933	1,853,931
Separation Benefits Fund - 0061					
Separation Charges	07900	1,270,497	1,275,798	1,275,798	1,301,314
General Liability Fund - 0062					
Insurance Charges	06020	1,080,000	1,520,000	1,520,000	1,641,600
Refunds & Rebates (Transfer - Separation)	08100	979,442	500,000	500,000	500,000
		2,059,442	2,020,000	2,020,000	2,141,600
Technology Fund - 0063					
Technology Charges	06020	151,658	171,673	171,673	176,388
OPEB Internal Service Fund - 0064					
OPEB set-aside	06020	850,000	900,000	900,000	950,000
Workers' Compensation Fund - 0080					
Insurance Charges	07900	1,463,721	1,539,670	1,539,670	1,616,066

SUMMARY OF REVENUES AND TRANSFER-IN BY SOURCE

Description	Acct	Actual 2014-2015	Estimated 2015-2016	Estimated Actual 2015-2016	Estimated 2016-2017
Total Internal Services Funds		7,553,813	7,711,485	7,707,074	8,039,299
<u>Successor Agency (SA) Funds</u>					
Atlantic/Garvey	0860-	1,496,339	1,490,000	1,490,000	1,490,000
Merged	0870-	1,033,747	1,030,000	1,030,000	1,030,000
Total Successor Agency (SA) Fund		2,530,086	2,520,000	2,520,000	2,520,000
Total City and SA - All Funds		87,192,546	89,280,644	90,515,116	91,356,823

**CITY OF MONTEREY PARK
GENERAL FUND MIDYEAR EXPENDITURE & TRANSFER ANALYSIS**

DEPARTMENT	FISCAL YEAR 2015-2016			FISCAL YEAR 2016-2017			DESCRIPTION OF FY 2016-2017 CHANGE
	Adopted Budget	Amended	Estimated Expenditures 2015-2016	Amended Budget 2015-2016	Changes	Estimated Budget 2016-2017	
Expenditure :							
1100 General Govt.	95,695		95,695	95,695		95,695	
1201 City Manager	136,916	480	137,396	137,396		137,396	
1301 City Clerk	300,249	1,800	302,049	302,049	100,000	402,049	Election Year
1400 Management Services	715,150	4,239	719,389	719,389		719,389	
1501 City Treasurer	17,498		17,498	17,498		17,498	
1601 City Attorney	257,500		257,500	257,500		257,500	
1700/2206 Community & Economic Develop	1,392,157	12,120	1,404,277	1,404,277		1,404,277	
1800 Human Resources/Risk Mgmt	591,058	2,040	593,098	593,098		593,098	
3100 Police	13,435,824	31,180	13,467,004	13,467,004		13,467,004	
3200 Fire	9,127,403	14,640	9,142,043	9,142,043		9,142,043	
4200 Public Works	2,548,518	7,202	2,555,720	2,555,720		2,555,720	
5001/02 Capital / Equipment	140,193		140,193	140,193		140,193	
5101/02 Liability / Post-Employment	3,252,000		3,262,000	3,262,000		3,262,000	
6000 Library	1,726,645	16,320	1,742,965	1,742,965		1,742,965	
6500 Recreation & Community Serv	2,164,720	18,644	2,183,364	2,183,364		2,183,364	
Capital amendments:							
- Cascades Walkway Repairs		43,000	43,000		780,000 (1)	780,000	MOU Adjustments - Citywide
- El Nino Preparedness Project		42,000	42,000		250,000 (2)	250,000	Merit Increase - Citywide
- Garvey Reservoir Preparedness		300,000	300,000		122,000	122,000	Supplies, Insurance, & Maintenance, 2% Utilities, + 3%
					50,000	50,000	Contracted Services, + 3%
					400,000	400,000	Technology/Communications, + 5%
					5,000	5,000	Motor Pool Charges, 3%
					32,000	32,000	Separation Benefits, 2%
					19,640	19,640	Workers' Compensation, + 5%
					65,000	65,000	General Liability, +8%
					8,000	8,000	GF Supplement for Pension
					200,000	200,000	
Total Expenditures	35,911,526	493,665	36,405,191	36,020,191	2,031,640	38,051,831	
Transfer - Economic Deveop Reserve		1,833,520 (3)	1,833,520				
Transfer - MidYear CIP Requests		1,035,000 (4)	1,035,000				
Total Net Expenditures	35,911,526	3,362,185	39,273,711	36,020,191	2,031,640	38,051,831	Increased over 2015-16 Est. Net Exp: +4.6%

(1) MOU adjustments for bargaining units

(2) Merit Increases per MOUs

(3) 50% for South Garfield Specific Plan and 50% for Downtown Improvements

(4) MidYear proposed capital improvement items

Five-Year Financial Forecast

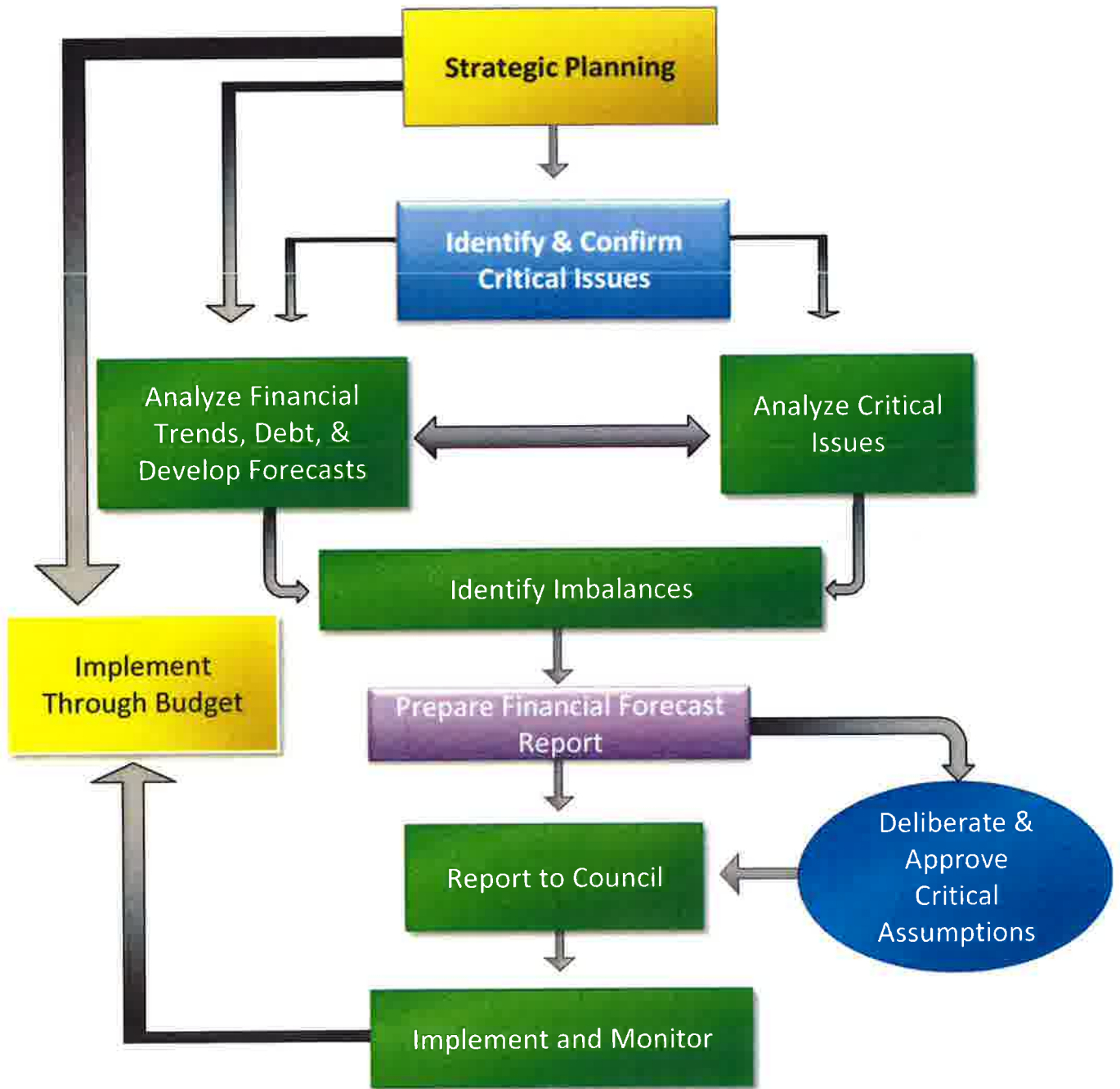
The Five-Year Financial Forecast provides transparent financial analysis of each fund for information such as:

- the trend and prudent level of fund balances;
- a need to reduce service levels or increase revenues due to revenue shortfalls;
- a need to set aside moneys for making improvements and replacing capital facilities;
- the objectives relating to cost-recovery for enterprise funds (water, sewer, and refuse).

The City's Five-Year Financial Forecast helps the City consider the factors affecting the City's fiscal health. The Forecast also helps City Council, staff, and the community understand the long-term fiscal challenges and opportunities each fund faces, as well as possible advance warning of uncertainties which the community might encounter, thus guiding the City to -

- create a vision for the future,
- establish and update long-range goals and priorities,
- set the appropriate price of government services,
- hold staff accountable for this community.

City of Monterey Park Long-Term Financial Forecast Process



**City of Monterey Park
Five Years Financial Projection
General Fund**

	Estimated Actual 2015-16	Long-Term Projection				Notes
		2016-17	2017-18	2018-19	2019-20	
Beginning Fund Balance						
Unassigned	\$3,554,425	\$3,554,425	\$3,554,425	\$3,554,425	\$3,554,425	\$3,554,425
Others	12,014,091	12,090,594	12,138,672	12,275,455	12,078,233	11,431,974 (16)
Revenues:						
Property Taxes	15,164,500	15,468,000	16,082,000	17,100,000	17,613,000	18,141,000 (1)
Sales Tax	5,400,000	5,603,000	5,771,000	5,944,000	6,122,000	6,306,000 (2)
Utility Tax	3,260,000	3,330,000	3,430,000	3,533,000	3,639,000	3,748,000 (3)
Other Taxes	2,492,500	2,611,500	2,664,000	2,717,000	2,771,000	2,826,000 (4)
Licenses & Permits	2,398,300	2,705,700	3,159,814	3,323,010	3,389,470	3,457,260 (5)
Charges for Services	5,093,338	5,595,846	5,708,000	5,100,000	5,100,000	5,100,000 (6)
Fines	576,000	660,000	673,000	686,000	700,000	714,000 (4)
Interest and Rental	787,256	829,063	846,000	863,000	880,000	898,000 (7)
Other Revenue	1,309,800	1,296,800	1,300,000	1,350,000	1,400,000	1,450,000 (8)
Transfer - Economic Develop Reserve	1,833,520					
Transfer - CIP Reserve	1,035,000					
						(19)
Total Revenues	39,350,214	38,099,909	39,633,814	40,616,010	41,614,470	42,640,260
Expenditures:						
Salaries & Benefits	26,698,281	27,813,226	28,647,623	29,507,051	30,392,263	31,304,031 (9)
Maintenance & Operation	2,929,001	3,051,001	3,112,021	3,174,261	3,237,747	3,302,502 (10)
Contracted Services	1,352,643	1,752,643	1,805,222	1,859,379	1,915,160	1,972,615 (11)
Utilities	809,311	834,000	859,000	885,000	912,000	939,000 (12)
Vehicle Operating	1,028,576	1,060,576	1,092,000	1,125,000	1,159,000	1,194,000 (13)
Insurance	58,656	70,000	71,000	72,000	73,000	74,000 (14)
Small Capitals	44,193	80,000	100,000	120,000	140,000	160,000
Capital Projects	481,000	100,000	150,000	200,000	250,000	300,000
General Liability	100,000	108,000	111,000	114,000	117,000	121,000
Retirement Fund - GF Supplements	2,200,000	2,400,000	2,700,000	2,900,000	3,200,000	3,450,000 (15)
OPEB - GF Contributions	250,000	250,000	250,000	250,000	250,000	250,000
Economic Development Programs	369,398	440,000	500,000	500,000	500,000	500,000 (17)
Debt Service - Siemens	84,131	92,385	99,165	106,541	114,559	120,685 (18)
S. Garfield & Downtown Improvements	1,833,520					
Midyear CIP Amendments	1,035,000					
						(19)
Total Expenditures	39,273,711	38,051,831	39,497,031	40,813,233	42,260,729	43,687,833
Ending Fund Balance	\$15,645,019	\$15,693,097	\$15,829,880	\$15,632,658	\$14,986,399	\$13,938,826
Future Capital Projects:						(20)

**City of Monterey Park
Five Year Financial Projection
General Fund
Notes**

- (1) **3% growth (2% from reassessment and 1% from ownership transfer/new construction). Amounts include VLF backfill. Starting 2017-18, amount includes projected property tax generated by the Olson project.**
- (2) **Future year sales tax assumes a 3.0% annual inflationary growth. Additional sales tax reflects revenues from Atlantic Times Square.**
- (3) **3% growth.**
- (4) **2% growth.**
- (5) **Estimated Construction permits adjusted by major developments, such as hotels and Market Place projects.**
- (6) **Projected future plan check fees are included conservatively: FY 2015-16 and 2016-17 for hotel projects, FY 2016-17 and 2017-18 for Market Place.**
- (7) **2% growth. Interest income increases based on projected market outlook.**
- (8) **Include the SB90 reimbursements from the State and various refunds.**
- (9) **3% increase in salaries and benefits.**
- (10) **2% increase in maintenance, supplies, equipment, and other operating costs.**
- (11) **Street sweeping costs are shared by Gas Tax and General Funds.**
- (12) **3% increase in utilities.**
- (13) **3% increase in vehicle operating and replacement.**
- (14) **2% increase in insurance costs.**
- (15) **General Fund retirement contributions for pension costs.**
- (16) **Fund balance is classified per GASB Statement 54. "Others" include Committed: Unemployment Claim \$340,000; Catastrophic Event \$2,000,000; Stabilization funds \$3,000,000; Assigned for Capital Improvements \$5,932,535; Unspendable for Advances to PSIF and Park Facility Fund \$741,556.**
- (17) **Economic development budget is required since the RDA was dissolved.**
- (18) **Annual debt service payment for the Energy Efficiency Project from 9/23/2015 to 6/23/2030.**
- (19) **Capital improvement items presented to Council at the Midyear review.**
- (20) **Source: Preliminary Five-Year Capital Improvement Program. Amounts shown for future capital projects have not been included in fund balance calculation.**

**City of Monterey Park
Five Years Financial Projection
Retirement Fund**

	Estimated Actual	Long-Term Projection					Notes
	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	
Beginning Fund Balance	\$764,605	\$872,492	\$834,483	\$862,105	\$713,656	\$462,357	(9)
Revenues:							
Property Taxes	5,815,902	5,932,581	6,211,000	6,397,000	6,589,000	6,787,000	(1)
GF Supplement	2,200,000	2,400,000	2,700,000	2,900,000	3,200,000	3,450,000	(2)
Total Revenues	8,015,902	8,332,581	8,911,000	9,297,000	9,789,000	10,237,000	
Expenditures:							
PERS	5,600,000	6,048,000	6,592,320	7,185,629	7,791,421	8,432,907	(3)
Mass. Mutual	950,000	950,000	950,000	950,000	950,000	950,000	(4)
Actuarial Services	35,000	80,000	80,000	80,000	100,000	110,000	(5)
Pension Obligation Bonds	1,323,015	1,292,590	1,261,058	1,229,820	1,198,878	1,168,230	(6)
Total Expenditures	7,908,015	8,370,590	8,883,378	9,445,449	10,040,299	10,661,137	
Ending Fund Balance	\$872,492	\$834,483	\$862,105	\$713,656	\$462,357	\$38,220	
<u>PERS RATES:</u>							
	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	
<u>Misc Retirement Plan</u>							
Employee Rate (EE Pays 8%)	8.000%	8.000%	8.000%	8.000%	8.000%	8.000%	(7)
Employer Rate	25.233%	26.764%	28.700%	30.600%	32.600%	33.000%	(8)
<u>Safety Retirement Plan</u>							
Employee Rate (EE Pays 9%)	9.000%	9.000%	9.000%	9.000%	9.000%	9.000%	(7)
Employer Rate	31.219%	34.545%	37.700%	40.800%	44.000%	44.800%	(8)

**City of Monterey Park
Five Year Financial Projection
Retirement Fund
Notes**

- (1) **2% growth is for the projection. The retirement tax rate is \$0.091175 per \$100 of assessed valuation. This is the maximum rate per AB13.**
- (2) **General fund transfers to supplement pension costs.**
- (3) **PERS costs base on PERS plans for Miscellaneous 2.7% @ 55 and Safety 3% @ 55. The costs are adjusted based on anticipated salary increases or decreases. New non-classic employees under the new pension reform laws: Miscellaneous 2%@62 and Safety 2%@57.**
- (4) **Contributions to the Mass Mutual Retirement Plan per the actuarial valuation report as of 6/30/2015. Mass Mutual Plan is the City's retirement plan prior to the participation to the PERS system.**
- (5) **Contracted actuarial services. Amount includes an additional contract cost for GASB68 and OPEB implementation.**
- (6) **Annual debt service payment for Pension Obligation Bonds.**
- (7) **Rates per PERS Actuarial Annual Report. Miscellaneous employees contribute an entire 8% and Safety employees pay 9%.**
- (8) **Projected pension employer and employee contribution rates per 6/30/2014 CalPERS Annual Valuation Report.**

**City of Monterey Park
Five Years Financial Projection
Gas Tax Fund**

	Estimated Actual	Long-Term Projection					Notes
	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	
Beginning Fund Balance	\$2,348,806	\$2,182,136	\$1,958,536	\$1,653,336	\$1,426,836	\$1,120,136	
Revenues:							
State Gas Tax	1,657,500	1,731,500	1,783,000	1,836,000	1,891,000	1,948,000	(1)
Bikeway (SB821)	101,000	30,000	30,000	31,000	32,000	33,000	(1)
Interest Income	7,350	7,800	7,500	6,500	6,000	5,000	
Total Revenues	1,765,850	1,769,300	1,820,500	1,873,500	1,929,000	1,986,000	
Expenditures:							
Salaries & Benefits	882,159	909,000	936,000	964,000	993,000	1,023,000	(2)
Maintenance & Operation	378,489	386,100	393,800	401,700	409,700	417,900	(3)
Street Cleaning (Gas Tax portion)	275,930	284,000	293,000	302,000	311,000	320,000	(4)
Utilities	12,000	12,400	12,800	13,200	13,600	14,000	(5)
Vehicle Operating	282,942	291,400	300,100	309,100	318,400	328,000	(6)
Small Capital		50,000	50,000	50,000	50,000	50,000	(7)
Capital Projects	101,000	60,000	140,000	60,000	140,000	60,000	(7)
Total Expenditures	1,932,520	1,992,900	2,125,700	2,100,000	2,235,700	2,212,900	
Ending Fund Balance	\$2,182,136	\$1,958,536	\$1,653,336	\$1,426,836	\$1,120,136	\$893,236	
Future Capital Projects:							(7)

**City of Monterey Park
Five Year Financial Projection
Gas Tax Fund
Notes**

- (1) 3% growth in state gas tax funds.**
- (2) 3% increase in salaries & benefits, starting 2017-18.**
- (3) 2% increase in maintenance, supplies and other operating costs.**
- (4) 3% increase in street sweeping services which are funded by Gas Tax Fund and General Fund.**
- (5) 3% increase in utilities.**
- (6) 3% increase in vehicle operating and replacement costs.**
- (7) Source: Preliminary Five-Year Capital Improvement Program. Amounts shown for future capital projects have not been included in fund balance calculation.**

**City of Monterey Park
Five Years Financial Projection
Park Facilities Fund**

	Estimated Actual	Long-Term Projection				Notes	
	2015-16	2016-17	2017-18	2018-19	2019-20		2020-21
Beginning Fund Balance ⁽¹⁾	\$96,677	\$144,177	\$277,077	\$292,077	\$342,077	\$537,077	
Revenues:							
Park Facilities Fees	300,000	380,000	300,000	300,000	300,000	300,000	(2)
Total Revenues	300,000	380,000	300,000	300,000	300,000	300,000	
Expenditures:							
Repay General Fund Loan Capital Projects	252,500	247,100	285,000	250,000	105,000		(3)
Total Expenditures	252,500	247,100	285,000	250,000	105,000	0	
Ending Fund Balance	\$144,177	\$277,077	\$292,077	\$342,077	\$537,077	\$837,077	
Future Capital Projects:							(3)

**City of Monterey Park
Five Year Financial Projection
Park Facilities Fund
Notes**

- (1) GF loaned \$240,556 to Park Facilities for parks improvements. Repayment will be occurred when there are enough funds.**

- (2) Park Facilities Fee is established at \$700 per single family dwelling for residential development, \$1 per square foot for commercial development, and \$150 per residential remodeling. Annual Park Facilities fees without major development are approximately \$50,000 to \$62,000.**

- (3) Source: Preliminary Five-Year Capital Improvement Program.**

**City of Monterey Park
Five Years Financial Projection
Proposition A Transit Fund**

	Estimated	Long-Term Projection					Notes
	Actual 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	
Beginning Fund Balance	\$2,264,365	\$2,355,273	\$2,280,273	\$2,373,973	\$2,159,833	\$1,937,264	
Revenues:							
Proposition A	1,115,547	1,116,000	1,138,000	1,161,000	1,184,000	1,208,000	(1)
Proposition A Incentive	109,161	110,000	110,000	110,000	110,000	110,000	(2)
Fares & MTA Tap Card Sales	105,000	105,000	106,000	107,060	108,131	109,212	
Interest Income	10,000	9,000	9,500	9,400	8,700	7,500	
Total Revenues	1,339,708	1,340,000	1,363,500	1,387,460	1,410,831	1,434,712	
Expenditures:							
Salaries & Benefits	493,055	508,000	523,000	539,000	555,000	572,000	(3)
Maintenance & Operation	20,200	20,600	21,000	21,400	21,800	22,200	(4)
Bus Shelter Maintenance	15,000	15,000	15,000	15,000	15,000	15,000	(5)
Utilities	12,975	13,400	13,800	14,200	14,600	15,000	(6)
Allocated Costs / Insurance	208,000	214,000	220,000	227,000	234,000	241,000	(7)
MTA Bus Pass Subsidy	47,000	47,000	47,000	47,000	47,000	47,000	
Motor Pools Charges	115,799	119,000	123,000	127,000	131,000	135,000	(8)
Transit Bus Contract (Prop A portion)	208,650	213,000	217,000	221,000	225,000	230,000	(9)
Bus Replacement		175,000		300,000	300,000	300,000	(10)
Capital Projects	128,121	90,000	90,000	90,000	90,000	90,000	
Total Expenditures	1,248,800	1,415,000	1,269,800	1,601,600	1,633,400	1,667,200	
Ending Fund Balance	\$2,355,273	\$2,280,273	\$2,373,973	\$2,159,833	\$1,937,264	\$1,704,776	

Future Capital Projects:

**City of Monterey Park
Five Year Financial Projection
Proposition A Transit Fund
Notes**

- (1) **2% increase in Proposition A sales tax allocations.**
- (2) **Incentive grants from MTA for ridership information reporting.**
- (3) **3% increase in salaries & benefits.**
- (4) **2% increase in maintenance, supplies and other operating costs.**
- (5) **3% increase for bus shelter maintenance.**
- (6) **3% increase in utilities.**
- (7) **3% increase in the administrative support and liability insurance provided by the City.**
- (8) **3% increase in Motor Pools Charges.**
- (9) **2% increase for Spirit Buses services.**
- (10) **In 2015-16, two Spirit buses are scheduled to be replaced through the MTA bus grant of \$424,400 and the City Prop A of \$113,906; in 2016-17, three buses are scheduled for replacement with MTA bus grant of \$497,000 and the City Prop A matching portion of \$175,000.**

**City of Monterey Park
Five Years Financial Projection
Measure R Fund**

	Estimated	Long-Term Projection					Notes
	Actual 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	
Beginning Fund Balance	\$1,592,576	\$669,962	\$773,462	\$825,762	\$1,047,162	\$1,007,662	
Revenues:							
Measure R	620,000	640,000	659,000	679,000	699,000	720,000	(1)
Interest Income	5,000	4,500	5,300	5,400	5,500	5,500	
Total Revenues	625,000	644,500	664,300	684,400	704,500	725,500	
Expenditures:							
Salaries & Benefits	23,189	24,000	25,000	26,000	27,000	28,000	(2)
Road Repair Supplies	170,000	190,000	190,000	190,000	190,000	190,000	
Slurry Seal of Various Streets	200,000	100,000	100,000	100,000	100,000	100,000	(3)
Sidewalk Reconstruction	420,000	150,000	150,000		150,000		
Capital Carryover	534,425						
Capital Projects	200,000	77,000	147,000	147,000	277,000	197,000	
Total Expenditures	1,547,614	541,000	612,000	463,000	744,000	515,000	
Ending Fund Balance	\$669,962	\$773,462	\$825,762	\$1,047,162	\$1,007,662	\$1,218,162	
Future Capital Projects:							(4)

**City of Monterey Park
Five Year Financial Projection
Measure R Fund
Notes**

- (1) 3% increase in Measure R funding.**
- (2) 3% increase in salaries & benefits.**
- (3) Slurry seal of various streets. Measure R funds can be used to supplement Prop A and C projects for all Street-related costs, including personnel costs.**
- (4) Source: Preliminary Five-Year Capital Improvement Program. Amounts shown for future capital projects have not been included in fund balance calculation.**

**City of Monterey Park
Five Year Financial Projection
Proposition C Transit Fund**

	Estimated Actual	Long-Term Projection					Notes
	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	
Beginning Fund Balance	\$862,807	\$937,769	\$903,269	\$560,769	\$517,769	\$124,569	
Revenues:							
Proposition C	920,000	920,000	938,000	957,000	976,000	996,000	(1)
Interest Income	4,500	4,500	4,500	4,000	3,800	2,800	
Total Revenues	924,500	924,500	942,500	961,000	979,800	998,800	
Expenditures:							
Maintenance & Operation	26,820	27,000	28,000	29,000	30,000	31,000	(2)
Transit Bus Contract (Prop C portion)	785,793	802,000	826,000	843,000	860,000	877,000	(3)
Road Repair Supplies		100,000	100,000	100,000	150,000	150,000	
Metrolink Station JPA	28,925	30,000	31,000	32,000	33,000	34,000	
Capital Projects	8,000		300,000		300,000		(4)
Total Expenditures	849,538	959,000	1,285,000	1,004,000	1,373,000	1,092,000	
Ending Fund Balance	\$937,769	\$903,269	\$560,769	\$517,769	\$124,569	\$31,369	
Future Capital Projects:							

**City of Monterey Park
Five Year Financial Projection
Proposition C Transit Fund
Notes**

- (1) 2% increase in Proposition C sales tax allocations, starting 2017-2018.**
- (2) 2% increase in maintenance, supplies and other operating costs.**
- (3) 2% increase for Spirit Buses services.**
- (4) Source: Preliminary Five-year Capital Improvement Program. Amounts shown for future capital projects have not been included in fund balance calculation.**

**City of Monterey Park
Five Years Financial Projection
Asset Forfeiture Fund**

	Estimated	Long-Term Projection					Notes
	Actual 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	
Beginning Fund Balance	\$ 694,649	\$ 195,177	\$ 121,973	\$ 83,269	\$ 63,565	\$ 62,861	
Revenues:							
Asset Forfeiture Revenue	175,000	175,000	130,000	130,000	130,000	130,000	(1)
Interest Income	2,900	2,500					
Total Revenues	177,900	177,500	130,000	130,000	130,000	130,000	
Expenditures:							
Salaries & Benefits	21,048	22,000	23,000	24,000	25,000	26,000	(2)
Maintenance & Operation	160,120	163,000	80,000	60,000	40,000	40,000	(3)
Police Vehicle Replacement	90,000						
Debt Service	65,704	65,704	65,704	65,704	65,704	65,704	(4)
Capital Projects	340,500						(5)
Total Expenditures	677,372	250,704	168,704	149,704	130,704	131,704	
Ending Fund Balance	\$195,177	\$121,973	\$83,269	\$63,565	\$62,861	\$61,157	
Future Capital Projects:		\$175,000	\$100,000	\$700,000	\$200,000		(5)

**City of Monterey Park
Five Year Financial Projection
Asset Forfeiture Fund
Notes**

- (1) Asset forfeiture funds are distributed from the US Department of Justice and the Department of Treasury. The Federal Consolidated Appropriations Act of 2016 signed into law on December 18,2015 to include permanent reduction or rescission of Asset Forfeiture Program, including equitable sharing to all agencies.**
- (2) 3% increase in salaries & benefits.**
- (3) 2% increase in maintenance, supplies and other operating costs.**
- (4) Annual debt service costs for the Police CAD/RMS/FMIS system - \$2 million, 15 years @ 5% interest rate. The lease period is from 6/2006 to 6/2021. Debt service payments are paid through Public Safety Impact Fee Fund, Asset Forfeiture Fund and the State COPS Grant funds. Starting 2016-17, GF will be included.**
- (5) Source: Preliminary Five-year Capital Improvement Program. Amounts shown for future capital projects have not been included in fund balance calculation.**

**City of Monterey Park
Five Years Financial Projection
Business Improvement Area #1 Fund**

	Estimated	Long-Term Projection					Notes
	Actual 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	
Beginning Fund Balance	\$206,754	\$132,008	\$100,308	\$69,558	\$39,758	\$10,908	
Revenues:							
Business Improvement Fees	65,000	68,000	69,000	70,000	71,000	72,000	(1)
Interest Income	500	300	250	200	150	50	
Total Revenues	65,500	68,300	69,250	70,200	71,150	72,050	
Expenditures:							
Professional Services	140,246	100,000	100,000	100,000	100,000	80,000	(2)
Total Expenditures	140,246	100,000	100,000	100,000	100,000	80,000	
Ending Fund Balance	\$132,008	\$100,308	\$69,558	\$39,758	\$10,908	\$2,958	

**City of Monterey Park
Five Year Financial Projection
Business Improvement Area #1 Fund
Notes**

- (1) Revenues derived from assessment on businesses located within Business Improvement Area #1.**
- (2) Contracted services reflect downtown improvements.**

**City of Monterey Park
Five Years Financial Projection
Air Quality Improvement Fund**

	Estimated Actual	Long-Term Projection				Notes	
	2015-16	2016-17	2017-18	2018-19	2019-20		2020-21
Beginning Fund Balance	\$253,738	\$205,694	\$207,750	\$128,206	\$127,412	\$25,418	
Revenues:							
Air Quality Allocation	77,000	77,000	78,000	79,000	80,000	81,000	
Interest Income	1,180	1,000	500	350	250	250	
Total Revenues	78,180	78,000	78,500	79,350	80,250	81,250	
Expenditures:							
Ridesharing Programs	20,000	20,000	22,000	24,000	26,000	28,000	
Maintenance & Operation	3,500	3,600	3,700	3,800	3,900	4,000	(1)
Motor Vehicles-Passenger			80,000		100,000		(2)
Capital Projects	52,344	52,344	52,344	52,344	52,344		(2)
Capital Projects Carryover	50,380						(2)
Total Expenditures	126,224	75,944	158,044	80,144	182,244	32,000	
Ending Fund Balance	\$205,694	\$207,750	\$128,206	\$127,412	\$25,418	\$74,668	
Future Capital Projects:							(2)

**City of Monterey Park
Five Year Financial Projection
Air Quality Improvement Fund
Notes**

- (1) 2% increase in maintenance and operations (printing/duplicating; dues/memberships; rideshare awards).**

- (2) Source: Preliminary Five-year Capital Improvement Program. Amounts shown for future capital projects have not been included in fund balance calculation.**

**City of Monterey Park
Five Years Financial Projection
Maintenance Benefit Assessment District Fund**

	Estimated Actual	Long-Term Projection				Notes	
	2015-16	2016-17	2017-18	2018-19	2019-20		2020-21
Beginning Fund Balance	\$139,154	\$0	\$0	\$0	\$8,300	\$14,700	
Revenues:							
Special Assessment	985,000	995,000	1,050,000	1,090,000	1,120,000	1,200,000	(1)
Total Revenues	985,000	995,000	1,050,000	1,090,000	1,120,000	1,200,000	
Expenditures:							
Salaries & Benefits	390,898	243,000	275,600	283,900	292,400	301,200	(2)
Maintenance & Operation	18,600	19,000	19,400	19,800	20,200	20,600	(3)
Contracted Services	95,000	98,000	101,000	104,000	107,000	110,000	(4)
Vehicle Operating	60,153	62,000	64,000	66,000	68,000	70,000	(5)
Utilities	556,650	573,000	590,000	608,000	626,000	645,000	(6)
Capital Projects	2,853						(7)
Total Expenditures	1,124,154	995,000	1,050,000	1,081,700	1,113,600	1,146,800	
Ending Fund Balance	\$0	\$0	\$0	\$8,300	\$14,700	\$67,900	
Future Capital Projects:		29,000	30,000	31,000	32,000	20,000	(7)

**City of Monterey Park
Five Year Financial Projection
Maintenance Benefit Assessment District Fund
Notes**

- (1) Increase in assessment charges due to parcel changes and new developments.**
- (2) 3% increase in salaries & benefits. Any reduction reflects non-sufficient assessment revenues.**
- (3) 2% increase in maintenance, supplies and other operating costs.**
- (4) 3% increase in contracted services.**
- (5) 3% increase in vehicle operating costs.**
- (6) 3% increase in utilities.**
- (7) Source: Preliminary Five-year Capital Improvement Program. Amounts shown for future capital projects have not been included in fund balance calculation.**

**City of Monterey Park
Five Years Financial Projection
Special Library Tax Fund**

	Estimated	Long-Term Projection				Notes
	Actual 2015-16	2016-17	2017-18	2018-19	2019-20	
Beginning Fund Balance	\$128,660	\$22,864	\$0			
Revenues:						
Library Parcel Tax	505,000	506,000	508,000			(1)
Interest Income	380	300				
Total Revenues	505,380	506,300	508,000			
Expenditures:						
Salaries & Benefits	132,870	136,856	124,804			(2)
Maintenance & Operation	59,220	9,112				(3)
Debt Service	383,196	383,196	383,196			(4)
Capital Purchases	10,000					(5)
Capital Purchases Carryover	25,890					(5)
Total Expenditures	611,176	529,164	508,000			
Ending Fund Balance	\$22,864	\$0	\$0			

Future Capital Projects: (5)

* FY 2017-18 (4/2018) is the final levy year for the Library Tax, Measure C collection.

**City of Monterey Park
Five Year Financial Projection
Special Library Tax Fund
Notes**

- (1) **Library tax rate, as approved by two-thirds voter approval of Measure C in the April 1998 election, is \$25 for each single-family parcel, \$50 for parcels having two residential units, \$75 for parcels having three or more residential units, and \$75 for parcels having a non-residential building. The final date for Library Tax levy is 4/2018.**
- (2) **3% increase in salaries & benefits, deficits adjusted by using General Fund.**
- (3) **2% increase in maintenance, supplies and other operating costs, deficits adjusted by using General Fund.**
- (4) **Annual debt service costs for the repayment of \$3.9 million library expansion construction financing, 13 years (2017-18) at 3.81%.**
- (5) **Source: Preliminary Five-year Capital Improvement Program. Amounts shown for future capital projects have not been included in fund balance calculation.**

**City of Monterey Park
Five Years Financial Projection
Public Safety Augmentation Fund**

	Estimated	Long-Term Projection					Notes
	Actual 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	
Beginning Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0	
Revenues:							
Safety Augmentation	650,000	660,000	673,000	686,000	700,000	714,000	(1)
Total Revenues	650,000	660,000	673,000	686,000	700,000	714,000	
Expenditures:							
Salaries & Benefits	650,000	660,000	673,000	686,000	700,000	714,000	(2)
Total Expenditures	650,000	660,000	673,000	686,000	700,000	714,000	
Ending Fund Balance	\$0	\$0	\$0	\$0	\$0	\$0	

**City of Monterey Park
Five Year Financial Projection
Public Safety Augmentation Fund
Notes**

- (1) 2% growth assumed for future year sales tax. Voter-approved Proposition 172 tax measure. An additional 1/2% of sales tax is allocated to local governments and the tax proceeds are restricted for public safety expenditures, 1/2 for Police and 1/2 for Fire.**

- (2) Personnel costs for Police and Fire Departments.**

**City of Monterey Park
Five Years Financial Projection
Public Safety Impact Fee Fund**

	Estimated	Long-Term Projection					Notes
	Actual 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	
Beginning Fund Balance ⁽¹⁾	\$271,343	(\$436,258)	(\$43,058)	\$195,942	\$9,542	\$159,642	
Revenues:							
Public Safety Impact Fees	450,000	550,000	400,000	400,000	400,000	400,000	(2)
Total Revenues	450,000	550,000	400,000	400,000	400,000	400,000	
Expenditures:							
Salaries & Benefits	101,220	104,300	107,400	110,600	113,900	117,300	(3)
Maintenance & Operation	46,401	47,300	48,200	49,200	50,200	51,200	(4)
Contracted Services	5,000	5,200	5,400	5,600	5,800	6,000	(5)
Capital Purchases	875,000						(7)
Capital Projects - Carryover	129,980						
Payback General Fund Loan				421,000	80,000		(6)
Total Expenditures	1,157,601	156,800	161,000	586,400	249,900	174,500	
Ending Fund Balance	(\$436,258)	(\$43,058)	\$195,942	\$9,542	\$159,642	\$385,142	
Future Capital Projects:		5,000,000	300,000				(7)

**City of Monterey Park
Five Year Financial Projection
Public Safety Impact Fee Fund
Notes**

- (1) **General Fund loaned \$501,000 to PSIF for the purchase of 2000 S. Isabella property for Fire Station 62 expansion.**
- (2) **Public Safety Impact Fee is established at \$1.50 per square foot for new residential and commercial construction. Annual Public Safety Impact Fee revenue without major development is approximately \$100,000. Fees for 2015-16 include projected hotel projects and 2016-17 through 2017-18 projected Market Place.**
- (3) **3% increase in salaries & benefits.**
- (4) **2% increase in maintenance, supplies and other operating costs.**
- (5) **3% increase in contracted services.**
- (6) **General Fund loaned \$501,000 to PSIF for the purchase of 2000 S. Isabella property for Fire Station 62 in November 2014. FY2015-2016, additional GF loan might be required due to continuous fund deficits.**
- (7) **Source: Preliminary Five-year Capital Improvement Program. Amounts shown for future capital projects have not been included in fund balance calculation.**

**City of Monterey Park
Five Years Financial Projection
CERCLA Liability Fund**

	Estimated	Long-Term Projection					Notes
	Actual 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	
Beginning Fund Balance	\$699,188	\$584,688	\$470,688	\$355,688	\$240,488	\$124,688	
Revenues:							
Environmental Liability Fees	132,000	133,000	133,000	133,000	133,000	133,000	(1)
Interest Income	3,500	3,000	2,000	1,800	1,200	1,000	
Total Revenues	135,500	136,000	135,000	134,800	134,200	134,000	
Expenditures:							
Contribution to General Liability Fund	250,000	250,000	250,000	250,000	250,000	250,000	(2)
Total Expenditures	250,000	250,000	250,000	250,000	250,000	250,000	
Ending Fund Balance	\$584,688	\$470,688	\$355,688	\$240,488	\$124,688	\$8,688	(3)

**City of Monterey Park
Five Year Financial Projection
CERCLA Liability Fund
Notes**

- (1) Charges to refuse haulers based on the tonnage of waste disposed.**
- (2) Interfund charges to General Liability Fund.**
- (3) Fund balance is reserved for potential environmental liability claims against the city.**

**City of Monterey Park
Five Years Financial Projection
Housing Fund**

	Estimated Actual 2015-16	Long-Term Projection				Notes	
		2016-17	2017-18	2018-19	2019-20		2020-21
Beginning Fund Balance	\$2,545,289	\$2,463,960	\$2,378,431	\$2,288,602	\$2,194,373	\$2,095,644	
Revenues:							
SERAF Repayment	68,671	68,671	68,671	68,671	68,671	68,671	(1)
Total Revenues	68,671	68,671	68,671	68,671	68,671	68,671	
Expenditures:							
Maintenance & Operation	30,000	30,600	31,200	31,800	32,400	33,000	(2)
Contract Services	120,000	123,600	127,300	131,100	135,000	139,100	(3)
Total Expenditures	150,000	154,200	158,500	162,900	167,400	172,100	
Ending Fund Balance	\$2,463,960	\$2,378,431	\$2,288,602	\$2,194,373	\$2,095,644	\$1,992,215	(4)

**City of Monterey Park
Five Year Financial Projection
Housing Fund
Notes**

- (1) SERAF and Housing Deferral loan repayments from the Successor Agency, starting ROPS 14-15A.**
- (2) 2% increase for operation & maintenance expenditures for housing activities.**
- (3) 3% increase for Contract Services, such as housing contractions and legal costs.**
- (4) Fund balances reserved for the City housing programs.**

**City of Monterey Park
Five Years Financial Projection
Water Utility Fund**

	Estimated	Long-Term Projection					Notes
	Actual 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	
Beginning Unrestricted - Net Position	\$17,926,261	\$9,215,116	\$7,422,327	\$1,688,594	\$1,315,757	\$1,633,017	
Revenues:							
Water Sales	9,000,000	9,650,000	10,615,000	11,677,000	12,845,000	12,156,000	(1)
Connection Fees	120,000	120,000	124,000	128,000	132,000	136,000	
Meter Installation	172,000	172,000	177,000	182,000	187,000	193,000	
Other Revenue	170,000	170,000	170,000	170,000	170,000	170,000	
Treatment Surcharge	3,225,000	3,450,000	3,554,000	3,661,000	3,771,000	3,884,000	(2)
Potential Responsible Parties Reimb.	1,502,620	900,000	900,000	900,000	900,000	900,000	
Total Revenues	14,189,620	14,462,000	15,540,000	16,718,000	18,005,000	17,439,000	
Expenditures:							
Water Administration	4,534,842	4,671,000	4,811,000	4,955,000	5,104,000	5,257,000	(3)
Water Commercial	674,636	694,000	714,000	734,000	755,000	777,000	(4)
Water Production	1,168,031	1,203,100	1,239,200	1,276,400	1,314,700	1,354,100	(5)
Water Distribution	1,468,216	1,512,000	1,557,000	1,604,000	1,652,000	1,702,000	(6)
Well #5 VOC	401,343	421,400	442,500	464,600	487,800	512,200	(7)
Well #12 VOC	828,632	870,100	913,600	959,300	1,007,300	1,057,700	(8)
Delta Perchlorate	208,650	219,100	230,100	241,600	253,700	266,400	(9)
Wells #1,3,10 VOC	477,653	501,500	526,600	552,900	580,500	609,500	(10)
Well #12 Dual Barrier	497,317	522,200	548,300	575,700	604,500	634,700	(11)
Well #15	492,872	517,500	543,400	570,600	599,100	629,100	(12)
Well #5 Perchlorate	48,279	50,700	53,200	55,900	58,700	61,600	(13)
Debt Service - Reservoirs and Water Main	299,429	298,675	297,898	297,106	296,270	295,418	(14)
Debt Service - Wells 5,6,1,3,10, 7 12	370,000	370,000	370,000	370,000	370,000	370,000	(15)
Debt Service - Siemens	476,736	523,515	561,935	603,731	649,170	683,882	(15)
Water Assessment Charges	125,000	150,000	175,000	200,000	225,000	225,000	
Capital Projects - Water Main	5,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	(16)
Capital Projects - Siemens	4,522,128						
Capital Projects - Other	7,000	1,300,000	5,760,000	1,000,000	1,000,000	625,000	
OPEB	400,000	480,000	530,000	580,000	630,000	680,000	
Transfer to GF for Street Repairs	900,000	950,000	1,000,000	1,050,000	1,100,000	1,150,000	
Total Expenditures	22,900,765	16,254,790	21,273,733	17,090,837	17,687,740	17,890,600	
Ending Unrestricted - Net Position	\$9,215,116	\$7,422,327	\$1,688,594	\$1,315,757	\$1,633,017	\$1,181,417	
Future Capital Projects:		4,050,000	100,000	12,675,000	8,100,000		(17)

**City of Monterey Park
Five Year Financial Projection
Water Utility Fund
Notes**

- (1) Starting 2015-16, amounts reflect water rate increases.
- (2) Water treatment surcharge on total water service fees.
- (3) 3% increase in Water Administration operation costs.
- (4) 3% increase in Water Commercial operation costs.
- (5) 3% increase in Water Production operation costs.
- (6) 3% increase in Water Distribution operation costs.
- (7) 5% increase in Well #5 VOC operation costs.
- (8) 5% increase in Well #12 VOC operation costs.
- (9) 5% increase in Delta Perchlorate operation costs.
- (10) 5% increase in Wells #1, 3, 10 VOC operation costs.
- (11) 5% increase in Well #12 Dual Barrier operation costs.
- (12) 5% increase in Well #15 operation costs.
- (13) 5% increase in Well #5 Perchlorate operation costs.
- (14) Debt Service payments include loans from the I-Bank water main and La Loma/Highland Reservoirs. Additional other debt service payments are based on 5%, 20 years loans.
- (15) Debt service payment.
- (16) Cost charges to repair streets due to water main projects.
- (17) Source : Preliminary Five-year Capital Improvement program per the City's Water Master Plan. Amounts shown for future capital projects have not been included in fund balance calculation.

**City of Monterey Park
Five Years Financial Projection
Sewer Fund**

	Estimated	Long-Term Projection					Notes
	Actual 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	
Beginning Unrestricted - Net Position	\$1,822,737	\$1,433,880	\$1,212,780	\$319,980	\$4,480	\$880	
Revenues:							
Sewer Fees	2,350,000	2,580,000	2,709,000	2,844,000	2,986,000	3,135,000	(1)
Sewer Reconstruction Fee							
Total Revenues	2,350,000	2,580,000	2,709,000	2,844,000	2,986,000	3,135,000	
Expenditures:							
Salaries & Benefits	570,987	588,000	606,000	624,000	643,000	662,000	(2)
Maintenance & Operation	886,170	903,900	922,000	940,400	959,200	978,400	(3)
Contracted Services	54,000	56,000	58,000	60,000	62,000	64,000	(4)
OPEB Set Aside	50,000	70,000	80,000	90,000	100,000	100,000	
Small Capital	7,000	8,000	8,000	8,500	8,500	8,500	(6)
Capital Projects	1,170,700	1,175,200	1,927,800	1,436,600	1,216,900	1,322,400	(6)
Total Expenditures	2,738,857	2,801,100	3,601,800	3,159,500	2,989,600	3,135,300	
Ending Unrestricted Net Position	\$1,433,880	\$1,212,780	\$319,980	\$4,480	\$880	\$580	(5)
Future Capital Projects:				\$270,000	\$1,075,000	\$858,000	(6)

**City of Monterey Park
Five Year Financial Projection
Sewer Fund
Notes**

- (1) Amounts reflect Sewer service rate increases, starting 2015-2016.**
- (2) 3% increase in salaries & benefits. Additional 2 positions are funded for sewer rehabilitation projects.**
- (3) 2% increase in maintenance, supplies and other operating costs, including shared allocation for General Liability Claims.**
- (4) 3% increase in contracted services.**
- (5) Fund balance earmarked for sewer operations and capital improvements per the City's Sewer Master Plan.**
- (6) Source: Preliminary Five-Year Capital Improvement Program. Amounts shown for future capital projects have not been included in fund balance calculation.**

**City of Monterey Park
Five Years Financial Projection
Refuse Fund**

	Estimated	Long-Term Projection					Notes
	Actual 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	
Beginning Unrestricted - Net Position	\$453,426	\$115,598	\$215,298	\$540,098	\$1,059,998	\$1,846,998	
Revenues:							
Refuse Fees	6,655,000	7,150,000	7,579,000	8,034,000	8,516,000	9,027,000	(1)
Waste Management Fees	340,000	365,000	376,000	387,000	399,000	411,000	
Total Revenues	6,995,000	7,515,000	7,955,000	8,421,000	8,915,000	9,438,000	
Expenditures:							
Salaries & Benefits	1,085,374	1,118,000	1,152,000	1,187,000	1,223,000	1,260,000	(2)
Maintenance & Operation	207,336	211,000	215,000	219,000	223,000	227,000	(3)
Waste Reduction-AB 939	1,000	1,000	1,000	1,000	1,000	1,000	(4)
Refuse Pick-Up Contract	5,045,100	5,196,000	5,352,000	5,513,000	5,678,000	5,848,000	(4)
Other Contracted Services	117,588	121,000	125,000	129,000	133,000	137,000	(5)
Utilities	21,250	21,900	22,600	23,300	24,000	24,700	(6)
Allocated Costs	420,000	433,000	446,000	459,000	473,000	487,000	(7)
Vehicle Operating	6,180	6,400	6,600	6,800	7,000	7,200	(8)
NPDES	104,000	107,000	110,000	113,000	116,000	119,000	(9)
Capital Projects	125,000						(10)
OPEB Set Aside	200,000	200,000	200,000	250,000	250,000	300,000	
Total Expenditures	7,332,828	7,415,300	7,630,200	7,901,100	8,128,000	8,410,900	
Ending Unrestricted Net Position	\$115,598	\$215,298	\$540,098	\$1,059,998	\$1,846,998	\$2,874,098	
Future Capital Projects:							(10)

**City of Monterey Park
Five Year Financial Projection
Refuse Fund
Notes**

- (1) **Amounts reflect Refuse rate increases.**
- (2) **3% increase in salaries & benefits.**
- (3) **2% increase in maintenance, supplies and other operating costs.**
- (4) **3% increase in contracted services for waste reduction and monitoring, and refuse pick-up (does not include commercial refuse service pick-up contract).**
- (5) **3% increase in other contracted services, including legal fees, accounting and auditing, and data processing services.**
- (6) **3% increase in utilities.**
- (7) **Administrative support provided by the City.**
- (8) **3% increase in vehicle operating costs.**
- (9) **Federally Mandated National Pollutant Discharge Elimination System, estimated increase 3%.**
- (10) **Source: Preliminary Five-Year Capital Improvement Program. Amounts shown for future capital projects have not been included in fund balance calculation.**

**City of Monterey Park
Five Years Financial Projection
Auto Shop Fund**

	Estimated	Long-Term Projection					Notes
	Actual 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	
Beginning Unrestricted Net Position	\$1,606,636	\$1,554,191	\$784,372	\$163,269	\$252,705	\$407,571	
Revenues:							
Interfund Charges	1,799,933	1,853,931	1,965,000	2,083,000	2,208,000	2,340,000	
Total Revenues	1,799,933	1,853,931	1,965,000	2,083,000	2,208,000	2,340,000	
Expenditures:							
Salaries & Benefits	438,757	452,000	466,000	480,000	494,000	509,000	(1)
Maintenance & Operation	452,087	461,000	470,000	479,000	489,000	499,000	(2)
Contracted Services	73,000	75,000	77,000	79,000	81,000	83,000	(3)
Utilities	25,534	26,300	27,100	27,900	28,700	29,600	(4)
Insurance	208,000	212,000	216,000	220,000	224,000	228,000	(5)
Fuel	450,000	464,000	478,000	492,000	507,000	522,000	(6)
Vehicle/Equipment Replacement	115,000	118,450	122,004	125,664	129,434	133,317	(7)
Small Capitals		70,000	80,000	90,000	100,000	100,000	
Capital Projects	90,000	745,000	650,000				(8)
Total Expenditures	1,852,378	2,623,750	2,586,104	1,993,564	2,053,134	2,103,917	
Ending Unrestricted Net Position	\$1,554,191	\$784,372	\$163,269	\$252,705	\$407,571	\$643,655	
Future Capital Projects							(8)
Capital Assets, net of Accumulated Depreciation	\$973,171	\$1,002,400	\$1,032,500	\$1,063,500	\$1,095,400	\$1,128,300	(9)

**City of Monterey Park
Five Year Financial Projection
Auto Shop Fund
Notes**

- (1) 3% increase in salaries & benefits.
- (2) 2% increase in maintenance, supplies and other operating costs.
- (3) 3% increase in contracted services.
- (4) 3% increase in utilities.
- (5) 2% increase in insurance costs.
- (6) 3% increase in fuel, starting 2015-16.
- (7) 3% increase in vehicle/equipment replacement.
- (8) Source: Preliminary Five-Year Capital Improvement Program. Amounts shown for future capital projects have not been included in fund balance calculation.
- (9) Valuation of fixed assets based on historical costs. Estimated increase is 3% per year.

**City of Monterey Park
Five Years Financial Projection
Separation Benefits Fund**

	Estimated Actual 2015-16	Long-Term Projection				Notes	
		2016-17	2017-18	2018-19	2019-20		2020-21
Beginning Unrestricted Net Position	\$3,744,629	\$3,600,022	\$3,457,336	\$3,316,336	\$3,127,336	\$2,917,336	
Revenues:							
Interfund Charges	1,275,798	1,301,314	1,327,000	1,354,000	1,368,000	1,395,000	
Total Revenues	1,275,798	1,301,314	1,327,000	1,354,000	1,368,000	1,395,000	
Expenditures:							
Separation/Retirement	400,000	410,000	420,000	431,000	442,000	453,000	(1)
Fire Holiday Payout	220,405	226,000	232,000	238,000	244,000	250,000	
Leave Cashout	300,000	308,000	316,000	324,000	332,000	340,000	
Transfer to General Liability	500,000	500,000	500,000	550,000	560,000	600,000	
Total Expenditures	1,420,405	1,444,000	1,468,000	1,543,000	1,578,000	1,643,000	
Ending Unrestricted Net Position	\$3,600,022	\$3,457,336	\$3,316,336	\$3,127,336	\$2,917,336	\$2,669,336	
Outstanding Accrued Leave Liabilities Per 6/30/2015 CAFR	\$4,606,891	\$4,722,000	\$4,840,000	\$4,961,000	\$5,085,000	\$5,212,000	(2)

**City of Monterey Park
Five Year Financial Projection
Separation Benefits Fund
Notes**

- (1) The payout of employee accumulated vacation, holiday and sick leave at separation. Estimated increase is 2.5% per year.**

- (2) Liability related to accumulated vacation and sick leave hours at separation from City employment, estimated growth from additional hours and pay adjustment, offset by annual cashout, is 2.5% per year.**

**City of Monterey Park
Five Years Financial Projection
General Liability Fund**

	Estimated	Long-Term Projection					Notes
	Actual 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	
Beginning Unrestricted Net Assets	\$276,485	\$190,759	\$107,359	\$28,359	\$5,359	\$1,359	
Revenues:							
Interfund Charges	1,520,000	1,641,600	1,773,000	1,915,000	2,068,000	2,233,000	(1)
Transfer from Separation Benefits	500,000	500,000	500,000	550,000	560,000	600,000	
Total Revenues	2,020,000	2,141,600	2,273,000	2,465,000	2,628,000	2,833,000	
Expenditures:							
Salaries & Benefits	55,726	57,000	59,000	61,000	63,000	65,000	(2)
Claims Administration	50,000	52,000	54,000	56,000	58,000	60,000	(3)
Insurance Premium	1,100,000	1,188,000	1,283,000	1,386,000	1,497,000	1,617,000	(3)
Legal Fees	350,000	361,000	372,000	383,000	394,000	406,000	(4)
Claims Expenses	550,000	567,000	584,000	602,000	620,000	639,000	(4)
Total Expenditures	2,105,726	2,225,000	2,352,000	2,488,000	2,632,000	2,787,000	
Ending Unrestricted Net Assets	\$190,759	\$107,359	\$28,359	\$5,359	\$1,359	\$47,359	(5)
Future Capital Projects							(6)
Outstanding Liabilities :							
(Per CAFR)							
Non-Current Claims	\$1,538,505	\$1,585,000	\$1,633,000	\$1,682,000	\$1,732,000	\$1,784,000	(7)
Estimated Potential Major Claims	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	
Total Claims Liabilities	\$ 3,038,505	\$ 3,085,000	\$ 3,133,000	\$ 3,182,000	\$ 3,232,000	\$ 3,284,000	

**City of Monterey Park
Five Year Financial Projection
General Liability Fund
Notes**

- (1) Interfund charges. 8% increase.**
- (2) 3% increase in salaries & benefits.**
- (3) 3% increase in claim administration services and 8% insurance premium.**
- (4) 3% increase in legal fees and 5% claims expenses.**
- (5) Reserve for outstanding liabilities.**
- (6) Source: Preliminary Five-Year Capital Improvement Program. Amounts shown for future capital projects have not been included in fund balance calculation.**
- (7) 3% increase in claims liabilities (including incurred but not reported claims). Amounts reflected in CAFR.**

**City of Monterey Park
Five Years Financial Projection
Workers' Compensation Fund**

	Estimated	Long-Term Projection				Notes	
	Actual 2015-16	2016-17	2017-18	2018-19	2019-20		2020-21
Beginning Unrestricted Net Position	(\$3,121,795)	(\$2,926,623)	(\$2,711,357)	(\$2,392,582)	(\$1,957,253)	(\$1,389,593)	
Revenues:							
Interfund Charges	1,539,670	1,616,066	1,778,000	1,956,000	2,152,000	2,367,000	(1)
Refunds & Rebates							
Total Revenues	1,539,670	1,616,066	1,778,000	1,956,000	2,152,000	2,367,000	
Expenditures:							
Salaries & Benefits	24,498	25,200	26,000	26,800	27,600	28,400	(2)
Claims Administration	70,000	72,100	74,300	76,500	78,800	81,200	(3)
Legal Fees	150,000	155,000	160,000	165,000	170,000	175,000	(4)
Insurance Premium	330,000	340,000	350,000	361,000	372,000	383,000	(5)
Claims Expenses	770,000	808,500	848,925	891,371	935,940	982,737	(6)
Total Expenditures	1,344,498	1,400,800	1,459,225	1,520,671	1,584,340	1,650,337	
Ending Unrestricted Net Assets	(\$2,926,623)	(\$2,711,357)	(\$2,392,582)	(\$1,957,253)	(\$1,389,593)	(\$672,930)	(7)
Outstanding Liabilities:							
(Per CAFR)							
Non-Current Claims	\$3,766,301	\$3,879,000	\$3,995,000	\$4,115,000	\$4,238,000	\$4,365,000	(8)
Estimated Potential Major Claims	500,000	500,000	500,000	500,000	500,000	500,000	
Total Claims Liabilities	\$ 4,266,301	\$ 4,379,000	\$ 4,495,000	\$ 4,615,000	\$ 4,738,000	\$ 4,865,000	

**City of Monterey Park
Five Year Financial Projection
Workers' Compensation Fund
Notes**

- (1) 10% increase is scheduled beginning 2017-18.**
- (2) 3% increase in salaries & benefits.**
- (3) 3% increase in claim administration services.**
- (4) 3% increase in legal fees.**
- (5) 3% increase in insurance premiums.**
- (6) 5% increase in claims expenses.**
- (7) Reserved for outstanding liabilities.**
- (8) 3% increase in outstanding claims liabilities (including incurred but not reported claims). Liabilities reflected in CAFR.**

**City of Monterey Park
Five Years Financial Projection
Technology Fund**

	Estimated	Long-Term Projection					Notes
	Actual 2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	
Beginning Unrestricted Net Position	\$990,866	\$1,098,959	\$1,203,347	\$1,328,554	\$1,153,022	\$1,287,213	
Revenues:							
Interfund Charges	171,673	176,388	185,207	194,468	204,191	214,401	(1)
Total Revenues	171,673	176,388	185,207	194,468	204,191	214,401	
Expenditures:							
Capital Projects Small Capitals	63,580	72,000	60,000	370,000	70,000	70,000	(3)
Total Expenditures	63,580	72,000	60,000	370,000	70,000	70,000	
Ending Unrestricted Net Position	\$1,098,959	\$1,203,347	\$1,328,554	\$1,153,022	\$1,287,213	\$1,431,614	(2)
Future Capital Projects							(3)
Capital Assets, net of Accumulated Depreciation	\$186,550	\$205,205	\$225,726	\$248,298	\$273,128	\$300,441	

**City of Monterey Park
Five Year Financial Projection
Technology Fund
Notes**

- (1) 5% increase is scheduled beginning 2016-17.**
- (2) Reserved for computer system and telephone system replacement.**
- (3) Source: Preliminary Five-Year Capital Improvement Program. Amounts shown for future capital projects have not been included in fund balance calculation.**

**City of Monterey Park
Five Years Financial Projection
OPEB Internal Service Fund**

	Estimated Actual 2015-16	Long-Term Projection				Notes
		2016-17	2017-18	2018-19	2019-20	
Beginning Unrestricted Net Position	\$0	\$0	\$0	\$0	\$0	
Revenues:						
OPEB Set-Aside	900,000	950,000	1,000,000	1,050,000	1,050,000	(1)
Total Revenues	900,000	950,000	1,000,000	1,050,000	1,050,000	
Expenditures:						
Transfer to CERBT Trust	900,000	950,000	1,000,000	1,050,000	1,050,000	(2)
Total Expenditures	900,000	950,000	1,000,000	1,050,000	1,050,000	
Ending Unrestricted Net Position	\$0	\$0	\$0	\$0	\$0	
CERBT Trust Value @ 11/30/2015	3,450,000					

**City of Monterey Park
Five Year Financial Projection
OPEB Internal Service Fund
Notes**

- (1) Annual OPEB set-aside for retiree medical costs.**
- (2) Transfer budget approved set-aside funds to the California Employers' Retiree Benefit Trust Program (CERBT) to prefund retiree medical benefits.**

**CITY OF MONTEREY PARK
PRELIMINARY FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM
FISCAL YEAR 2015-2016 TO 2020-2021**

PROJECT DESCRIPTION	FUNDING SOURCE	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	PROJECT TOTAL
GENERAL ADMINISTRATION								
Citywide Geographic Information System (GIS) IT Infrastructure/Applications:								
Water	Water Operation			30,000				30,000
Public Safety System	Public Safety Impact Fee			300,000				300,000
Public Works/Maintenance	General			60,000				60,000
City IT System Replacement/Upgrade								
Network Equipment Replacement / Upgrade	Technology	20,000	60,000	60,000	70,000	70,000	70,000	350,000
Network Equipment (Yard/Langley Center)	Technology	31,500						31,500
Upgrade Workstations to Microsoft Office	Technology				300,000			300,000
IT Emergency / Master Plan	Technology		12,000					12,000
TOTAL GENERAL ADMINISTRATION		51,500	72,000	450,000	370,000	70,000	70,000	1,083,500
FUNDING RECAP :								
General		0	0	60,000	0	0	0	60,000
Public Safety Impact Fee		0	0	300,000	0	0	0	300,000
Technology		51,500	72,000	60,000	370,000	70,000	70,000	693,500
Water Operation		0	0	30,000	0	0	0	30,000
TOTAL GENERAL ADMINISTRATION		51,500	72,000	450,000	370,000	70,000	70,000	1,083,500

(*) Red Highlights 2015-2016 MidYear required items.

**CITY OF MONTEREY PARK
PRELIMINARY FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM
FISCAL YEAR 2015-2016 TO 2020-2021**

PROJECT DESCRIPTION	FUNDING SOURCE	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	PROJECT TOTAL
FIRE DEPARTMENT								
Station 61 - Remodeling	Public Safety Impact Fee	500,000						500,000
Station 61 - Parking Lot Replacement	Public Safety Impact Fee	175,000						175,000
Station 62 - Rescue Ambulance Replacement	GF CIP Reserve	150,000						150,000
Station 62 - Replacement (Design)	Public Safety Impact Fee	200,000						200,000
Station 62 - Replacement (Construction)	Public Safety Impact Fee	5,000,000						5,000,000
Station 62 - Fire Engine Replacement	Shop	650,000						650,000
Station 62 - Reserve Rescue Ambulance Replacement	Shop	95,000						95,000
Station 63 - Fire Engine Replacement	Shop			650,000				650,000
Zoll Cardiac Defibrillator	General	42,000	42,000	42,000	42,000	42,000	42,000	252,000
El Nino Preparedness Program	General	342,000						342,000
TOTAL FIRE DEPARTMENT		1,409,000	5,787,000	692,000	42,000	42,000	42,000	8,014,000
FUNDING RECAP :								
General		384,000	42,000	42,000	42,000	42,000	42,000	594,000
GF CIP Reserve		150,000		0	0	0	0	150,000
Public Safety Impact Fee		875,000	5,000,000	0	0	0	0	5,875,000
Shop		0	745,000	650,000	0	0	0	1,395,000
TOTAL FIRE DEPARTMENT		1,409,000	5,787,000	692,000	42,000	42,000	42,000	8,014,000

CITY OF MONTEREY PARK
 PRELIMINARY FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM
 FISCAL YEAR 2015-2016 TO 2020-2021

PROJECT DESCRIPTION	FUNDING SOURCE	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	PROJECT TOTAL
POLICE DEPARTMENT								
Mobile Command Post and Communications Center	Asset Forfeiture					200,000		200,000
Mobile Data Computers	Asset Forfeiture	300,000						300,000
Radio Transmitter Tower Modification	Asset Forfeiture			100,000				100,000
Two Factor Authentication Solution	Asset Forfeiture		25,000					25,000
Men's / Women's Locker Room Re-model	GF CIP Reserve	450,000						450,000
New World CAD/RMS Upgrade	Asset Forfeiture		150,000					150,000
Interagency Communication Interoperability System (ICIS)	Asset Forfeiture				700,000			700,000
Crime Analysis & Mapping Software	Asset Forfeiture	40,500						40,500
TOTAL POLICE		790,500	175,000	100,000	700,000	200,000	0	1,965,500
FUNDING RECAP :								
Asset Forfeiture		340,500	175,000	100,000	700,000	200,000	0	1,515,500
GF CIP Reserve		450,000	0	0	0	0	0	450,000
TOTAL POLICE		790,500	175,000	100,000	700,000	200,000	0	1,965,500

**CITY OF MONTEREY PARK
PRELIMINARY FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM
FISCAL YEAR 2015-2016 TO 2020-2021**

PROJECT DESCRIPTION	FUNDING SOURCE	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	PROJECT TOTAL
COMMUNITY AND ECONOMIC DEVELOPMENT DEPARTMENT								
Downtown Improvement	GF - Economic Reserve	916,760						916,760
S Garfield Village Improvement	GF - Economic Reserve	916,760						916,760
TOTAL COMMUNITY AND ECONOMIC DEVELOPMENT		1,833,520	0	0	0	0	0	1,833,520
FUNDING RECAP :								
GF - Economic Reserve		1,833,520	0	0	0	0	0	1,833,520
TOTAL COMMUNITY AND ECONOMIC DEVELOPMENT		1,833,520	0	0	0	0	0	1,833,520

CITY OF MONTEREY PARK
 PRELIMINARY FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM
 FISCAL YEAR 2015-2016 TO 2020-2021

PROJECT DESCRIPTION	FUNDING SOURCE	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	PROJECT TOTAL
PUBLIC WORKS DEPARTMENT - PARKS								
Barnes Park:								
Misc Improve - Gym/Daycare Ctr Roof Drain Line Replacement	Park Facilities		4,600					4,600
Playground Equipment Replacement	Park Facilities			200,000				200,000
Pool House Painting	Park Facilities		10,000					10,000
Pool House Drinking Fountains	General		2,200					2,200
Pool House Roofing	General		5,700					5,700
Pool Pump	General		50,600					50,600
Pool New Windows	Park Facilities		8,000					8,000
Playground-Rubberized Surfacing	Park Facilities	175,000						175,000
Bella Vista Park:								
Drinking Fountain Rehab	Park Facilities		4,000					4,000
Bella Vista Park Roofing	General		5,200					5,200
Playgrounds Surfacing	Park Facilities		3,000					3,000
Edison Trails Park:								
Playground-Rubberized Surfacing	Park Facilities		6,000					6,000
Garvey Ranch Park :								
Gym Door Replacement for Garvey Ranch & Barnes East End Future Development	Park Facilities		15,000					15,000
Playgrounds Surfacing	Park Facilities				250,000			250,000
Playground-Rubberized Surfacing	Park Facilities		15,000					15,000
Tennis Ct-Netting	Park Facilities		15,000					15,000
Basketball Courts	GF CIP Reserve		2,000					2,000
								60,000
George Elder Park:								
Misc Improve - Restroom Valves & Urinal Replace.	Park Facilities		3,900					3,900
Tennis Court Fence Repair	Park Facilities		15,000					15,000
Pool Motor Replacement	Park Facilities		30,000					30,000
Pool Building Painting	Park Facilities		12,000					12,000
Pool Covers	Park Facilities		20,000					20,000
3 Sail Covers for Small Picnic Table Slabs	Park Facilities			20,000				20,000
Highland Park:								
Playground-Rubberized Surfacing	Park Facilities		10,000					10,000

**CITY OF MONTEREY PARK
PRELIMINARY FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM
FISCAL YEAR 2015-2016 TO 2020-2021**

PROJECT DESCRIPTION	FUNDING SOURCE	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	PROJECT TOTAL
La Loma Park :								
Restroom Partitions, Sinks, Valves	General		8,500					8,500
Langley Center:								
Ping Pong Floor / Barnes Gym Floor Resurfacing	Park Facilities		4,500					4,500
Roof Replacement	Park Facilities			65,000				65,000
ADA Sidewalks	GF CIP Reserve	100,000						100,000
Sequoia Park :								
Restroom Valves	Park Facilities		2,100					2,100
Ballfield / Park Fencing	Park Facilities		10,000					10,000
Playground-Equipment	Park Facilities		50,000					50,000
Playground-Rubberized Surfacing	Park Facilities		7,000					7,000
Basketball Court - Lighting	GF CIP Reserve	25,000						25,000
Others:								
Rehabilitation / Fumigation (Garvey Ranch Park Museum & Picnic Shelters, Langley Center, Service Clubs, & El Encanto)	Park Facilities	47,500						47,500
Conservation Garden	GF CIP Reserve	250,000						250,000
On Going Projects :								
Tree Well Maintenance	Maintenance District		9,000	10,000	11,000	12,000	13,000	55,000
Specialty Restaurant / Golf Course Maintenance	Maintenance Grant (Trust)	103,634	90,000	94,500	100,000	105,000	110,250	603,384
TOTAL PUBLIC WORKS DEPARTMENT - PARKS		761,134	418,300	389,500	361,000	117,000	123,250	2,170,184
FUNDING RECAP :								
General		0	72,200	0	0	0	0	72,200
GF CIP Reserve		435,000	0	0	0	0	0	435,000
Maintenance District		0	9,000	10,000	11,000	12,000	13,000	55,000
Park Facilities		222,500	247,100	285,000	250,000	0	0	1,004,600
Maintenance Grant (Trust)		103,634	90,000	94,500	100,000	105,000	110,250	603,384
TOTAL PUBLIC WORKS DEPARTMENT - PARKS		761,134	418,300	389,500	361,000	117,000	123,250	2,170,184

CITY OF MONTEREY PARK
 PRELIMINARY FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM
 FISCAL YEAR 2015-2016 TO 2020-2021

PROJECT DESCRIPTION	FUNDING SOURCE	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	PROJECT TOTAL
PUBLIC WORKS DEPARTMENT - BUILDING								
Building Maintenance								
City Yard Locker Room & Restroom Rehabilitation	General Shop Sewer	40,000 40,000 40,000						40,000 40,000 40,000
City Yard Metal Carport	General Sewer Water Operation	14,000 7,000 7,000						14,000 7,000 7,000
Library Lights Installation	Library Building Trust Grant	4,700						4,700
Library LED Wall Packs at West Entrance Walkway	Library Tax	10,000						10,000
On Going Projects :								
Median Maintenance	Maintenance District		20,000	20,000	20,000	20,000	20,000	100,000
TOTAL PUBLIC WORKS DEPARTMENT - BUILDING		162,700	20,000	20,000	20,000	20,000	20,000	262,700
FUNDING RECAP :								
Sewer		47,000	0	0	0	0	0	47,000
Water Operation		7,000	0	0	0	0	0	7,000
General		54,000	0	0	0	0	0	54,000
Library Building Trust Grant		4,700	0	0	0	0	0	4,700
Library Tax		10,000	0	0	0	0	0	10,000
Shop		40,000	0	0	0	0	0	40,000
Maintenance District		0	20,000	20,000	20,000	20,000	20,000	100,000
TOTAL PUBLIC WORKS DEPARTMENT - BUILDING		162,700	20,000	20,000	20,000	20,000	20,000	262,700

CITY OF MONTEREY PARK
 PRELIMINARY FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM
 FISCAL YEAR 2015-2016 TO 2020-2021

PROJECT DESCRIPTION	FUNDING SOURCE	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	PROJECT TOTAL
PUBLIC WORKS DEPARTMENT - SANITARY SEWER								
<i>Sanitary Sewer (per the Sewer Master Plan updated January 2014)</i>								
Pipeline Replacement - Various Locations	Sewer		392,100	333,600	115,600	474,000	424,700	1,740,000
Cured-in Place Pipe Relining / Sewer Spot Repairs - Various Locations	Sewer	900,000	569,300	570,400	567,700	794,600	732,400	4,134,400
Annual CCTV Sewer Videotaping	Sewer	100,000	221,800	221,800	221,800	221,800	221,800	1,209,000
Pipeline Repairs found by CCTV - Various Locations	Sewer			810,000	810,000	810,000	810,000	3,240,000
TOTAL PUBLIC WORKS DEPARTMENT - SANITARY SEWER								
FUNDING RECAP :								
Sewer		1,000,000	1,183,200	1,935,800	1,715,100	2,300,400	2,188,900	10,323,400
TOTAL PUBLIC WORKS DEPARTMENT - SANITARY SEWER								
		1,000,000	1,183,200	1,935,800	1,715,100	2,300,400	2,188,900	10,323,400

CITY OF MONTEREY PARK
 PRELIMINARY FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM
 FISCAL YEAR 2015-2016 TO 2020-2021

PROJECT DESCRIPTION	FUNDING SOURCE	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	PROJECT TOTAL
PUBLIC WORKS DEPARTMENT - SHOP								
<i>Graffiti Truck</i>		50,000						50,000
TOTAL PUBLIC WORKS DEPARTMENT - SHOP		50,000	0	0	0	0	0	50,000
FUNDING RECAP:								
Shop		50,000	0	0	0	0	0	50,000
TOTAL PUBLIC WORKS DEPARTMENT - SHOP		50,000	0	0	0	0	0	50,000

CITY OF MONTEREY PARK
 PRELIMINARY FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM
 FISCAL YEAR 2015-2016 TO 2020-2021

PROJECT DESCRIPTION	FUNDING SOURCE	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	PROJECT TOTAL
PUBLIC WORKS DEPARTMENT - ENGINEERING								
<i>Engineering Division</i>								
Sidewalk Construction	Bike Route Measure R		35,000 72,000	35,000 72,000	35,000 72,000	35,000 72,000	35,000 72,000	175,000 360,000
Localized Pavement Repairs	Measure R Water Operation		100,000	50,000 100,000	50,000 100,000	50,000 100,000	50,000 100,000	200,000 500,000
CNG Compressor Fueling System	AQMD Proposition A MSRC Fueling System Grant CEC Fueling System Grant	52,344 90,000 52,644 300,000	52,344 90,000	52,344 90,000	52,344 90,000	52,344 90,000	90,000	261,720 540,000 52,644 300,000
Traffic Calming Measures - Citywide	Gas Tax		25,000	25,000	25,000	25,000	25,000	125,000
Traffic Signal Improvements	Safety-Lu Measure R	480,000 30,000						480,000 30,000
Traffic Signal Upgrades	Proposition C Highway Safety Improve Grant	8,000 312,160						8,000 312,160
Traffic Signal Battery Backup Replacement	Measure R		25,000	25,000	25,000	25,000	25,000	125,000
Slurry Seal of Various Streets	Measure R	200,000	100,000	100,000	100,000	100,000	150,000	750,000
Street Paving Material	Measure R	70,000						70,000
Pavement Management Program Update	Proposition C			50,000		50,000		100,000
Various Street Resurfacing	STP-L Grant	300,000						300,000
Bike Lane Construction	MTA Bike Lane Grant Bike Route Proposition C	331,800 21,000					250,000	331,800 21,000 500,000
Bus Shelters	CMAQ Bus Shelters Grant Beverage Container Recycling Grant	203,000 82,000						203,000 82,000
Parking District No. 2 Improvements	Asphalt / Concrete Incentive		150,000					150,000
Alley Improvement	Measure R		130,000			130,000		260,000
ADA Wheelchair Access Ramps / Sidewalk Reconstruction	Measure R Bike Route	150,000 80,000		150,000 80,000		150,000 80,000		450,000 240,000
ELAC / Cesar Chavez Sidewalks	Measure R	270,000						270,000
Misc Storm Drain Repairs	Measure R	100,000						100,000
Solid Waste Contract	Refuse	125,000						125,000

CITY OF MONTEREY PARK
 PRELIMINARY FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM
 FISCAL YEAR 2015-2016 TO 2020-2021

PROJECT DESCRIPTION	FUNDING SOURCE	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	PROJECT TOTAL
TOTAL PUBLIC WORKS DEPARTMENT - ENGINEERING		3,257,948	779,344	1,079,344	549,344	1,209,344	547,000	7,422,324
FUNDING RECAP :								
AQMD		52,344	52,344	52,344	52,344	52,344	0	261,720
Asphalt / Concrete Incentive		0	150,000	0	0	0	0	150,000
Beverage Container Recycling Grant		82,000	0	0	0	0	0	82,000
Gas Tax		0	25,000	25,000	25,000	25,000	25,000	125,000
Highway Safety Improve Grant		312,160	0	0	0	0	0	312,160
MTA Bike Lane Grant		331,800	0	0	0	0	0	331,800
MSRC Fueling System Grant		52,644	0	0	0	0	0	52,644
STP-L Grant		300,000	0	0	0	0	0	300,000
Safety-Lu		480,000	0	0	0	0	0	480,000
Proposition A		90,000	90,000	90,000	90,000	90,000	90,000	540,000
Proposition C		8,000	0	300,000	0	300,000	0	608,000
Refuse		125,000	0	0	0	0	0	125,000
Bike Route		101,000	35,000	115,000	35,000	115,000	35,000	436,000
Water Operation		0	100,000	100,000	100,000	100,000	100,000	500,000
Measure R		820,000	327,000	397,000	247,000	527,000	297,000	2,615,000
CEC Fueling System Grant		300,000	0	0	0	0	0	300,000
CMAQ Bus Shelters Grant		203,000	0	0	0	0	0	203,000
TOTAL PUBLIC WORKS DEPARTMENT - ENGINEERING		3,257,948	779,344	1,079,344	549,344	1,209,344	547,000	7,422,324

CITY OF MONTEREY PARK
 PRELIMINARY FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM
 FISCAL YEAR 2015-2016 TO 2020-2021

PROJECT DESCRIPTION	FUNDING SOURCE	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	PROJECT TOTAL
PUBLIC WORKS DEPARTMENT - WATER								
<i>Water Division (per the Water Master Plan updated April 2012)</i>								
On-Going Projects:								
Well Electrical and Pump Station Upgrades	Water Operation		100,000	100,000	100,000	100,000	100,000	500,000
Well Redevelopment Program An Ongoing Program to Maintain Efficiency of All City-Owned Water Wells	Water Operation		100,000	200,000	200,000	200,000	200,000	900,000
Well Telemetry	Water Operation		50,000	50,000	50,000	50,000	75,000	275,000
Street Maintenance Reimbursed to GF	Water Operation	900,000	950,000	1,000,000	1,050,000	1,100,000	1,150,000	6,150,000
Water Main Replacement Projects:								
Water Main Replacement	Water Operation	5,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	10,000,000
Water Operational Projects:								
Reservoir & Well Landscaping	Water Operation		30,000	30,000				60,000
Replace Surge Tank with VFD at Bradshawe Booster	Water Operation		400,000					400,000
Refurbish Pine Tree Reservoir	Water Operation		300,000					300,000
Replace ClavAl at Grandridge/Pavo Real	Water Operation		100,000					100,000
Seismic Retrofit Main Lines that cross Alhambra Wash	Water Operation		120,000	150,000	150,000	150,000	150,000	720,000
Russell Reservoir Construction and Booster Pump Replacement	Water Operation			2,000,000	5,000,000	1,000,000		8,000,000
Replace Delta Settling Tanks	Water Financing				6,075,000			6,075,000
Replace Delta Booster Pump Station	Water Financing					5,500,000		5,500,000
Stand-by Generator for Delta Booster	Water Operation			1,100,000				1,100,000
Fire Protection Pipeline Improvements	Water Operation			2,000,000	2,000,000	2,000,000		6,000,000

CITY OF MONTEREY PARK
 PRELIMINARY FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM
 FISCAL YEAR 2015-2016 TO 2020-2021

PROJECT DESCRIPTION	FUNDING SOURCE	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	PROJECT TOTAL
Water Treatment Plant Projects:								
Advance Oxidation Upgrade for Delta Plant	Water Treatment Financing		4,050,000	100,000				4,150,000
TOTAL PUBLIC WORKS DEPARTMENT - WATER		5,900,000	7,200,000	7,730,000	15,625,000	11,100,000	2,675,000	50,230,000
FUNDING RECAP:								
Water Treatment Financing		0	4,050,000	100,000	0	0	0	4,150,000
Water Operation		5,900,000	3,150,000	7,630,000	9,550,000	5,600,000	2,675,000	34,505,000
Water Financing		0	0	0	6,075,000	5,500,000	0	11,575,000
TOTAL PUBLIC WORKS DEPARTMENT - WATER		5,900,000	7,200,000	7,730,000	15,625,000	11,100,000	2,675,000	50,230,000

**CITY OF MONTEREY PARK
PRELIMINARY FIVE-YEAR CAPITAL IMPROVEMENT PROGRAM
FISCAL YEAR 2015-2016 TO 2020-2021**

PROJECT DESCRIPTION	FUNDING SOURCE	2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	PROJECT TOTAL
	Asphalt / Concrete Incentive	0	150,000	0	0	0	0	150,000
	Asset Forfeiture	340,500	175,000	100,000	700,000	200,000	0	1,515,500
	AQMD	52,344	52,344	52,344	52,344	52,344	0	261,720
	Beverage Container Recycling Grant	82,000	0	0	0	0	0	82,000
	Bike Route	101,000	35,000	115,000	35,000	115,000	35,000	436,000
	CEC Fueling System Grant	300,000	0	0	0	0	0	300,000
	CMAQ Bus Shelters Grant	203,000	0	0	0	0	0	203,000
	Gas Tax (State)	0	25,000	25,000	25,000	25,000	25,000	125,000
	General	438,000	114,200	102,000	42,000	42,000	42,000	780,200
	GF CIP Reserve	1,035,000	0	0	0	0	0	1,035,000
	GF - Economic Reserve	1,833,520	0	0	0	0	0	1,833,520
	Highway Safety Improve Grant	312,160	0	0	0	0	0	312,160
	Library Building Trust Grant	4,700	0	0	0	0	0	4,700
	Library Tax	10,000	0	0	0	0	0	10,000
	Maintenance District	0	28,000	30,000	31,000	32,000	33,000	155,000
	Maintenance Grant (0344 Trust)	103,634	90,000	94,500	100,000	105,000	110,250	603,384
	Measure R	820,000	327,000	397,000	247,000	527,000	297,000	2,615,000
	MSRC Fueling System Grant	52,644	0	0	0	0	0	52,644
	MTA Bike Lane Grant	331,800	0	0	0	0	0	331,800
	Park Facilities	222,500	247,100	285,000	250,000	0	0	1,004,600
	Proposition A	90,000	90,000	90,000	90,000	90,000	90,000	540,000
	Proposition C	8,000	0	300,000	0	300,000	0	608,000
	Public Safety Impact Fee	875,000	5,000,000	300,000	0	0	0	6,175,000
	Refuse	125,000	0	0	0	0	0	125,000
	Safety-Lu	480,000	0	0	0	0	0	480,000
	Sewer	1,047,000	1,183,200	1,935,800	1,715,100	2,300,400	2,188,900	10,370,400
	Shop	90,000	745,000	650,000	0	0	0	1,485,000
	STP-L Grant	300,000	0	0	0	0	0	300,000
	Technology	51,500	72,000	60,000	370,000	70,000	70,000	693,500
	Water Operation	5,907,000	3,250,000	7,760,000	9,650,000	5,700,000	2,775,000	35,042,000
	Water Financing	0	0	0	6,075,000	5,500,000	0	11,575,000
	Water Treatment Financing	0	4,050,000	100,000	0	0	0	4,150,000
CITYWIDE TOTAL		15,216,302	15,634,844	12,396,644	19,382,444	15,058,744	5,666,150	83,355,128

**CITY OF MONTEREY PARK
CAPITAL IMPROVEMENT PROGRAM
CARRYOVER PROJECTS PRIOR TO 2015-16**

PROJECT DESCRIPTION	ACCOUNT#	FUNDING SOURCE	PRIOR TO 2015-16 AS OF 12/31/2015
COMMUNITY CAPITAL CARRYOVER (5004)			
CAPITAL PURCHASES-RECREATION	0010-5004-88450	GENERAL FUND	2,999.25
CAPITAL PURCHASES - POLICE	0010-5004-88550	GENERAL FUND	24,325.73
CAPITAL PURCHASES - FIRE	0010-5004-88560	GENERAL FUND	7,731.00
NEW FIRE STATION #2 - DESIGN	0010-5004-90650	GENERAL FUND	28,450.63
MUSEUM WALL REPAIR	0010-5004-91517	GENERAL FUND	2,897.00
BARNES POOL FILTERS REPLACE	0010-5004-91521	GENERAL FUND	72,000.00
BARNES POOL HEATERS REPLACE	0010-5004-91522	GENERAL FUND	53,555.00
PARK IRRIGATION - CASCADES	0010-5004-91544	GENERAL FUND	1,394.43
PARK IRRIGATION - HIGHLANDS	0010-5004-91545	GENERAL FUND	1,393.81
PARK IRRIGATION - ELDER	0010-5004-91546	GENERAL FUND	3,284.34
PARK IRRIGATION - SUNNYSLOPES	0010-5004-91548	GENERAL FUND	3,284.04
BARNES SERV CLUB PARKING LOT	0010-5004-91578	GENERAL FUND	645.67
GARVEY RANCH PARKING LOT	0010-5004-91583	GENERAL FUND	521.66
ELDER PARKING LOT	0010-5004-91584	GENERAL FUND	309.96
CASCADES WATERFULL REHAB	0010-5004-91733	GENERAL FUND	7,537.50
SERVICE CLUB HOUSE RENOVATION	0010-5004-91737	GENERAL FUND	250,000.00
BARNES POOL REHABILITATION	0010-5004-91738	GENERAL FUND	248,362.50
BARNES GYM FRONT DOORS	0010-5004-91741	GENERAL FUND	26,400.00
LANGLEY CENTER ENHANCEMENTS	0010-5004-91746	GENERAL FUND	61,045.80
LIBRARY LANDSCAPING DESIGN	0010-5004-96029	GENERAL FUND	1,488.00
CITY HALL AC CONTROL PANEL	0010-5004-96034	GENERAL FUND	4,270.00
ENERGY CONSERVATION PROGRAM	0010-5004-96045	GENERAL FUND	99,254.00
CITY HALL MEN'S RESTROOM	0010-5004-96046	GENERAL FUND	12,000.00
CITY HALL LIGHT RETROFIT(SIEMENS)	0010-5004-96054	GENERAL FUND	610,964.75
CITY HALL ENHANCEMENTS	0010-5004-99021	GENERAL FUND	350,000.00
MOBILE VISION FLASHBACK 3 SYSTEM	0010-5004-99321	GENERAL FUND	88,323.00
ZOLL CARDIAC DEFIBRILLATORS	0010-5004-99724	GENERAL FUND	5,066.38
TRIPLE COMBINATION FIRE ENGINEER	0010-5004-99725	GENERAL FUND	87,570.83

**CITY OF MONTEREY PARK
CAPITAL IMPROVEMENT PROGRAM
CARRYOVER PROJECTS PRIOR TO 2015-16**

PROJECT DESCRIPTION	ACCOUNT#	FUNDING SOURCE	PRIOR TO 2015-16 AS OF 12/31/2015
CITY INFORMATIONAL SIGNS	0022-5004-96027	STATE GAS TAX FUND	19,000.00
SANITARY SEWER REHABILITATION	0042-5004-96038	SEWER FUND	115,700.00
CITY HALL AC CONTROL PANEL	0043-5004-96034	REFUSE FUND	4,260.00
HAZMAT CARGO CONTAINER - YARD	0043-5004-96052	REFUSE FUND	17,500.00
EMERGENCY GENERATOR PLACEMENT	0060-5004-96008	CITY SHOP FUND	110,802.00
AUTO SHOP ROOF REPAIR/PAINTING	0060-5004-96028	CITY SHOP FUND	57,297.00
IT EMERGENCY/MASTER PLAN	0063-5004-99062	TECHNOLOGY INTERNAL SERV FUND	6,000.00
BUSINESS LIC SOFTWARE UPGRADE	0063-5004-99063	TECHNOLOGY INTERNAL SERV FUND	25,000.00
HR NEOGOV INFORMATION SYSTEM	0063-5004-99065	TECHNOLOGY INTERNAL SERV FUND	5,840.00
CAPITAL PURCHASES-RECREATION	0070-5004-88450	PARK FACILITIES FUND	26,100.00
CASCADES PK WATERFALL LIGHTING	0070-5004-91491	PARK FACILITIES FUND	10,072.00
BARNES PK PIC SHELTER REROOF	0070-5004-91498	PARK FACILITIES FUND	18,493.00
GARVEY RANCH SHELTERS REPAIR	0070-5004-91739	PARK FACILITIES FUND	15,000.00
PARKS RESTROOMS ROOF REPLACE	0070-5004-91742	PARK FACILITIES FUND	56,000.00
SIERRA VISTA BATHROOMS PAINT	0070-5004-91743	PARK FACILITIES FUND	12,000.00
GARVEY RANCH LIGHT POST	0070-5004-91744	PARK FACILITIES FUND	7,500.00
CAPITAL PURCHASES - FIRE	0071-5004-88560	PUBLIC SAFETY IMPACT FEE FUND	87,336.00
CITY HALL PARKING KEYPAD ENTRY	0071-5004-96041	PUBLIC SAFETY IMPACT FEE FUND	7,058.00
STATION 63 ROOF REPLACEMENT	0071-5004-99716	PUBLIC SAFETY IMPACT FEE FUND	20,024.00
STATION 62-ROOF REPLACEMENT	0071-5004-99719	PUBLIC SAFETY IMPACT FEE FUND	15,562.00
GARVEY MEDIAN ISLAND LANDSCAP	0092-5004-91922	WATER OPERATION FUND	88,140.00
CITY HALL AC CONTROL PANEL	0092-5004-96034	WATER OPERATION FUND	4,267.00
HAZMAT CARGO CONTAINER - YARD	0092-5004-96052	WATER OPERATION FUND	17,500.00
DIAL-A-RIDE ROUTE SOFTWARE	0109-5004-91745	PROPOSITION A FUND	38,120.70
STATION 61 PARKING LOT REPLACE	0110-5004-99722	MEASURE R FUND	41,443.75
LIBRARY EMERGENCY POWER SYSTEM	0131-5004-96031	LIBRARY TAX FUND	19,955.00
LIBRARY ROOFING SYSTEM	0131-5004-96039	LIBRARY TAX FUND	4,420.00
LIBRARY RESTROOM PAINTING	0131-5004-96047	LIBRARY TAX FUND	1,515.00
CNG FUELING COMPRESSOR SYSTEM	0165-5004-96067	AIR QUALITY IMPROVEMENT FUND	50,380.00
ATLAS AVE MEDIAN STREET LIGHT	0176-5004-96042	MAINTENANCE DISTRICT 93-1	2,853.00
CALRECYCLE GRANT	0264-5004-96053	USED OIL COMPETITIVE GRANT	39,577.00

**CITY OF MONTEREY PARK
CAPITAL IMPROVEMENT PROGRAM
CARRYOVER PROJECTS PRIOR TO 2015-16**

PROJECT DESCRIPTION	ACCOUNT#	FUNDING SOURCE	PRIOR TO 2015-16 AS OF 12/31/2015
PARK RESTROOM IMPROVEMENTS	0343-5004-91513	RECREATION GRANT (075)	5,097.00
MONUMENT SIGNS REPLACEMENT	0343-5004-91515	RECREATION GRANT (075)	4,896.00
VARIOUS PARKS IMPROVEMENTS	0343-5004-91524	RECREATION GRANT (075)	15,280.00
TV VIDEO SYSTEM UPGRADES	0351-5004-91735	VIDEO SERV FRANCHISE TRUST	24,573.00
DIAL-A-RIDE AND BUS PURCHASE	0443-5004-96066	MTA CLEAN FUEL BUS GRANT	36,300.00
CNG FUELING COMPRESSOR SYSTEM	0444-5004-96067	CNG FUELING SYSTEM GRANT	172,356.32
TREE PLANTING COUNTY GRANT	0448-5004-91732	TREE PLANTING COUNTY GRANT	5,488.20
LANGLEY ENTRANCE DOORS	0500-5004-91526	LANGLEY CENTER TRUST GRANT	2,206.00
CASCADES WATERFULL REHAB	0501-5004-91733	LA COUNTY OPEN SPACE GRANT	921.07
EDISON TRAILS PARK REHAB	0501-5004-91734	LA COUNTY OPEN SPACE GRANT	28,795.70
TOTAL COMMUNITY CAPITAL CARRYOVER (5004)			3,295,704.02

**CITY OF MONTEREY PARK
CAPITAL IMPROVEMENT PROGRAM
CARRYOVER PROJECTS PRIOR TO 2015-16**

PROJECT DESCRIPTION	ACCOUNT#	FUNDING SOURCE	PRIOR TO 2015-16 AS OF 12/31/2015
FUNDING RECAP :			
AIR QUALITY IMPROVEMENT FUND			50,380.00
CITY SHOP FUND			168,099.00
CNG FUELING SYSTEM GRANT			172,356.32
GENERAL FUND			2,055,075.28
LA COUNTY OPEN SPACE GRANT			29,716.77
LANGLEY CENTER TRUST GRANT			2,206.00
LIBRARY TAX FUND			25,890.00
MAINTENANCE DISTRICT 93-1			2,853.00
MEASURE R FUND			41,443.75
MTA CLEAN FUEL BUS GRANT			36,300.00
PARK FACILITIES FUND			145,165.00
PROPOSITION A FUND			38,120.70
PUBLIC SAFETY IMPACT FEE FUND			129,980.00
RECREATION GRANT (075)			25,273.00
REFUSE FUND			21,760.00
SEWER FUND			115,700.00
STATE GAS TAX FUND			19,000.00
TECHNOLOGY INTERNAL SERV FUND			36,840.00
TREE PLANTING COUNTY GRANT			5,488.20
USED OIL COMPETITIVE GRANT			39,577.00
VIDEO SERV FRANCHISE TRUST			24,573.00
WATER OPERATION FUND			109,907.00
TOTAL COMMUNITY CAPITAL CARRYOVER (5004)			3,295,704.02

**CITY OF MONTEREY PARK
CAPITAL IMPROVEMENT PROGRAM
CARRYOVER PROJECTS PRIOR TO 2015-16**

PROJECT DESCRIPTION	ACCOUNT#	FUNDING SOURCE	PRIOR TO 2015-16 AS OF 12/31/2015
PUBLIC WORKS - STREET CONSTRUCTION CARRYOVER (5003)			
HANDICAPPED ACCESS RAMPS	0022-5003-89850	STATE GAS TAX FUND	100,000.00
SIDEWALK RECONSTRUCTION	0023-5003-89340	BIKE ROUTE FUND	35,000.00
STREET RESURFACING PROJECTS	0028-5003-91900	PROP 1B-STREET IMPRVMT FUND	3,623.00
SEWER VIDEOTAPING	0042-5003-91919	SEWER FUND	15,000.00
LOCALIZED PAVEMENT REPAIRS	0092-5003-91914	WATER OPERATION FUND	26,860.00
LOCALIZED PAVEMENT REPAIRS	0092-5003-91923	WATER OPERATION FUND	307,000.00
SIDEWALK RECONSTRUCTION	0110-5003-89340	MEASURE R FUND	65,000.00
SLURRY SEAL OF VARIOUS STREET	0110-5003-91917	MEASURE R FUND	400,000.00
ENG/TRAFFIC SURVEY UPDATE	0110-5003-91929	MEASURE R FUND	27,981.00
STREET RESURFACING PROJECTS	0175-5003-91900	ISTEA GRANT	737,000.00
MP TRANSIT FACILITY AT ELAC	0342-5003-91750	SAFETEA-LU GRANT	49,090.00
MP TRANSIT FACILITY AT ELAC	0345-5003-91750	MTA CALL FOR PROJECT GRANT	8,741.00
MP TRANSIT FACILITY AT ELAC	0346-5003-91750	ELAC CONTRIBUTIONS GRANT	54,928.00
SLURRY SEAL OF VARIOUS STREET	0421-5003-91917	ASPHALT/CONCRETE INCENTIVE GRANT	100,000.00
PARKING 1 IMPROVEMENT	0421-5003-91931	ASPHALT/CONCRETE INCENTIVE GRANT	92,605.00

TOTAL STREET CONSTRUCTION CARRYOVER (5003) 2,022,828.00

**CITY OF MONTEREY PARK
CAPITAL IMPROVEMENT PROGRAM
CARRYOVER PROJECTS PRIOR TO 2015-16**

PROJECT DESCRIPTION	ACCOUNT#	FUNDING SOURCE	PRIOR TO 2015-16 AS OF 12/31/2015
FUNDING RECAP :			
ASPHALT/CONCRETE INCENTIVE GRANT			192,605.00
BIKE ROUTE FUND			35,000.00
ELAC CONTRIBUTIONS GRANT			54,928.00
ISTEA GRANT			737,000.00
MEASURE R FUND			492,981.00
MTA CALL FOR PROJECT GRANT			8,741.00
PROP 1B-STREET IMPRVMT FUND			3,623.00
SAFETEA-LU GRANT			49,090.00
SEWER FUND			15,000.00
STATE GAS TAX FUND			100,000.00
WATER OPERATION FUND			333,860.00
TOTAL STREET CONSTRUCTION CARRYOVER (5003)			2,022,828.00

**CITY OF MONTEREY PARK
CAPITAL IMPROVEMENT PROGRAM
CARRYOVER PROJECTS PRIOR TO 2015-16**

PROJECT DESCRIPTION	ACCOUNT#	FUNDING SOURCE	PRIOR TO 2015-16 AS OF 12/31/2015
WATER CAPITAL CARRYOVER (4225)			
WELL REDEVELOPMENT	0092-4225-81240	WATER OPERATION FUND	400,180.00
PUMP STATION UPGRADES	0092-4225-81860	WATER OPERATION FUND	96,615.58
WELL TELEMETERY	0092-4225-81990	WATER OPERATION FUND	75,743.00
DELTA CHLORINE GENERATION	0092-4225-82232	WATER OPERATION FUND	15,850.00
WATER MAIN/STREET IMPROVEMENT	0092-4225-82246	WATER OPERATION FUND	2,135,797.00
URBAN WATER MANAGEMENT PLAN	0092-4225-82253	WATER OPERATION FUND	35,500.00
BRIGHTWOOD BOOSTER PIPING	0092-4225-82256	WATER OPERATION FUND	150,000.00
CITYWIDE WATER METERS (SIEMENS)	0092-4225-82257	WATER OPERATION FUND	4,522,127.90
EL REPETTO WATER MAIN REPAIR	0092-4225-82258	WATER OPERATION FUND	34,000.00
WELL 5/6 AIR STRIPPER	0093-4225-82247	WATER TREATMENT FUND	1,724,816.00
PERCHLORATE CONTINGENCY PLAN	0093-4225-82251	WATER TREATMENT FUND	182,130.00
TOTAL WATER CAPITAL CARRYOVER (4225)			9,372,759.48
FUNDING RECAP :			
WATER OPERATION FUND			7,465,813.48
WATER TREATMENT FUND			1,906,946.00
TOTAL WATER CAPITAL CARRYOVER (4225)			9,372,759.48

**CITY OF MONTEREY PARK
CAPITAL IMPROVEMENT PROGRAM
CARRYOVER PROJECTS PRIOR TO 2015-16**

PROJECT DESCRIPTION	ACCOUNT#	FUNDING SOURCE	PRIOR TO 2015-16 AS OF 12/31/2015
AIR QUALITY IMPROVEMENT FUND			50,380.00
ASPHALT/CONCRETE INCENTIVE GRANT			192,605.00
BIKE ROUTE FUND			35,000.00
CITY SHOP FUND			168,099.00
CNG FUELING SYSTEM GRANT			172,356.32
ELAC CONTRIBUTIONS GRANT			54,928.00
GENERAL FUND			2,055,075.28
ISTEA GRANT			737,000.00
LA COUNTY OPEN SPACE GRANT			29,716.77
LANGLEY CENTER TRUST GRANT			2,206.00
LIBRARY TAX FUND			25,890.00
MAINTENANCE DISTRICT 93-1			2,853.00
MEASURE R FUND			534,424.75
MTA CALL FOR PROJECT GRANT			8,741.00
MTA CLEAN FUEL BUS GRANT			36,300.00
PARK FACILITIES FUND			145,165.00
PROP 1B-STREET IMPRVMT FUND			3,623.00
PROPOSITION A FUND			38,120.70
PUBLIC SAFETY IMPACT FEE FUND			129,980.00
RECREATION GRANT (075)			25,273.00
REFUSE FUND			21,760.00
SAFETEA-LU GRANT			49,090.00
SEWER FUND			130,700.00
STATE GAS TAX FUND			119,000.00
TECHNOLOGY INTERNAL SERV FUND			36,840.00
TREE PLANTING COUNTY GRANT			5,488.20
USED OIL COMPETITIVE GRANT			39,577.00
VIDEO SERV FRANCHISE TRUST			24,573.00
WATER OPERATION FUND			7,909,580.48
WATER TREATMENT FUND			1,906,946.00
CITYWIDE CARRYOVER TOTAL			14,691,291.50

**City of Monterey Park
City Clerk's Office
Mid Year Report**

Activity 1301 – City Clerk

PROGRAM MEASUREMENTS

	<u>Budget Projection</u>	<u>Year-to-date</u>
General Municipal Election Voter Turnout	Not an Election Year	

2015-2016 GOALS AND OBJECTIVES

1. Goal: Prepare and conduct the annual destruction of records event and to encourage participation from other departments.

Status: Staff had indentified 175 boxes of records which had met the retention requirements and were sent to a profession shredding facility for destruction. The certificate of destruction of records is on file in the City Clerk's office. Departments are encouraged to coordinate their own destruction of records throughout the year.

2. Goal: Continue efforts to maintain the digital records management program to promote transparency and easier access to the general public.

Status: A digital records management program was implemented last year. City Clerk's office staff has continuously worked on converting hard copies to a digital format (pdf), The web portal is accessible through the City's website. The general public is able to retrieve all resolutions, ordinances, minutes, and in the very near future, staff reports from year 2000-current.

**City of Monterey Park
Management Services Department
Mid Year Report**

Activity 1403 – Finance

PROGRAM MEASUREMENTS

	<u>Budget Projection</u>	<u>Year-to-Date</u>
✓ Number of years received awards from Government Finance Officers Association (GFOA) and the California Society of Municipal Finance Officers Association (CSMFO) for excellence in budgeting.	25	25
✓ Number of years received awards from GFOA for excellence in financial reporting.	27	26 (*)

(*) Finance submitted the application for the 2014-2015 CAFR award program in November 2015.

2015-2016 GOALS AND OBJECTIVES

1. Goals: Improve Effectiveness and Efficiency: Implement the e-filing of the Affordable Care Act by January 2016.

Status: The programming for e-filing of the Affordable Care Act is completed. Finance is uploading and reconciling the City’s medical coverage data for this January filing requirement.
2. Goals: Improve Effectiveness and Efficiency: Implement an electronic version of the absence and overtime slips.

Status: This project is suspended due to the impending new finance system for 2016-2017.
3. Goals: Achieve Financial Stability: Upgrade the Finance System to be in line with new technologies as well as to migrate to the current version of the database server. This is Year One of a multiyear project.

Status: This upgrade of the Finance System project is suspended due to the impending new finance system for 2016-2017.

Activity 1404 – Data Processing

PROGRAM MEASUREMENTS

	<u>Budget Projection</u>	<u>Year-to-Date</u>
✓ Major Programming Projects	3	1
✓ Modifications/Enhancements to Existing Programs	8	6

2015-2016 GOALS AND OBJECTIVES

1. **Goals:** Improve Effectiveness and Efficiency: Perform Phase II modification to Payroll Program to be in compliance with the Affordable Health Care Act for an e-filing of coverage for employee’s health enrollment.

Status: The computer program for the Affordable Care Act e-filing is now completed and is ready for the January 1095C distributions and IRS filing.

2. **Goals:** Improve Effectiveness and Efficiency: Extend the Online Timecard Program to include submitting absence slips capacity.

Status: This project is suspended due to the impending new finance system for 2016-2017.

3. **Goals:** Achieve Financial Stability: Upgrade the finance system to be compatible with the latest Microsoft SQL Server and Windows technologies. This is Phase I of a multi-year programming upgrade. Currently, the City is with Microsoft SQL Server 2005, which will not be supported in 2016.

Status: This upgrade finance project is suspended due to the impending new finance system for 2016-2017.

Activity 1406 – Revenue Collections

PROGRAM MEASUREMENTS

	<u>Budget Projection</u>	<u>Year-to-Date</u>
Business Licenses Issued	5,100	1,950
Utility Bills Mailed (Original and Delinquent)	81,500	39,500

2015-2016 GOALS AND OBJECTIVES

1. **Goals:** Evaluate the feasibility of printing and mailing utility bills off-site to streamline efficiency.

Status: Completed – The City now utilizes a third party vendor that prints, folds, inserts, and mails out our utility bills. During this process we also worked with Public Works staff to display consumption history and conservation target graphical data on the new bills.

Activity 1407 – Support Services

PROGRAM MEASUREMENTS

	<u>Budget Projection</u>	<u>Year-to-Date</u>
Purchase Orders Issued	1,300	650
Requisitions Processed	1,700	730

2015-2016 GOALS AND OBJECTIVES

1. **Goals:** Work with the City’s IT staff to develop an online purchase order requisition process to help streamline the purchasing process and be able to archive purchase order and requisition data to the database for easy retrieval for City Staff.

Status: This project is expanded to the impending new finance system for 2016-2017.

Activity 1408 – Communication/Duplication

PROGRAM MEASUREMENTS

	<u>Budget Projection</u>	<u>Year-to-Date</u>
Mail Handled	475,000	196,750

2015-2016 GOALS AND OBJECTIVES

1. **Goals:** Evaluate the feasibility of utilizing T1 lines for the City’s phone system instead of the current trunk line system. Utilizing T1 lines may not only reduce the recurring monthly costs but provide the ability for features not currently possible with trunk lines.

Status: In Process- Staff is currently in the evaluation process to determine the feasibility and usefulness of T1 lines for the City’s phone system.

**City of Monterey Park
City Treasurer
Mid Year Report**

Activity 1501 – City Treasurer

PROGRAM MEASUREMENTS

	<u>Budget Projection</u>	<u>Year-to-Date</u>
✓ Average Investment Balance	\$75 million	\$76 million
✓ Interest Investment Earnings	\$300,000	\$183,800 ⁽¹⁾

(1) As of 10/31/2015

2015-2016 GOALS AND OBJECTIVES

1. Goals: Achieve Financial Stability: Continue to evaluate investment options and invest City funds using the following criteria:
 - a. Maintenance of investment portfolio safety.
 - b. Maintenance of liquidity necessary to meet the City’s daily cash requirements.
 - c. Maintenance of highest yields possible while adhering to the above criteria.

Status: Managed the City’s investment portfolio in accordance with the City’s Investment Policy. The average investment portfolio during the six months of fiscal year 2015-16 for the City was \$76 million, with an average yield of 0.765%. We expect the earnings will be higher for next six months due to projected better interest rates.

2. Goals: Achieve Financial Stability: Continue evaluation of City’s investment policy and internal controls over investment and treasury functions to ensure the proper segregation of duties and asset safeguarding.

Status: The evaluation was included in the Annual Investment Report presented to the City Council on August 19, 2015. Staff presented an additional allowable investment option of the Los Angeles County Treasury Pool to the City Council and was approved by the Council.

3. Goals: Working with Finance, submit monthly and annual investment reports.

Status: Monthly investment reports have been submitted to the City Council according to the Investment Policy. The 2014-15 annual investment report was presented to the City Council on August 19, 2015.

**City of Monterey Park
Community and Economic Development Department
Mid Year Report**

Activity 1701 – Planning Division

PROGRAM MEASUREMENTS

	<u>Budget Projection</u>	<u>Year-to-Date</u>
DISCRETIONARY APPLICATIONS		
Code Amendments	3	3
Conditional Use Permits	7	9
General Plan Amendments	1	0
Modification to Specific Plan	0	1
Parcel Maps	2	3
Precise Plan Related	0	0
Radius Map/Mailing	15	15
Tentative Tract Maps	1	3
Time Extensions	2	0
Variances	2	1
Zone Changes	1	0
CEQA		
Environmental Impact Reports	1	0
Negative Declarations	1	3
Categorical Exemptions	6	15
DESIGN REVIEW		
Signs	6	3
Remodels, No increase of floor area	6	1
Remodels, Increase of floor area	1	0
New Construction < 10,000 SF	2	3
New Construction > 10,000 SF	4	5
Landscaping	2	2
Single Family Residential	12	12
ADMINISTRATIVE APPLICATIONS		
Annual Review of CUPs/Variances	0	0
Banners	65	52
Minor Departure	4	0
Second Units	1	1
Site Plan Review	6	4
Temporary Use Permit	20	25
Traffic Study	1	3
Yard Sales	290	243

	<u>Budget Projection</u>	<u>Year-to-Date</u>
PLAN CHECK		
Process within 72 hours	100%	100%

2015-2016 GOALS AND OBJECTIVES

1. **Goal:** Update handouts and flyers to be consistent with the Zoning Code that was updated in 2013 and make more user-friendly to the public.

Status: The Planning Division continues to receive public comments and feedback regarding the effectiveness of the handouts and flyers and is constantly making updates to ensure that the handouts and flyers are usable and understandable to the public.

2. **Goal:** Evaluate the adequacy of the City's Comprehensive General Plan.

Status: The City's General Plan, which was last updated in 2001, will be a 15 year old plan. The Housing Element was updated in 2013 for the 2014-2021 Housing Cycle. The Planning Division continues to look for funding opportunities to comprehensively update the General Plan.

3. **Goal:** Continue to work with the three hotel developers to ensure that building permits be issued and construction commence.

Status: Assistance is continuously being provided to the three hotel developers to ensure that building permits are issued and construction will commence. On a weekly or bi-weekly basis, the Planning Division continues to reach out to the developers to obtain status updates and offer assistance where possible.

4. **Goal:** Create three educational articles on planning topics for the Cascade Newspaper.

Status: Informational articles have been written for campaign signs and the South Garfield Village Specific Plan, and the Planning Division continues to create educational articles on planning topics that the public requires more information on.

Activity 1702 – Code Enforcement Division

PROGRAM MEASUREMENTS

	<u>Budget Projection</u>	<u>Year-to-Date</u>
INSPECTIONS(*)		
Residential Inspections	4,006	1,941
Home Occupation	227	252
Commercial Inspections	239	225
Industrial Inspections*	<u>73</u>	<u>49</u>
Total Inspections	4,545	2,467

	<u>Budget Projection</u>	<u>Year-to-Date</u>
<i>* Numbers include all follow-up site inspections</i>		
<i>** Numbers included in inspection figures</i>		
Complaints received and Investigated	1,351	468
Cases Clearance Rate	95%	95%
Volunteer Hours Donated	500	128
Administrative Citations	339	102

2015-2016 GOALS AND OBJECTIVES

1. **Goal:** Re-establish and implement the inactive Code Enforcement Volunteer Program. Volunteers will assist Code Enforcement Officers in a variety of duties in the office and in field inspections.

Status: The Code Enforcement Volunteer Program has been fully implemented effective FY 2015/16. Four Volunteers have been selected for weekend field duties and occasional in-house filing.
2. **Goal:** Complete all Code Enforcement components in the (government outreach) GoMPK Complaint Tracking System. Presently the Code Enforcement portion of the GoMPK Complaint Tracking System is limited to recording complaints and alleged violations and status of cases

Status: The Code Enforcement Division recently obtained budget approval for the purchase of 3 ipads and 3 wireless printers. The purchases will enhance field performance and allow officer to access city data and issue Notices and Citations in the field.

3. Goal: Create three educational articles on code enforcement related topics that will be published in the Cascade Newspaper.

Status: Articles have not been written at this time.

4. Goal: Re-institute code compliance services on the weekends.

Status: Weekend Code Enforcement has been implemented effective FY2015/16. Code Enforcement Officers have been rotating weekend duties either independently or with Code Enforcement Volunteers since July 2015.

Activity 1703 – Building Division

PROGRAM MEASUREMENTS

	<u>Budget Projection</u>	<u>Year-to-Date</u>
PERMITS		
Building Permits:		
a. Residential, New	40	37
b. Residential, Add/Alter	310	156
c. Non-Residential, New	8	2
d. Non-Residential, Add/Alter	100	50
e. Miscellaneous	<u>190</u>	<u>84</u>
Building Permits Total	648	329
Electrical Permits	160	82
Mechanical Permits	110	44
Plumbing Permits	<u>140</u>	<u>54</u>
All Permits Total	1,058	509
ANNUAL PERMIT VALUATION	16 mil.	14.5 mil.
PLAN CHECKS		
Total Number Processed	<u>300</u>	<u>210</u>
Processed In-House	91%	94%
Contracted Out	9%	6%
INSPECTIONS		
Construction Inspections	4,100	2400
Certificate of Occupancy	240	80
All Inspections Total	4,340	2480

2015-16 GOALS AND OBJECTIVES

1. **Goal:** Modify the Building Division portion of the city's website to include additional handouts and brochures to assist individuals in obtaining building permits.
Status: Division website has been updated to include handouts and brochures such as the Structural Observation Program, the Temporary Events Bulletin, Plan Check Submittal Requirements, a new Application for Alternate Materials, Design and Methods of Construction, SB 407 Packet, and others.
2. **Goal:** Write three educational articles on building and safety related topics that will be published in the Cascade Newspaper.
Status: Two articles have been completed and published on the Cascade Newspaper. The first relates to SB 407, water conservation measures, and the later relates AB 2188, streamlining the application and inspection of Solar Energy Systems.

Activity 1704 – Economic Development Division

2015-2016 GOALS AND OBJECTIVES

1. **Goal:** Improve the economic vitality of the city by attracting businesses that will meet the needs of residents and attract visitors to Monterey Park to shop and dine.
Status: In 2015 staff worked with Today611 to design a mobile app for the purpose of encouraging residents to shop local and promote Monterey Park as a unique dining destination to non residents. Staff continues to promote underutilized sites to brokers at various industry conferences and personal meetings.
2. **Goal:** Increase outreach to brokers and maintain updated economic data and information regarding regional and state initiatives and business assistance programs that may provide the additional support, both with knowledge and financial opportunities.
Status: Staff attended several conferences and workshop to network with brokers. In 2015 staff attended the following conferences for the purpose of networking: ACRE Broker Conference; ICSC Grocery workshop; ICSC Las Vegas; and ICSC San Diego. Staff also held meetings with Dunkin Donuts, Starbucks, WSS Shoes, Panda Express, 85 Degrees Bakery, The Habit Burger, Jersey Mike's, Firehouse Subs, Rita's Italian Ice, and Mooyah Burgers, to interest them in various sites within the City.
3. **Goal:** Locate underutilized commercial properties and work with owners to acquire tenants. Several vacancies exist throughout Monterey Park that have remained unoccupied for years. Staff will work with property owners to fill those structures so they become viable financial contributors to the community.
Status: Staff continues to market underutilized sites to various brokers if the site meets their development criteria of the potential retailers/restaurant.

4. Goal: Work with property owners and/or developers to develop a project that compliments neighboring businesses and provides products or services that are needed within the area. Additional benefit of the outreach is to avoid oversaturation of one product or service beyond what the City or area can support.

Status: Staff continues to speak with property owners regarding the criteria and needs of a potential tenant. Educating the property owner on the criteria will provide them insight into how to attract a national or tenant in higher demand.
5. Goal: Write three articles on economic development related to topics that will be published in the Cascade Newspaper.

Status: Staff wrote an article regarding the new MPK Today611 app to encourage residents to download the app and support local shopping.
6. Goal: Sell the Successor Agency property on 540 W. Garvey Avenue.

Status: Staff is in the process of obtaining a commercial real estate broker to market 540 West Garvey Avenue.

Activity 2201 – CDBG Administration

PROGRAM MEASUREMENTS

	<u>Budget Projection</u>	<u>Year-to-Date</u>
Agencies assisted from Community Fund	1	1
Number of Housing Rights Center clients assisted	175	70

2015-16 GOALS AND OBJECTIVES

1. Goal: Implement all goals as identified in the City of Monterey Park 2015-2020 Five-Year Consolidated Plan.

Status: During the first half of this fiscal year, the City’s CFO facilitated the refinancing of the City’s Section 108 Loan allowing for the City to capture additional CDBG funds for future use within the community. Staff will continue to monitor the use of CDBG Home funds as required by the Department of Housing and Urban Development.

Activity 2206 – Home Housing Program

PROGRAM MEASUREMENTS

	<u>Budget Projection</u>	<u>Year-to-Date</u>
Residential Rehab Grant and Loan Program Participants	8	2

2015-16 GOALS AND OBJECTIVES

1. Goal: Implement all goals as identified in the City of Monterey Park 2015-2020 Five-Year Consolidated Plan.

Status: There are eight Residential Rehabilitation application approved and in various stages of the process. Staff is working in unison with the property owners and contractors to complete the eight projects by June 30, 2016.

Activity 2207 – Affordable Housing Program

PROGRAM MEASUREMENTS

	<u>Budget Projection</u>	<u>Year-to-Date</u>
Monitor/administer covenants and repairs	0	0
Compliance monitoring and audit reports	1	0
New affordable housing complex	1	0

2015-16 GOALS AND OBJECTIVES

1. Goal: Implement all goals as identified in the 2015-2020 Consolidated Plan.

Status: Staff will continue to look for additional funding sources to assist with the creation and/or development of affordable housing throughout the community.

2. Goal: Continue coordination with LINC Housing to complete construction of 6 new affordable units.

Status: City staff continues to monitor the progress of the construction of the six-unit affordable housing project on a weekly basis ensuring compliance with the approved construction plans.

**City of Monterey Park
Human Resources & Risk Management Department
Mid Year Report**

Activity 1801 – Human Resources Administration

PROGRAM MEASUREMENTS

	<u>Budget Projection</u>	<u>Year-to-Date</u>
Budgeted FT Position	295	295
Budgeted Part-time FTE	50	50
Total Citywide FTE	352	352
Competitive Positions Filled	40	27
Examinations Administered	10	21
Applications Processed	1,200	2,465

2015-2016 GOALS AND OBJECTIVES

1. **Goal:** Successfully implement NeoGov’s applicant tracking and HRIS systems which will modernize and computerize Human Resources including the GRM Document management system which includes scanning all current and former employee personnel files.

Status: HR implemented the NeoGov Human Resources Information System – modernized and digitized applicant processing and tracking. 2016 we’ll see Performance Evaluation’s tracked and managed. NeoGov expanded our reach into the regional job market to attract the most qualified applicants. HR implemented the GRM program which is a digital record management and retention system. Both systems will work in conjunction with the NeoGOV system to improve HR productivity and efficiency.

2. **Goal:** Continue to provide an aggressive training program for employees on a variety of subjects such as harassment prevention, safety in the workplace topics and supervisory trainings.

Status: In the first 6 months of the 2015/2016 fiscal year, HR organized and/or conducted 20 training opportunities that 519 City employees attended. 209 City employees received Harassment Prevention Training and the City’s Public Works staff is now current with all mandatory Cal/OSHA training.

3. **Goal:** Meet and confer with bargaining units to implement alternative retiree medical program. Transition the City’s Multiple Choice medical plans to the CalPERS medical plan for both active employees and retirees; create and implement a Health Reimbursement Arrangement (HRA) Account for both actives and

retirees; revise the City's Cafeteria Plan and create a Dependent Care Account (DCA).

Status: The 2015 one year transitional plan to change from the City's stand alone medical insurance plan to the CalPERS Medical Plan was accomplished on schedule for 1/1/16. The net impact of this was a net savings of a little over a \$1 million dollars to employees, retirees and the City. An HRA for Retirees has been established and a DCA & HRA for current employees will be accomplished in 2016.

4. Goal: Review job analysis for job tasks with high physical demands to create new and/or update Occu-Med's Medical Exam Component Profiles to meet ADA and FEHA requirements. Recommended to do every 5-7 years to stay current with job tasks and to have the most legal appropriate medical recommendations. Last update was completed in 2003.

Status: This will be accomplished in the second half of the fiscal year.

Activity 1802 – Risk Management Division

PROGRAM MEASUREMENTS

<u>Liability Claims Filed</u>	<u>Budget Projection</u>	<u>Year-to-Date</u>
GENERAL GOVERNMENT	0	0
POLICE	13	3
FIRE	4	0
LIBRARY	0	0
MANAGEMENT SERVICES	0	0
RECREATION & COMMUNITY SERVICES	2	5
HUMAN RESOURCES	0	0
DEVELOPMENT SERVICES	0	0
PUBLIC WORKS	<u>31</u>	<u>14</u>
TOTAL	50	22

Workers' Compensation Claims Filed*

GENERAL EMPLOYEES	0	0
POLICE	10	8
FIRE	17	5
LIBRARY	0	1
PUBLIC WORKS	11	9
RECREATION & COMMUNITY SERVICES	<u>2</u>	<u>2</u>
TOTAL*	40	25

*Includes all claims that are OSHA recordable.

2015-2016 GOALS & OBJECTIVES

1. **Goal:** Continue to reduce workers' compensation injuries & liability claims thru loss claims run analysis, pro-active claim management administration, diligent root cause investigations and loss prevention training and continue Loss Reduction Task Force monthly meeting for the Police Department.

Status: The Police Department Workers Compensation Task Force has created a new Ergonomic Program for the Police Department that will be rolled out in 2016.
2. **Goal:** Continue to work with ICRMA to provide training in identification of risk and safety and to maintain level of ICRMA University attendance by City employees. Provide in-house quarterly employee training including Workplace Safety training, Accident Investigation, Defensive Driving, Harassment and Retaliation Prevention training, and Customer Service.

Status: In the first 6 months of the 2015/2016 fiscal year, HR organized and/or conducted 20 training opportunities that 519 City employees attended. 209 City employees received Harassment Prevention Training and the City's Public Works staffs are current with all mandatory Cal/OSHA training.
3. **Goal:** Implement a Document Management program to scan all current and former workers' comp, liability and medical files.

Status: HR implemented the GRM program which is a digital record management and retention system.

**City of Monterey Park
Police Department
Mid Year Report**

Activity 3101- Administration Bureau

PROGRAM MEASUREMENTS

	<u>Budget Projection</u>	<u>Year-to-Date</u>
Total Volunteer Hours:	17,000	8,450
Total Number of Volunteers:		
Reserves Officers	33	21
Explorers	30	16
Records	1	2
MPEC	16	16
MPCP	20	17
Investigations	1	0
Animal Control	2	2
Chaplain	6	5
CRB Intern	0	1

Formal Training Hours for all Personnel: 3,175 hours (YTD)

2015-2016 GOALS AND OBJECTIVES

1. **Goal:** The Operational Support Unit will participate in four (4) recruitment fairs throughout the year. This will provide opportunities to recruit for the various jobs, both paid and volunteer, throughout the department and the city.

 Status: The Operational Support Bureau has participated in two (2) recruitment fairs.

2. **Goal:** The Peace Officers Standards and Training recommend a bi-annual refresher class on Electronic Weapons (TASER) devices. In order to maintain officer competency, the Operational Support Unit will facilitate four-hours (4) of training to comply with the POST recommended guidelines.

 Status: Four trainers are scheduled to attend a Taser instructor course. After completion of their training, dates will be set for the Taser refresher training.

Activity 3102-Traffic Bureau

PROGRAM MEASUREMENTS

	<u>Budget Projection</u>	<u>Year-to-Date</u>
Number of Citations:		
Traffic	7,200	2,341
Parking	8,000	5,200
Traffic Collisions Incidents:		
Fatal	*	0
Injury	*	112
Non-Injury	*	320
Fatalities	*	0
Persons Injured	*	163
Number of Drunk Driving Arrests	150	62
% of Traffic Investigations Commenced within 3 Days	100%	100%
% Response on Citation Appeals/Complaints within 3 Days	100%	100%

2015-2016 GOALS AND OBJECTIVES

1. Goal: The Traffic Bureau will conduct pedestrian safety presentations at area schools to educate children on the dangers associated with playing in or near a roadway.

Status: Students returned to school in early September, however, the goal was designed to be funded by the California Office of Traffic Safety grant, which was awarded in October 2015. Traffic safety presentations at local schools will be conducted during the 3rd & 4th quarter of the school year.

2. Goal: Traffic Bureau personnel will conduct two safety presentations, open to the public, addressing the dangers of distracted driving as well as pedestrian and bicycle safety.

Status: Traffic Bureau personnel participated in a public forum where traffic safety information, which included pedestrian safety, distracted driving; parking issues and the traffic bureau's efforts to create a safer Monterey Park for residents was discussed.

Activity 3103-Field Services

PROGRAM MEASUREMENTS

	<u>Budget Projection</u>	<u>Year-to-Date</u>
Calls for Service		
Citizen Request	32,270	18,238
Officer Observed	<u>22,585</u>	<u>9,700</u>
Total Calls for Service	54,855	27,938
Priority I (Emergency) Response Time (minutes/seconds)	4:05	3:51
Priority II Response Time	5:45	5:19
Priority III Response Time	8:50	9:10
Priority IV Response Time	6:15	9:12

2015-2016 GOALS AND OBJECTIVES

1. Goal: In a continual effort to reduce work related injuries, and in conjunction with current monthly risk management briefing training, patrol team safety officers will meet quarterly to share, discuss, and provide recommendations regarding ergonomic and other safety related topics.

 Status: Each patrol team continuously reviews safety procedures and shares those ideas and discussions to develop best practices for each shift. Each patrol team has an assigned designated safety officer.

2. Goal: Each Patrol team will develop two crime prevention presentations directed towards senior citizens. The information will be presented at neighborhood watch meetings, senior centers, and senior housing facilities and through our media such as the City's Cascades newspaper.

 Status: Patrol Teams one and two have completed this goal. Patrol Teams three and four are in the development stages of their presentations and rough draft versions of articles.

Activity 3104-Investigations Bureau

PROGRAM MEASUREMENTS

	<u>Budget Projection</u>	<u>Year-to-Date</u>
Part I Crimes Investigated	1,200	828
Part I Crime Clearance Rate	20%	17%
Suspected Child Abuse Reports Follow Up within One Business Day	100%	100%

2015-2016 GOALS AND OBJECTIVES

1. **Goal:** Crime Impact Team personnel will conduct briefing training for patrol on emerging crime issues and trends and their effects on patrol operations particularly in the area of manufacturing of “Honey Oil”. This training will assist in strengthening officers field investigations in this area.

Status: Crime Impact Team personnel have attended patrol briefings during the 1st and 2nd quarters of 15/16.

2. **Goal:** Investigations Bureau personnel will utilize the department’s various social media outlets (NIXLE, Twitter, Weibo) to send out bi-weekly crime prevention tips to the public.

Status: Investigations Bureau personnel is using social media outlets on a monthly basis to inform the community about crime trends, crime watch, community outreach programs, and safety tips.

Activity 3111-Animal Control Bureau

PROGRAM MEASUREMENTS

	<u>Budget Projection</u>	<u>Year-to-date</u>
Number of Dog Bites Reported	15	7
Impounded Animals (Strays Picked up/Counter)	700	562
Warnings/Citations	155	22
Injured Animals	90	112
Dead Animals Picked Up	435	453
Students in Educational Programs	60	48
Response Time:		
Dead Animals (minutes/seconds)	10:30	6:19
Response Time:		
Injured/Sick Animals (minutes/seconds)	9:10	10:40

Calls for Service:

Calls Handled by ACO	1,220	844
Calls Handled by MPPD Officers	355	142
Calls Handled by L.A.C.D.A.C.C.*	360	163
Total calls for service:	1,935	1,129

*L.A County-Los Angeles County Department of Animal Care and Control

2015-2016 GOALS AND OBJECTIVES

1. Goal: Bureau personnel will coordinate with the Los Angeles County Department of Animal Care and Control to conduct a low-cost spay and neuter clinic for residents of the City.

Status: A tentative date of March 10, 2016 has been selected to conduct the clinic.
2. Goal: The Animal Control Bureau will generate an email list of pet owners in the city in order to send out notifications of upcoming pet events or other information regarding animal care and control issues. This will assist in getting information out to the public in a timely manner.

Status: An email list is currently being generated. Names have been gathered during previous City events and vaccination clinics.

Activity 3112-Communications Bureau

PROGRAM MEASUREMENTS

	<u>Budget Projection</u>	<u>Year-to-Date</u>
Police Service Calls	32,270	18,238
Officer Observations	22,585	9,700
Total Police Service Calls	54,855	27,938
Animal Control Service Calls	1,935	1,129
Priority I Dispatch Time Emergency (minutes/seconds)	0:57	0:57
Priority II Dispatch Time Non-Emergency (minutes/seconds)	3:17	3:52

Priority III Dispatch Time Non-Emergency (minutes/seconds)	9:25	11:56
Priority IV Dispatch Time Non-Emergency (minutes/seconds)	5:40	8:50

2015-2016 GOALS AND OBJECTIVES

- Goal:** Communications personnel will participate in patrol ride-a-longs to enhance their knowledge and understanding of the patrol function, officer safety concerns and changes in the development of commercial areas within the city.

Status: Six out of eight full-time dispatchers have participated in ride-alongs.
- Goal:** On a quarterly basis, Communications personnel will conduct community outreach and education through attending Neighborhood and Business Watch meetings and placing articles in the Cascades newspaper.

Status: Articles were published in the July/August and December/January issues of the Cascades Newspaper. Communications personnel participated in the “Coffee with a Cop” community event in December.

Activity 3113- Jail Bureau

PROGRAM MEASUREMENTS

	<u>Budget Projection</u>	<u>Year-to-date</u>
Prisoners Booked (excluding fee paying)	940	470
Fee Paying Prisoners Booked	125	88
Total Prisoners Booked	1,065	558
Jail Revenue (fee paying)	\$60,000	\$45,222
Prisoner Satisfaction Rating	98%	98%

2015-2016 GOALS AND OBJECTIVES

- Goal:** The Jail Bureau will hold quarterly staff meetings to provide information on current policy and procedures, training, jail security to ensure the jail is operating optimally.

Status: There have been two quarterly meetings for jail personnel to date.

2. Goal: Jail personnel will provide training to Reserve Officers on a bi-annual basis. The training will cover proper booking procedures, current case law related to jail facilities, jail safety and other related topics. This training will provide Reserve Officers with up to date policy and practices related to the jail facility.

Status: Due to scheduling conflicts, training was not scheduled for the first half of the fiscal year. The Lead Jailer is scheduled to attend the January and April Reserve Officer meetings.

Activity 3114-Records Bureau

PROGRAM MEASUREMENTS

	<u>Budget Projection</u>	<u>Year-to-date</u>
Reports Processed	5,100	2,748
Traffic Citations Processed	7,200	2,341
Data Entry Completion (within 7 days)	100%	97%
Complaints Processed for Court (within 8 days)	100%	99%

2015-2016 GOALS AND OBJECTIVES

1. Goal: Records Clerks will participate in a patrol ride-a-long in order to acquire a better understanding of the work that officers perform, particularly in the area of report writing. This will assist them in providing better service to the officers and improve the quality of reports.

Status: Four out of the nine clerks have participated in ride-alongs.

2. Goal: Records Bureau personnel will begin the process of creating and updating written procedures for the various tasks performed most frequently at the front counter by Records Clerks. The guidelines will provide a way of maintaining consistency in handling the areas of responsibility regardless of whether the situation is being handled by a Clerk, Cadet or Volunteer.

Status: Written procedures have been provided and are kept in a notebook at the front counter for reference by all personnel.

Activity 3115-Computer Services

2015-2016 GOALS AND OBJECTIVES

- Goal:** Computer Services personnel will assist in the implementation and installation of the new Mobile Data Computer (MDC) system.

Status: Field testing is currently being conducted to identify the best solution to implement.
- Goal:** Computer Services personnel will update all police department computers with the Windows 7 operating system to replace those that are still operating on an older operating system. This will enhance the efficiency in the running of programs used by the police department.

Status: This project is currently underway. All new computers purchased by the department are being upgraded to the Windows 7 operating system.

Activity 3120-Community Relations Bureau

PROGRAM MEASUREMENTS

	<u>Budget Projection</u>	<u>Year-to-date</u>
Tour of City Facilities (number of persons)	850	260
Neighborhood Watch Groups	81	79
Business Watch Groups	80	74
Monterey Park Citizen Patrol (MPCP) Hours Volunteered	3,188	1,361
Police Explorer Hours Volunteered:	4,200	2,135
Police Chaplin Hours Volunteered:	380	61

2015-2016 GOALS AND OBJECTIVES

1. Goal: The Community Relations Bureau will develop a training manual for new Police Explorers. This training manual will be a guide for the new Police Explorer brought into our organization, and will help to ensure their success.

Status: Research has been done through Learning for Life and other local law enforcement agencies to assist in gathering information for a training manual. The manual is currently being developed.

2. Goal: The Community Relations Bureau will research the feasibility of having the false alarm billing done by a third-party vendor. Having the billing done by an outside vendor will allow Bureau personnel more time to focus on the community-based programs that are managed out of the bureau.

Status: Through working with an established alarm-billing vendor, a job-spec and proposal has been written and will be sent out for bids for vendors who can provide this service.

**City of Monterey Park
Fire Department
Mid Year Report**

Activity 3201 – Fire Administration

PROGRAM MEASUREMENTS

	<u>Budget Projection</u>	<u>Year-to-Date</u>
Grant Awards: (SHSGP, UASI)	\$267,000	\$45,500

Year to date grants received: 2014 UASI (Regional Ballistic Helmets); 2013 SHSGP Contingency Funds \$40,000 for USAR Equipment; Projected: 2014 UASI - \$250,000. Grant Working Committee reductions and give away to RTF, projection currently at \$200,000.

2015-2016 GOALS AND OBJECTIVES

1. **Goal:** Improve Organizational Effectiveness and Efficiency: Develop and implement a set of performance criteria for each division to provide a mechanism for continual performance and quality assessment of operations and levels of service.

Status: Implemented a new performance reporting mechanism called “Objectives and Key Results”, otherwise known as “OKRs.” Each Division’s goals and objectives are outlined as an OKR and progress reported quarterly. Training included all levels of personnel, command staff and lower level/ranks personnel.

2. **Goal:** Improve Organizational Effectiveness and Efficiency: Restructure the Reserve Firefighter and Fire Explorer Programs to develop an additional source for recruitment of fire personnel from the local community.

Status: Several new programs were initiated this year, beginning with a presentation about the Firefighter Reserve and Fire Explorer Program to the City’s lifeguards resulting in interest calls from 10 individuals for the Explorer Program. The Department commenced a Summer Fire Explorer Internship Program, a pilot program to provide a more in-depth view of a career as a firefighter. This year, two Fire Explorers were sponsored to attend Fire Academy, one of whom graduated in December.

Activity 3205 – Fire Prevention

PROGRAM MEASUREMENTS

<u>Fiscal Year</u>	<u>Budget Projection</u>	<u>Year-to-Date</u>
Permits Received	1,200	480
Plans Received	375	317
Plan Re-Checks	150	118
 <u>Inspections</u>		
New Construction	268	172
Fire Protection Systems	190	232
Fire Protection Systems – Commercial	298	189
Industrial Waste (Restaurants)	172	172
State Mandated Facilities (Schools, Hospitals, etc.)	231	108
State Mandated Facilities (Bi-Annual)	412	505
Re-inspections	1384	720

Cost Recovery Programs

<u>Fiscal Year</u>		
Fire Inspections (Including Annual Business Inspections)	\$95,000	\$28,624
Plan Checks	\$71,000	\$81,858
Permits	\$28,750	\$4,193
Industrial Waste	<u>\$105,000</u>	<u>\$80,796</u>
Total Revenue Collected	\$299,750	\$195,471

*Data: Period of July 1 – December 11, 2015

Performance Measurements:

Year-to-Date

- Permit and Plan Check processing turn-around time to be completed in less than 10 working days with 90% efficiency. 90%
- Ninety percent (90%) of repeat false alarm calls to be followed up by Fire Prevention staff within five (5) working days of incident. 100%

2015-2016 GOALS AND OBJECTIVES

1. Goal: Improve Organizational Effectiveness and Efficiency: Develop and implement a customer service document designed for developers, contractors, and homeowners for the pre-development phase of construction that will identify laws, procurers, procedures, and fees.

Status: The draft of the Customer Service Document was completed and scheduled for translation and printing in the third quarter. Distribution of the document is to commence during the fourth quarter.
2. Goal: Improve Organizational Effectiveness and Efficiency: Through the use of ACCELA, track the number of permit and plan check applications received, approved, and issued; duration of plan check processing time; types of plans received; and the number of re-inspections.

Status: This process was delayed as ACCELA was not configured to do this and personnel are manually tracking this information. Due to the number of plan checks received, staff is tracking plans requiring more than a 10-day review process (i.e. large or complex development projects).

Activity 3210 – Emergency Operations

PROGRAM MEASUREMENTS

EMERGENCY ACTIVITY SUMMARY

<u>Fiscal Year</u>	<u>Budget</u>	<u>Year-to-Date</u>
<u>*All Emergency Incidents</u>	<u>Projection</u>	
Fire	200	151
EMS	3458	1724
Other (Hazardous conditions, false alarms, public assist, cancelled en route)	<u>1,101</u>	<u>415</u>
*Data Source: Emergency Reporting July-December 16, 2015	4,759	2,290

Automatic Aid/Mutual Aid*

	<u>Budget Projection</u>	<u>Year-to-Date</u>
Auto Aid/Mutual Aid Provided	700	395
Auto Aid/Mutual Aid Received	<u>500</u>	<u>234</u>
Total Automatic/Mutual Aid	1,200	629

*Data Source: Verdugo Communications

Average Response Times

Fire	5:33	4:47
EMS	5:00	4:55
Service	5:40	5:27

*Data Source: Verdugo Communications

Average Turn-out Time

Fire	1:19	1:18
EMS	1:05	1:03
SERVICE	1:27	1:22

*Data Source – Verdugo Communications

The figures now illustrate the time from dispatch to the time the first fire unit arrives on scene.

Volunteer Hour

Hours Donated by Reserves	14,400	4368
Hours Donated by Explorers	800	844

*(Seven Reserves who typically provide a minimum of one-24 hour shift per week).

NON-EMERGENCY ACTIVITY SUMMARY**Training Hrs – Non-Medical**

In-Service Training	21,500	8,517
Specialty Courses/Seminar (Grant Funded Training)	<u>200</u>	<u>0</u>
Total Hours	21,700	8,517

2015-2016 GOALS AND OBJECTIVES

1. Goal: Improve organizational effectiveness and efficiency: Develop a performance indicator matrix to measure, track, and trend effectiveness in the Department’s emergency service to ensure operational readiness.

Status: Staff completed purchase of the tracking program. Two employees have been trained on the system and five more employees are to be trained by the end of the year before data entry and implementation.

2. Goal: Achieve Financial Stability: Develop a planning and organization document that outlines current inventory of apparatus, radios, tools, and equipment and a depreciation schedule to forecast and plan and maintenance schedules.

Status: The Fire Department purchased an automated inventory and management system that includes inventory barcoding and management, maintenance management and depreciation schedules.

3. Goal: Improve Organizational Effectiveness and Efficiency: Develop and implement an annual training calendar that complements nationally recognized standards for fire service employee development and training to facilitate regional effectiveness.

Status: Shift personnel will be realigned in accordance with operational needs, succession planning, and improved program development in January. A key area was training in which training operations and training development was merged into one area. Traditionally, operations would decide policy and equipment type and the training staff would then design the training and implementation process. In addition, a training matrix for the upcoming year has been developed and will be implemented in January.

Activity 3220 – Emergency Medical Services

<u>Budget</u>	<u>Year-to-Date</u>
<u>Projection</u>	

Performance Measurement

The following areas have been identified as new performance measures to be implemented and monitored during the upcoming year. Emergency Medical Service personnel are to achieve 90% compliance or higher.

Overall Documentation Compliance	97%
Vital Sign Compliance	99%
Patient Assessment Compliance	96%
12-Lead EKG Compliance	87% - 92%

PROGRAM MEASUREMENTS

Required EMS Training Hours (Per Person/Year)	Budget <u>Projection</u>	<u>Year-to-Date</u>
Paramedics	24	12
Emergency Medical Tech	16	12

2015-2016 GOALS AND OBJECTIVES

1. **Goal:** Improve Organizational Effectiveness and Efficiency: Implement a Quality Improvement (QI) Program to evaluate, track, and trend employee performance during EMS delivery. Data generated will be used to develop training curriculum and improve service delivery

- Status:** In conjunction with the new analytical programs and personnel changes, the EMS Program Coordinator will be focusing more attention on performance improvements and Emergency Medical Service operations.

- Goal:** Improve Organizational Effectiveness and Efficiency: Work with the Community Risk Reduction Division to identify trends and commonalities associated with EMS response within the community (types of calls, most frequent call type, repeat service calls) to develop prevention and education programs.

- Status:** An analysis was conducted using the Department’s new reporting system. It showed that the analysis was difficult to process and demonstrated a flaw in the reporting software at the County level. The top five trending calls were ambiguous based on the general allowances associated with Los Angeles County reporting protocol. These calls were: Other, General Weakness, Behavioral, Chest Pain, and Trauma.

Activity 3230 – Community Risk Reduction

2015-2016 GOALS AND OBJECTIVES

1. **Goal:** Improve Organizational Effectiveness and Efficiency: Update the Local Hazard Mitigation Plan to reflect additional critical facilities, community hazards, resources, inter-departmental review and approval by FEMA and the California Office of Emergency Services.

- Status:** All internal stakeholders and fire personnel met. Departments were provided the current Plan for review and updating. In the interim, a list of external stakeholders was outlined and a meeting to be held by the end of the fiscal year.

2. Goal: Improve Organizational Effectiveness and Efficiency: Develop a cadre of bilingual CERT instructors from City employees and existing CERT members to conduct CERT Training in English, Spanish, and Chinese to aid in the goal of training 250 residents by 2020.

Status: One class was conducted in English this Fall and staff is working to conduct a bilingual class in the Spring.

3. Goal: Conduct a Disaster Service Worker Training and exercise for a minimum of 10% of the City's full-time employees each fiscal year. FY2014-2015 budget reported 290 fulltime employees.

Status: Completed Public Works awareness and disaster service worker training and City staff training in the EOC, including meeting for the "Great Shakeout". A total of 45 employees attended the training.

**City of Monterey Park
Public Works
Mid Year Report**

Activity 4201 – Community Transportation

PROGRAM MEASUREMENTS

	<u>Budget Projections</u>	<u>Year-to-Date</u>
Grant Funding		
MTA National Transit Data Reporting Funds	\$107,800	\$109,161
Fixed-Route Transit:		
Total Passengers	375,000	168,404
Passenger per Revenue Service Hour	20.00	17.84
Cost per Passenger	\$3.09	\$3.44
Employee Transportation Program:		
Average Vehicle Ridership	1.25	1.15
% of Employees Ridesharing	25%	17%

2015-2016 GOALS AND OBJECTIVES

1. Goal: Execute new Spirit Bus Contract that requires higher performance standards to include reduced breakdowns and adherence to schedule.

Status: Contract was executed and performance is being monitored.

Activity 4202 – Street Maintenance

PROGRAM MEASUREMENTS

	<u>Budget Projection</u>	<u>Year-to-Date</u>
Roadway Maintenance:		
Slurry Seal (Sq. Ft.) Preventive Maintenance (14-year cycle)	2,485,846	0
<i>This program prolongs the life of the roadway and provides a smooth riding surface.</i>		
Potholes Repaired	3,000	1,831
Utility Cuts Repaired (new)	35	9

This program makes permanent repairs to the roadway after water services are installed.

Sidewalk Maintenance:

Sidewalk Repair (Sq. Ft.)	1,000	3,585
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This program eliminates trip hazards in the right-of-way by cutting tree roots and constructing new sidewalk sections.

Sidewalk Grinds	160	55
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This program eliminates trip hazards in the right-of-way by grinding down hazardous areas on sidewalks that are 1/2 inch or less.

Curb and Gutter Maintenance:

Curb and Gutter Repair (Ln. Ft.)	150	110
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This program repairs curb and gutter that impede the flow of water or causes pooling.

Misc. Maintenance

Bus Shelters Pressure Washed	250	141
Shopping Carts Picked Up	250	140
Signs Removed from Right of Way	150	83

2015-2016 GOALS AND OBJECTIVES

1. Goal: Continue to train staff to operate new equipment: 1.5 cubic yard Cement Mixer, Pot Hole/Patch Truck and Skid Steer Loader (Bobcat). Training all field staff to operate this equipment will allow the department to be more efficient at maintaining the public right of way.

Status: Training continues with the new Maintenance Workers.

Activity 4203 – Storm Drain Maintenance

PROGRAM MEASUREMENTS

	<u>Budget</u> <u>Projection</u>	<u>Year-to-Date</u>
Storm Drain Maintenance:		
Number of catch basins and grates cleaned annually	800	199

Slope Drain Inspection Program:

Number of slope drains inspected (this includes re-inspections) <i>Slope drains are inspected annually to insure unrestricted flow of storm water from properties.</i>	11	11
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2015-2016 GOALS AND OBJECTIVES

1. Goal: Stencil 1st phase of storm drain locations to comply with the Los Angeles County storm water permit requirements.

Status: Completed.

2. Goal: Continue program to identify new locations that require additional cleaning due to storm drain inserts preventing debris from entering the storm drain.

Status: Ongoing.

Activity 4204 – Sanitary Sewer Maintenance

PROGRAM MEASUREMENTS

	<u>Budget Projection</u>	<u>Year-to-Date</u>
Main Line Cleaning:		
Miles of main lines cleaned	100	49
Miles of Problem Lines Cleaned	90	31
Sewer Stoppages:		
Number of sewer stoppages	5	1
Percentage of stoppages responded to within one hour after normal working hours.	100%	100%
Video Taping:		
Number of linear feet of video taped	40,000	0

2015-2016 GOALS AND OBJECTIVES

1. Goal: Complete sixth phase of seven phase project of installing signage at manholes in easement areas. Many signs have been destroyed or removed and it is important that residents are educated about the importance of keeping manholes accessible for inspection and/or overflows.

Status: Completed – installed 13 signs.

2. Goal: Develop a sewer manhole labeling system through the Sanitary Sewer Master Plan to identify locations for maintenance activities

Status: Development of the labeling system is contingent upon the purchase of Closed Circuit Television (CCTV) sewer video vehicle and its software.

Activity 4205 – Street Cleaning

PROGRAM MEASUREMENTS

	<u>Budget Projection</u>	<u>Year-to-Date</u>
Number of Complaints:	4	4
<i>Reflects the number of problems reported by residents.</i>		

2015-2016 GOALS AND OBJECTIVES

1. Goal: Respond to residential complaints within 24 hours and work with contractor to resolve these issues.

Status: Athens has responded to 3 of the 4 complaints within 24 hours.

Activity 4206 – Traffic Control

PROGRAM MEASUREMENTS

	<u>Budget Projection</u>	<u>Year-to-Date</u>
Street Painting:		
Miles striped	65	39
Crosswalks repainted	20	16

Sign Maintenance:

Stop signs replaced	20	13
Regulatory and warning signs replaced	50	99
Number of new stop sign installations	1	0
Regulatory and warning signs maintained	1,000	761
Percentage of safety related regulatory signs replaced with either temporary or permanent signs within 1 hour of notification	100%	100%

Traffic Work Orders:

<i>New projects or changes to existing traffic control measures</i>	30	12
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2015-2016 GOALS AND OBJECTIVES

- Goal: Implement application of thermoplastic materials in place of paint on certain crosswalks, centerline, legends, etc. Application of thermoplastic increases staff efficiency as life expectancy is four times longer than that of paint, eliminating the need to paint street markings every year.

Status: Supplies are on order.

Activity 4207 – Street Lighting**PROGRAM MEASUREMENTS**

	<u>Budget Projection</u>	<u>Year-to-Date</u>
Street Light Maintenance:		
Number of Street Lights Re-lamped	80	60
Service Requests		
Received	8	80
Completed	8	70

2015-2016 GOALS AND OBJECTIVES

- Goal: Research existing electric time clocks at all parks, city hall and police department to replace with electronic (self-adjusting) time clocks at all parks, city hall, and police department.

Status: In Progress – 25% completed.

Activity 4208 – Refuse Collection

PROGRAM MEASUREMENTS

	<u>Budget Projection</u>	<u>Year-to-Date</u>
Curbside service accounts	14,301	14,301
Bin service accounts	1,079	1,079
City hauler tons collected (Self-hauled tons not included)	49,548	25,574
AB 939 diversion rate (year reported)* Tons per capita. Target is 5.0 tons per person.	3.6	3.5

2015-2016 GOALS AND OBJECTIVES

1. Goal: Begin the process of establishing a new solid waste hauler contract that will replace the contract with Athens Services that terminates in August 2017. Conduct an audit of the city’s waste stream and establish specifications that would best meet the needs of the community.

Status: RFP for consultant services was released on Oct. 14, 2015 and contract awarded on Dec. 16, 2015.

Activity 4210 – Building Maintenance

PROGRAM MEASUREMENTS

	<u>Budget Projection</u>	<u>Year-to-Date</u>
Number of Service Requests: <i>Service requests originate from City departments.</i>	600	276
Number of Special Work Orders: <i>Special work orders are for services that go beyond the scope of normal maintenance.</i>	4	8

2015-2016 GOALS AND OBJECTIVES

1. Goal: Study feasibility to install Energy Efficient windows at daycare classrooms.
Status: In Progress – estimated completion February 2016.
2. Goal: Research the possibility to upgrade city yard locker-room and bathroom facilities.
Status: An architect has been hired and plans and specifications are being drafted.

Activity 4211 – Motor Pool Shop

PROGRAM MEASUREMENTS

	<u>Budget Projection</u>	<u>Year-to-Date</u>
Number of preventive maintenance services	310	121
Number of smog checks completed	60	44
Compressed Natural Gas (CNG) purchased (in 100 cubic feet)	3,500	25,381
Propane		
Gallons purchased	2,700	1,350
Gasoline Fuel Unleaded 87 Octane		
Gallons purchased	41,550	26,385
Average price per gallon	\$3.50	\$2.39
Gasoline Fuel Unleaded 89 Octane		
Gallons purchased	68,234	22,385
Average price per gallon	\$4.20	\$2.78
Diesel Fuel		
Gallons purchased	22,450	11,859
Average price per gallon	\$4.50	\$2.00

2015-2016 GOALS AND OBJECTIVES

1. Goal: Implement new vehicle maintenance recording system.
Status: In progress.
2. Goal: Implement new vehicle daily inspection procedure/checklist.
Status: Completed.

Activity 4212 - Engineering

PROGRAM MEASUREMENTS

	<u>Budget Projection</u>	<u>Year-to-Date</u>
Capital Improvement Projects (CIP) commenced and/or completed	15	22
Dollar value of CIP projects completed (\$ millions)	5.0	10.1
Subdivisions Processed:		
<i>Tentative Tract Maps</i>	1	0
<i>Tentative Parcels Maps</i>	2	0
<i>Final Tract Maps</i>	1	1
<i>Final Parcel Maps</i>	2	2
<i>Lot Line Adjustments Reviewed</i>	1	1
Conditional Use Permits Reviewed	2	2
-Variances Reviewed	0	0
Site and Plan Checks for Building Permits	120	75
Concrete, Excavation, Utilities, Transportation, Sewer, Water, Undergrounding Permits Issued	200	126
Grading Permits Issued	20	3
Traffic Engineering Issues Investigated	30	10

2015-2016 GOALS AND OBJECTIVES

1. Goal: Implement an aggressive sewer videotaping and spot repair/sewer relining program as recommended in the Sewer Master Plan.

 Status: Engineering has been working with Street Maintenance to identify and quantify the areas to be videotaped. Street Maintenance is taking the lead in preparing the bid specifications, with support from Engineering, and is anticipating the videotaping project will be ready to be advertised for bids in early 2016.

2. Goal: Construct water system improvements in the northeast area of the City bound by Hellman, Alhambra, New and Emerson Avenues, as well as individual water main replacements on Garfield Avenue, Milan Place, and Triana Place.

Status: Staff has completed a water main replacement project on De La Fuente Street from Harding Avenue to Montechico Drive. A construction contract was also awarded to Big Ben Incorporated for \$4.4 million to complete the water system improvements in the northeast area. Construction is currently underway and approximately 20% complete.

3. Goal: Design and construct traffic signal improvements and implement new signal timing on North Atlantic Boulevard from Hellman Avenue to Newmark Avenue as recommended in the North Atlantic Traffic Corridor Study.

Status: A professional services contract was awarded to KOA Corporation to design wireless interconnection, pedestrian signal upgrades, and new signal timing at all six intersections within the project limits. Design is underway, and staff is currently reviewing preliminary design plans and signal timing sheets. The bid specifications are anticipated to be ready for advertising in the Spring 2016.

Activity 4220- Administration

PROGRAM MEASUREMENTS

	<u>Budget Projection</u>	<u>Year-to-Date</u>
Water Rates:		
Surrounding agencies – average monthly (350 gallons/day, with ¾” meter)	\$82.12	\$85.12
Monterey Park – average monthly (350 gallons/day, with ¾” meter)*	\$39.16	\$39.16
Percent below average	109.70%	109.70%

* Includes water treatment surcharge.

2015-2016 GOALS AND OBJECTIVES

1. Goal: Continue to improve water operations through the use of technology (AMR, GIS, etc.) and upgrading infrastructure while promoting conservation.

Status: In progress.

Activity 4221- Water Commercial

PROGRAM MEASUREMENTS

	<u>Budget Projection</u>	<u>Year-to-Date</u>
Meter Exchange Program		
Meters changed ¾" – 2"	700	Siemens changed out 10,895 meters in the water system
Large Water Meter Installation/ Upgrades: 3" – 8" meters		
Meter installation upgrades	4	3
Total meters installed to field-testable and/or field-repairable standards	95	95
Water Turn-ons and Turn-offs:	2,560	561
Work orders completed:	6,000	2,087

2015-2016 GOALS AND OBJECTIVES

1. Goal: Upgrade Meter Routes 40 and 41 to Automated Meter Read Routes (AMR) in order to more quickly identify leaks and meter problems.

Status: Completed
2. Goal: Replace/upgrade 6-inch meter at the Monterey Park Golf Course.

Status: Completed.

Activity 4222- Water Production

PROGRAM MEASUREMENTS

	<u>Budget Projection</u>	<u>Year-to-Date</u>
Water Production:		
(Acre-feet/year)	9,557	4,564
(Million gallons/year)	3,113	1,487
(Million gallons/day)	8.53	8.08

Well Water Electrical Efficiency Operational Testing Program:

Number tested (12 total sites, 9 operable wells)	8	8
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Cathodic Protection System Testing Program:

Number tested (5 sites total, 8 reservoirs)	8	0
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2015-2016 GOALS AND OBJECTIVES

1. Goal: Replace the discharge piping, pump controls and valves at the Brightwood Booster Station.
 Status: Staff will consult with engineering division for drawing & RFP development. Will solicit for bids, award job, and construct when RFP is completed.

2. Goal: Rehabilitate two existing wells to increase pumping reliability and efficiency.
 Status: Staff consulting with Well Redevelopment Company to engineer pump head curve design and well redevelopment scope of work.

3. Goal: Overhaul the motor control starter contacts and various equipment at all six Delta Plant Boosters.
 Status: Existing equipment is extremely old, staff researching whether to overhaul existing or install new equipment. New equipment replacement depends on compatibility.

Activity 4223- Water Distribution

PROGRAM MEASUREMENTS

	<u>Budget Projection</u>	<u>Year-to-Date</u>
Water Valve Exercising:		
Valves exercised ⁽¹⁾	1,300	200
2,070 valves should be exercised annually ⁽²⁾	63%	15%
New Water Services Installed:	31	25
Water Services Repaired:	42	25
Water Mains Repaired:	29	18
Gate Valves Repaired:	5	5

1) Unable to fully implement program in current and previous years due to staffing limitations.

2) In FY 13-14, 3 valves were added to the system.

2015-2016 GOALS AND OBJECTIVES

1. Goal: Replace 5 aging and unsafe fire hydrants with modern, safer substitutes that will comply with city codes.

Status: Replaced 1 and remaining 4 are in progress

2. Goal: Install 3 new water main blow offs per year at dead ends (122 total remaining) to help ensure good water quality within the distribution system.

Status: Installed blow off at Ackley Pl with one location remaining. (To be determined)

3. Goal: Replace 2 broken plug valves to improve distribution system (Orange Avenue and Graves Avenue and Sombrero Drive and Casuda Canyon Drive).

Status: In progress. Valve at Sombrero and Casuda Canyon completed. Orange/ Graves awaiting contractor bid submittals.

Activity 4226- Well 5 VOC Treatment Plant

2015-2016 GOALS AND OBJECTIVES

1. Goal: Continue to design and plan for the construction of an advanced oxidation plant (UV Oxidation) to treat 1, 4-dioxane and other VOCs.

Status: Ongoing pending state regulation implementation.

Activity 4227- Well 12 VOC Treatment Plant

2015-2016 GOALS AND OBJECTIVES

1. Goal: Upgrade chemical feed pump systems needed to efficiently continue air stripping treatment.

Status: Staff is evaluating the upgrade.

Activity 4228- Delta Perchlorate Treatment Plant

2015-2016 GOALS AND OBJECTIVES

1. Goal: Paint and replace the upstream and downstream isolation valves of the pre-filter vessels.

Status: Staff is evaluating the upgrade.

Activity 4233- Water Interconnection/Purchase

2015-2016 GOALS AND OBJECTIVES

1. Goal: Minimize the purchase of water from the San Gabriel Valley Water Company.

Status: Due to current operational conditions, no water has been purchased from San Gabriel Valley Water Company.

Activity 6516 - Parkway Maintenance

PROGRAM MEASUREMENTS

	<u>Budget Projection</u>	<u>Year-to-Date</u>
Street Trees Trimmed	2,700	506
Street Trees Planted	250	4
Street Trees Removed	105	357
Service Requests	265	168

2015-2016 GOALS AND OBJECTIVES

1. Goal: Continue the renovation of the entrance medians at Atlantic Blvd., Garfield Ave., and Garvey Ave. Implement updated, solar-powered irrigation systems that conserve water.

Status: Garfield and Garvey entrance medians have been completed. South Atlantic has also been completed. North Atlantic is on hold due to drought concerns and potential street modification due to a pending hotel project. Solar-powered irrigation systems have been installed at Garvey Avenue medians.

2. Goal: Clearing and replacement of hazardous and intrusive trees identified in various areas throughout the City, including Fremont bridge, La Loma/SCE Road and S. Atlantic 1500 block corridor.

Status: Intrusive trees were cleared at the 1500 S. Atlantic Boulevard block and SCE's La Loma access road. The Fremont bridge area will be reviewed in Spring 2016 for feasibility and funding. If the bridge is determined to be susceptible to rain damage, the project will be placed higher on priority.

Activity 6517- Parks

PROGRAM MEASUREMENTS

	<u>Budget Projection</u>	<u>Year-to-Date</u>
Park Service Requests	135	64
Number of Special Projects	18	10

1. Goal: Continue upgrading park landscape and planters to incorporate new palette.

Status: Edison Trails area has been upgraded.
2. Goal: Installation of solar up-lighting for all the newly installed Park monuments.

Status: Solar uplighting will be deferred to FY2017.
3. Goal: Continue to replace older controllers in remaining 8 parks with the new Calsense smart controllers that have been recently installed in the 4 parks identified in the CIP.

Status: Calsense controllers will be deferred to FY2017.
4. Goal: Continue assistance in Council beautification/planting days in remaining locations.

Status: Beautification improvements have been completed at Edison Trails and Pine Tree Park.
5. Goal: Conversion/upgrade of Edison Trails Hiking path with fencing, benches, trash receptacles, drinking fountains, mile markers, kiosks, etc. also incorporating a year round weed control program along the trail.

Status: Edison Hiking Trail is 76% completed with new benches, trash containers, drinking fountains and entrance fencing. Mile-footage markers, entrance kiosks and ADA accessible sidewalk improvements will be deferred to FY2017.
6. Goal: Assess City park benches, picnic tables and drinking fountains for targeted replacement. Any new fountains will include the attached pet bowl feature, which has proven to be very popular with park users and residents.

Status: Replacement of park benches and drinking fountains will be deferred to FY2017.

**City of Monterey Park
Monterey Park Bruggemeyer Library
Mid Year Report**

Activity 6001 – Administration

Staff PROGRAM MEASUREMENTS

	<u>Budget Projection</u>	<u>Year-to-Date</u>
Library Volunteer Hours	11,000	4,600
Grants Awarded (Number)	6	4
Grants Awarded (Amount)	\$210,000	\$213,191
Fundraising (Foundation)	\$30,000	\$7,400
Fundraising (Friends)	\$7,000	\$5,000
Fundraising (LAMP Walkathon)	\$7,000	\$4,600

2015 - 2016 GOALS AND OBJECTIVES

1. Goal: Enhance the library exterior by increasing outdoor lighting, including spotlighting the library mural, to provide more visibility and safer conditions for patrons after dark.

Status: **Completed.** Exterior lighting has been installed, including lighting the mural, enhancing safety and aesthetics.

2. Goal: Develop a comprehensive fundraising plan to build monetary support for the Library's budget to expand the library collection by working with the Library Foundation and Friends of the Library.

Status: The library has developed a Strategic Plan including fundraising aspects involving its stakeholders in the community. The Library Foundation held its first-ever Day at the Races fundraiser at Santa Anita Park. The annual Holiday Wish List brings in donations which enable the library to purchase needed books, newspapers, magazines and equipment for the community to use and enjoy. The Friends of the Library Bookstore has greatly increased sales over the past six months and at its current rate will easily surpass its fundraising projection for the year.

Activity 6002 – Reference and Adult Services

PROGRAM MEASUREMENTS

	<u>Budget Projection</u>	<u>Year-to-Date</u>
Reference Transactions	15,000	7,727
	<u>Budget Projection</u>	<u>Year-to-Date</u>
Adult/YA Programs Presented	150	108
Adult/YA Programs Attendance	4,500	2,338

2015-2016 GOALS AND OBJECTIVES

1. Goal: Develop and facilitate a year-long program series with exhibits celebrating the City of Monterey Park’s 100th Anniversary and present a “History Day” program in partnership with the Monterey Park Historical Society in 2016.

 Status: Staff networked with the Chinese Historical Society of Southern California and the Historical Society of Monterey Park to partner on upcoming history programming called the Wisdom Series celebrating events and people of Monterey Park for the City’s 100th anniversary.
2. Goal: Partner with John Scudder to present an exhibit on Laura Scudder in the library’s display cases for Monterey Park’s 100th Anniversary in 2016.

 Status: Staff met with John Scudder to discuss programming and exhibits on the local history of Laura Scudder and her contributions to Monterey Park as a successful business leader and entrepreneur.
3. Goal: Develop a Summer Reading Program using the theme “Read to the Rhythm!” to promote reading with adult and teen readers.

 Status: **Completed.** Staff developed and facilitated successful summer reader programs for adults and teens using music as a reading and programming theme.

Activity 6003 – Technical Services

PROGRAM MEASUREMENTS

	<u>Budget Projection</u>	<u>Year-to-Date</u>
Book Titles Added	2,800	1,434
Audio-Visual Titles Added	800	152
Total Cataloged Titles Added	3,600	1,586

	<u>Budget Projection</u>	<u>Year-to-Date</u>
Cataloged Books Added	4,100	1,756
Cataloged Audio-Visual Added	400	169
Government Documents Added	200	162
Total Cataloged Items Added	4,700	2,087

Total Uncataloged Items Added	0	0
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	<u>Budget Projection</u>	<u>Year-to-Date</u>
Total Items Purged	7,900	1,116
# of Materials Borrowed From Other Libraries	70	12
# of Materials Other Libraries Borrowed	70	7
Total Collection	173,000	172,545

2015-2016 GOALS AND OBJECTIVES

1. **Goal:** Initiate and prepare the library's fiber optic infrastructure to meet the required connections to qualify for the State Library CENIC consortium broadband program and continue to apply for e-rate discount, providing patrons with fast internet computer speed at a reduced cost to the library.

Status: The Library successfully applied and was awarded \$30,000 for the California Public Library Broadband grant along with E-rate funding of \$21,081.60 for Internet Access and \$5,092.30 for equipment.

2. **Goal:** Participate further in the Digital Public Library of America (DPLA) project by adding 24 digital stories for long-term preservation and online access to Monterey Park's local history.

Status: **Completed.** Staff has sent out 24 California Digital Storytelling videos and videos of four past mayors' oral histories to the California Audio Visual Preservation Project for digitalization.

Activity 6004 – Circulation Services

PROGRAM MEASUREMENTS

	<u>Budget Projection</u>	<u>Year to Date</u>
Total Items Circulated	310,000	125,067
Item Circulated Per Capita/Year*	4.99	2.02
Weekly Hours of Opening	44	44
Average User Visits Per Day	1,003	1,003
Total User Visits Per Year	340,000	166,485
New Cardholders Registered	4,000	1,732
Library Cardholders	57,000	51,688
# of Requests for Items Checked Out	2,000	607
Overdue Notices-Processed	6,000	2,681

*Based on population figure of 62,063

2015-2016 GOALS AND OBJECTIVES

1. **Goal:** Update the procedure manual for Circulation staff to maintain accuracy and consistency in order to provide excellent customer service to the public.

Status: Circulation staff has begun reviewing all procedures and updating as necessary to reflect current practices so all Circulation staff practice consistent procedures with the public. Of the fifteen procedures in the Circulation manual, ten have already been completed.

2. **Goal:** Increase the number of volunteers in Circulation to allow staff to better focus their efforts on delivering superior customer service to our patrons.

Status: Staff has been working with the library volunteer coordinator to recruit more volunteers who match our needs in Circulation. Currently Circulation staff has added two new volunteers which give us a total of six active volunteers.

Activity 6005 – LAMP Literacy Program

PROGRAM MEASUREMENTS

	<u>Budget Projection</u>	<u>Year-to-Date</u>
Number of Students Participating	1,650	1,085
Number of Student Hours	29,500	13,647
Number of Tutors	120	63
Number of Tutor Volunteer Hours	4,300	1,567
Number of Tutors Trained	125	52

2015-2016 GOALS AND OBJECTIVES

1. **Goal:** Develop an effective 24/7 online course that offers Basic English Classes to the community's adult residents unable to attend onsite ESL (English as a Second Language) classes.

Status: Staff are now certified with the adult module for the Reading Horizons distance-learning program and are developing a detailed plan on how to launch and on implementation.
2. **Goal:** Broaden literacy services for ESL adult students with computer based instructional programs in the library computer lab and use of mobile devices such as tablets and iPads.

Status: LAMP will work with the Reference Department to host sessions of teaching mobile technologies in multiple languages for ESL students and teachers, including basic instructions for using iPads, demonstration of new e-book software Axis 360, and demonstration of Teacher in a Tablet distance-learning program.
3. **Goal:** Expand the literacy collection to include job related curriculum that supports employment skills.

Status: Additional books with CD which are job related were added to the literacy collection. Staff also stressed to all volunteer teachers and tutors the importance of integrating job related language into their teaching.

Activity 6006 – Children's Services

PROGRAM MEASUREMENTS

	<u>Budget Projection</u>	<u>Year-to-Date</u>
Reference Transactions (Children's)	13,000	5,300
Children's Reading Programs	440	232
Children's Reading Programs' Attendance	13,000	7,325

2015-2016 GOALS AND OBJECTIVES

1. **Goal:** Create self-directed programming to allow children to participate in independent learning and literacy activities any time the library is open.

Status: Staff has created self-directed programming which is available continuously and changed every three weeks. To date 536 children have participated in these programs.
2. **Goal:** Increase outreach to the community by hosting class visits and field trips in the library and by visiting Monterey Park schools to promote library services.

Status: Staff has increased outreach 25% from FY 2014-15, serving a total of 1,236 children, teachers, parents and administrators through 46 class visits and library field trips.
3. **Goal:** Create and launch a Chinese bilingual app to promote early literacy and learning for children ages 0-5 and their parents.

Status: Staff completed and launched the Ready Readers early literacy app with funding from the California State Library's Library Services and Technology Act grant program.

**City of Monterey Park
Recreation & Community Services Department
Mid Year Report**

Activity 6502 – Facilities Supervision

PROGRAM MEASUREMENTS

	<u>Budget Projection</u>	<u>Year-to-Date</u>
Gymnasium (daily avg.)	103	98
Hours of Facilities Use –		
Youth Group	707	375
Private Group	665	393
Facility Reservation	175	105

2015-2016 GOALS AND OBJECTIVES

1. Goal: Improve Community Beautification & Participation: To develop a Junior Recreation Leader program that will train High school students to assist with city special events.

Status: Developing a recruitment flyer and outreach plan for Junior Recreation Leaders program.

Activity 6503- Aquatics

PROGRAM MEASUREMENTS

	<u>Budget Projection</u>	<u>Year-to-Date</u>
Total Number of Users	64,000	48,533
Instructional Class Attendance	2,500	2,350
Hours of Use by:		
Instructional Classes	770	745

Private Groups	1,600	800
School Groups	1,700	1,020
Public Swim	500	500
% of Operating Expenses		
Defrayed by User Fees	30%	30%

2015-2016 GOALS AND OBJECTIVES

1. Goal: Improve safety at City facilities: Work closely with the Public Works Department to improve the filtration, heating, and recirculation systems at Barnes Park Pool, which will meet the current and future Health department codes. Barnes Park pool is over 50 years old and in need of a major renovation.

Status: Working close with Public Works department to develop a plan and outline for the project of improving the Barnes Park Pool and facility. We are looking for grants to cover a projected cost of \$4,000,000.00. Completed BID process for Barnes pool heaters and will be going to City Council to request to go out to BID for Barnes filter replacement.

Activity 6505- Langley Senior Center

PROGRAM MEASUREMENTS

	<u>Budget Projection</u>	<u>Year-to-Date</u>
Sr. Citizen Lunches served	32,000	19,941
Home Delivered Lunches	12,900	7,101
Volunteer Hours	37,600	19,710
Education & Recreational Classes Attendance	89,275	61,490
Health Care Screenings	2,800	1,100
In Home Care Contacts	2,500	110
Trips & Tours	925	396
Billiards, Table Tennis, Exercise Machines	90,000	42,600

2015-2016 GOALS AND OBJECTIVES

1. Goal: Improve organizational effectiveness and efficiency by adding Langley Center to the City’s internal computer network. This will allow staff to access expenditures, purchase orders, and budget information.

Status: Met with IT staff and Support Services in December 2015 to discuss internal wiring at Langley to prepare for city’s internal computer network set up.

2. Goal: Promote monthly health/educational seminars to educate to seniors on prevention, awareness and support.

Status: Nutritional Seminars are offered monthly by YWCA Intervale during lunch time. Flu shots were offered in November, Health Faire information at October Bazaar, Fall/Stroke Prevention in September, Blood Pressure every Friday, Chinatown Service Center blood pressure screening in September, Free Eye exams in August, Hearing Testing and Stroke Awareness in late June; and Conducted several Cal Fresh workshop alerting seniors about the program on Monday mornings.

Activity 6506- Day Care

PROGRAM MEASUREMENTS

	<u>Budget Projection</u>	<u>Year-to-Date</u>
Barnes Child Care Center Average Daily Attendance	38	24
% of Operating Expenses Defrayed by User Fees	100%	100%
Enrollment- Summer	65	75
Enrollment – Tiny Tots/Summer	40	32
Enrollment – Tiny Tots	36	36

2015-2016 GOALS AND OBJECTIVES

1. Goal: Improve organizational effectiveness: Staff will attend workshops provided by the Crisis Prevention Institute. CPI will train staff how to manage challenging behavior with children.

Status: Currently working with CPI to determine which dates and training work best for majority of staff.

Activity 6507- Recreational Activities

PROGRAM MEASUREMENTS

	<u>Budget Projection</u>	<u>Year-to-Date</u>
Adult Sports Teams	135	98
Specialized Recreation- Activities Enrollment: Youth	3,300	1,556
Adult	1,500	1,466
 Total Activity Revenue Collected	 375,000	 237,604

2015-2016 GOALS AND OBJECTIVES

1. Goal: Improve organizational efficiency: Work with the Management Services Department and the Active Network to eliminate the current service charge for customers that utilize online registration for contract classes via Active.Net. Elimination of this service charge will encourage patrons to sign-up online, thus reducing the impact on front counter staff.

Status: There is no longer a charge if you register online or if you register at our front office. Staff will continue to promote the new change in hopes of encouraging more participants to register online.

Activity 6508 – Community Participation

PROGRAM MEASUREMENTS

	<u>Budget Projection</u>	<u>Year-to-Date</u>
Total Number of Volunteer Hours	29,500	14,480
Number of Community Service Court Allocated/Referral Volunteers	40	0
Number of Regular Volunteers	475	224
Estimated Savings to City for Volunteer Hours Based on National Standard Rate (\$18.01 per hour)	\$531,295	\$260,784
Total Number of Special Events	22	10
Number of Clubs, Groups and Organizations Participating in Special Events	40	18

2015-2016 GOALS AND OBJECTIVES

1. Goal: Improve organizational effectiveness: Develop yearly sponsorship package that will encourage donors to contribute to multiple events that occur throughout the year, by offering increased visibility at a discount the more events they support.

Status: Sponsorship package has been developed and sent out to preliminary list of banks in the San Gabriel Valley area.

2. Goal: Work with newly formed 100th year Anniversary ad-hoc committee to further enhance upcoming events and increase community participation.

Status: Centennial committee meets on a monthly basis to discuss and give update on the plans for all the 100th year Anniversary events.

Activity 6509 – Media Productions

PROGRAM MEASUREMENTS

	<u>Budget Projected</u>	<u>Year-to-Date</u>
Internet webcast total views*	5,000	1,966
Number of Programs Shown on MPK-TV (including repeats)	1,800	907
MPK-TV YouTube Channel Views*	5,900	2,938

2015-2016 GOALS AND OBJECTIVES

1. Goal: Improve organizational effectiveness: Improve council chamber lighting, and/or improve council chamber video projection facilities.

Status: The public works department is reviewing the scope of work in preparation of going out to bid for the council chamber video projection system.

Activity 6511- Langley Center

PROGRAM MEASUREMENTS

	<u>Budget Projection</u>	<u>Year-to-Date</u>
Dial-A-Ride		
Senior Passengers	8,900	2,487
Handicapped Passengers	3,000	789
Transit Miles	33,800	11,287
MTA Passes/Stamps & MTA Tokens (5,000)	4,000	2,241
Taxi Coupons for low income	235	132
Senior Citizen Specialized Trips	200	103

2015-2016 GOALS AND OBJECTIVES

1. Goal: Improve organizational efficiency: Expand Dial-A-Ride shared ride service to include direct ride Taxi Service to increase ridership and meet the increasing transportation needs of Monterey Park Seniors.

Status: Pilot program complete – 200 new Dial-A-Ride passengers registered for taxi program moving forward with proposal to council to incorporate ongoing taxi service.